

FINANCIAL TIMES

Thursday November 22 1990

VIEWPOINT

Prime ministers: a case for fixed terms

Page 19

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World News

Milken given ten years imprisonment for fraud

Michael Milken, former head of the junk bond department at Drexel Burnham Lambert, was sentenced to 10 years' imprisonment, plus a further three years' probation, in one of the toughest penalties ever passed for securities industry fraud. Page 20

'New era' of peace

Thirty-four heads of state from Europe and North America inaugurated 'a new era of democracy, peace and unity in Europe', by formally signing the Paris Charter on human rights. Page 3; Editorial Comment, Page 18

New Indian cabinet

Prime Minister Shreehar of India guided an 11-day political vacuum in New Delhi by appointing 32 ministers to his government. Ministers had been without real leadership for almost a month. Page 20

Flight 103 claim

A former Central Intelligence Agency official said the US is 'very close' to getting indictments against terrorists who blew up Pan Am flight 103 over Scotland in December 1988. Page 20

Yeltsin poll demand

Boris Yeltsin, leader of the Russian republic, challenged President Gorbachev to hold a referendum on his bid for new presidential powers. Page 20

El Salvador attack

Hundreds of rebel fighters attacked a town in El Salvador, leaving at least 37 people dead and 141 wounded. Page 20

Atlantic's touchdown

The US space agency's last secret shuttle flight landed smoothly in Florida after ferocious winds forced the craft to switch from its usual landing site in California. Page 20

Thai PM says quit

Tension between Thailand's military and the elected government intensified with Gen Chuanbha, the prime minister, widely believed to be preparing to resign. Page 6

Resort aircraft crash

Thirty-seven people, many of them tourists, were feared killed when their aircraft crashed on approach to the Thai resort island of Koh Samui. Page 8

Oil workers killed

An M-8 helicopter ferrying oil workers crashed in the Soviet central Asian republic of Turkmenia, killing 15 of 16 people aboard. Page 20

Threat to Olympics

Besque terrorists planned to attack targets associated with the 1992 Olympic Games in Barcelona, a Spanish newspaper reported. Police uncovered the plot after arresting four suspected members of radical separatist group Eta. Page 23

Peace pact rescued

Lebanon's strongest Christian militia, the 10,000-strong Lebanese Forces, agreed to surrender its Beirut stronghold, rescuing a Syrian-backed drive to end 15 years of civil war. Page 23

Ethiopian appeal

Addis Ababa asked for more than 800,000 tons of emergency food for an estimated 4.3m people threatened with famine. Page 23

Tyminski in running

A new poll put Stanislaw Tyminski in second place in Sunday's presidential poll, behind Solidarity leader Lech Walesa and ahead of the prime minister. Page 23

High-priced Mozart

Otto Haas, a London dealer, equalled the record for a music manuscript by paying \$200,000 (\$1.6m) for Mozart's Fantasia and Sonata in C Minor. Page 23

Business Summary

Japan's top 12 banks suffer 39% profits slide

Twelve leading Japanese city (commercial) banks suffered 39.4 per cent fall in combined interim pre-tax profits due to increases in interest rates and the plunge in the Japanese stock market.

It is the banks' first decline in interim pre-tax profits since the first half of 1979. Page 21

EUROPEAN Community member states formally adopted an infrastructure programme worth Ecu50m (\$63.4m) this year and Ecu118m in 1991 which will support major projects with a clear European dimension. Page 8

SUEZ Canal revenues could drop by as much as 25 per cent if war erupts in the Gulf. Mr Saeed Adel, chairman of the Suez Canal Authority warned. Page 8

ANSAALDO of Italy and Siemens of Germany took their recently agreed partnership in power plant manufacturing a stage further by linking up their separate joint ventures in the Soviet Union. Page 8

FRANCE temporarily suspended threats to toughen enforcement of import regulations on US food in recognition of Washington's decision to allow free access for Beaujolais Nouveau after a nine-month dispute over discovery of fumigicide in exports of some French wine. Page 8

BRITISH Petroleum hopes to announce an agreement soon on oil and gas exploration and production with the Soviet Union, Robert Horton, chairman, said. Page 8

EUROPEAN Commission announced an investigation into claims by the International Committee of Rayon and Synthetic Fibres that synthetic polyester fibres from India and South Korea are being dumped in the EC. Page 8; MEPs urge tighter EC anti-dumping policies. Page 8

WESTLIFE, world's largest food group, expects profits to fall following unfavourable currency developments, with sales showing a slight decline from the SF4.8bn (\$3.4bn) posted in 1989. Page 21

RENAULT and Volvo are to stop competing against Volkswagen of Germany by taking a substantial equity stake in Skoda, Czechoslovak car maker. Page 22

CEC ALSTHOM, Franco-British engineering group, is to acquire a majority stake in the railway equipment business of Fiat of Italy as part of a recently announced share swap agreement between Fiat and Compagnie Generale d'Electricite of France. Page 24

ORIX, Japan's largest leasing company, posted a 4.4 per cent rise in consolidated pre-tax profits to Y21.7bn (\$168.4m) for the first half to end-September from Y20.5bn a year earlier. Revenue surged 55.9 per cent to Y214.06bn from Y137.32bn. Page 23

KOMATSU, Japanese construction machinery manufacturer, saw consolidated results for the first half to end-September rise 58.9 per cent, with an increase in pre-tax profits to Y27.2bn (\$211m) on strong orders from the domestic construction industry. Page 23

SONY, Japanese consumer electronics group, announced 60.5 per cent increase in first-half pre-tax profits to Y66.6bn (\$516.6m) to end-September, as sales of video and audio equipment increased significantly in foreign and domestic markets. Page 23

CHINA's biggest foreign exchange organisation has been set up in the Shenzhen Special Economic Zone (SEZ) near Hong Kong and includes branches from 16 foreign banks, one foreign insurance company, a joint venture financial firm and 17 Chinese state-owned institutions. Page 25



Michael Heseltine, outside his London home, and Margaret Thatcher leaving for parliament yesterday

Thatcher defies calls to quit

By Philip Stephens, Political Editor, in London

MRS Margaret Thatcher, Britain's prime minister, yesterday defied calls to stand down from her leadership battle with Mr Michael Heseltine, former defence secretary, pledging to "fight to win" in next Tuesday's ballot.

But as ministers voiced fears that the Conservative party faced the prospect of civil war, the prime minister appeared to concede the grave threat to her position by indicating that she was ready to overhauled the poll tax, the new local tax to pay for amenities and services.

After a day of drama and intrigue at Westminster, she announced that Mr John Major, chancellor of the exchequer, and Mr Douglas Hurd, foreign secretary, would again sponsor her candidacy. Both ministers would have preferred her to stand down, but neither

was prepared to resign from the cabinet to challenge her directly.

In an effort to regain the initiative, Mrs Thatcher told colleagues that she was ready to announce concessions on the tax to meet the clamour from Tory MPs who fear that it could wreck their chances at the next general election.

Mr Heseltine, who was yesterday predicting that he would defeat Mrs Thatcher in the second round of the contest, has won strong support from MPs by making a pledge to link the tax to incomes a centrepiece of his campaign.

His supporters were claiming that they were already well on the way to persuading the 18 MPs they need to defect from Mrs Thatcher if Mr Heseltine is to beat her in the second round. Mr Heseltine also needs

to attract the support of the 16 MPs who abstained in Tuesday's vote.

It is understood that the possibility of further fundamental changes to the poll tax has been discussed informally by Mrs Thatcher with her senior ministers. But they were uncertain whether the prime minister would use the promise as part of her campaign against Mr Heseltine.

The government undertook a full review of the tax earlier this year and Mrs Thatcher indicated earlier this month that she was against further moves until the changes had come into effect next April. Her decision to reverse that stance was seen as a clear acknowledgement of the gravity of the threat to her leadership.

She moved to strengthen her

support in the second round of balloting by announcing a new team of campaign managers to canvass on her behalf. Amid recriminations about the conduct of the campaign for the first ballot, she appointed Mr John Wakeham to replace Mr George Younger.

In an attempt to revive her flagging support among her own cabinet colleagues, she also met each of them individually to persuade them that she could reunite the party under her leadership if they helped her to defeat Mr Heseltine.

Many were unconvinced, with at least one senior minister arguing that she would lose to Mr Heseltine and, in the process, split the party irrevocably. Few, however, are thought to have passed directly to the prime minister the private view of a majority in the cabinet that she should stand down.

Mrs Thatcher returned yesterday from the European Security summit in Paris to a barrage of speculation at Westminster that she would be forced to resign as a result of her failure to defeat Mr Heseltine in the first round of balloting.

With the mood among Tory MPs at Westminster shifting visibly away from support for Mrs Thatcher, many of her senior ministers privately voiced hopes that she would withdraw from the contest as the only way of restoring its battered unity.

In a series of emergency meetings in Downing Street, Continued on Page 20

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In a series of emergency meetings in Downing Street, Continued on Page 20

Not a chink in the Iron Lady's armour

By Ivo Dawney, Political Correspondent, in London

NOT a hatline crack showed through, nor a chink in her armour-plated self-confidence. Cool, businesslike, firm on ideology and stern as ever with critics, Mrs Margaret Thatcher returned to the despatch box yesterday as unmovable as a lighthouse in a Force Nine gale.

To say it was an impressive performance would only be true if it were out of character. It was typical, Mrs Thatcher was merely being herself.

As the bulk of the Tory

party was yesterday mourning a death foretold, its combative leader was doing nothing of the kind.

Many had toyed with the improbable notion that the prime minister might use her post-summit statement as an opportunity to bow gracefully out of the Tory leadership battle.

Others had pondered over whether she could seize the chance to launch a new fight back against her opponents, now behind as well as in front

of her. She did neither. Little expression crossed her face as the chamber of the Commons exploded on her entry. And by the time she came to rise and read her statement, it was abundantly clear that the prime minister was intent on business as usual.

It was hard to remember that little less than three weeks ago, the Right Honourable Member for Finchley roundly attacked her Italian hosts at the Rome EC summit

as "outrageous". That a day later, she provoked a storm in the Commons by abandoning her brief and laying in, once again, to her European partners.

That this action provoked the resignation of her deputy prime minister with a speech imbued with a degree of personal savagery not heard in the Commons for a generation. That the stone she dislodged turned into a fullblown avalanche and her most dangerous challenger ran her close

and is coming back for more. And that, only minutes earlier, party leaders had, in all probability, warned her that her power was slipping away.

Mrs Thatcher's capacity to brush aside knockout blows was remarked on only yesterday morning by George Bush. Searching for words, the president expressed amazement at her "fibre and steel". Commenting on her decision the night before to go to the ballet at Versailles, he said: Continued on Page 20

Guinness launches £533m cash bid for Spain's largest brewer

By Philip Rawstone in London

GUINNESS yesterday launched an agreed £533m (\$1.04bn) cash bid for Cruz del Campo, Spain's largest brewer. The deal will be the biggest overseas investment yet made in Spain and will give the UK-based drinks group a strategic base in one of Europe's fastest-growing beer markets.

Cruzcampo is Spain's most profitable brewer with 23 per cent of the market. Last year it made pre-tax profits of £58m on turnover of £237m.

The offer follows months of negotiations in which Guinness initially faced strong competition from other international brewers, including Heineken, Carlsberg, and Asahi of Japan.

The acquisition will lift Guinness from 17th in the league of world brewers to 12th in volume terms, and from sixth to fourth in terms of operating profits.

Guinness has reached agreement with Cruzcampo's leading shareholders, including Stroh, the US brewer which owns 28 per cent, for the acquisition of more than 50 per cent

of the group's shares. This is subject to the approval of a shareholders' meeting next month, after which a recommended offer will be made for the remaining shares.

Guinness will pay £250m for Cruzcampo. Buying out minority interests in some of the group's subsidiaries will add another £33m to the bill, which will be funded out of existing cash deposits and borrowing facilities.

The gross payment of £533m will be partly offset, however, by the acquisition of Cruzcampo's own cash balances of some £58m.

Mr Brian Baldock, head of Guinness Brewing Worldwide, said yesterday that the move was in line with the group's strategy of expanding internationally, market by market.

Last year, it set up joint ventures with Heineken in Malaysia and Singapore, and earlier this year strengthened its position in the US with the acquisition of All Brand Importers.

"The world beer market is actually a series of regional markets," Mr Baldock said.

"Spain is one of the fastest growing beer consumption rising at 4 per cent a year - and one of the most profitable. Cruzcampo gives us a profitable base from which to grow inside what is now the second-largest market in continental Europe."

He added: "There is an opportunity to expand there with Cruzcampo's brands, and to introduce other brands where appropriate."

Guinness has been reducing its reliance on stout. Five years ago, stout represented 80 per cent of its volume sales. Now it is only 60 per cent, and the Cruzcampo deal will cut it to 40 per cent.

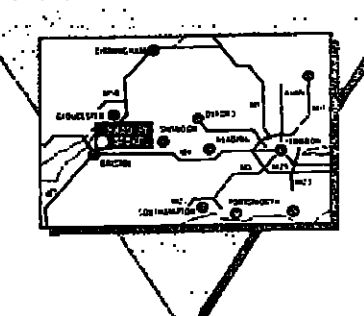
Other overseas brewers are already well represented in Spain. Heineken owns 51 per cent of El Agulla, the second-largest Spanish brewery; BSN of France has a 33 per cent stake in Mahou, the number four; and Carlsberg has 60 per cent of Union Cerveceria, which is ranked sixth.

Lex, Page 20; Spanish ayes, Page 28

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Propelled towards victory by the tide of history

Helmut Kohl seems certain of victory in the German elections. But sceptics are asking whether the basic democratic principles which marked the post-war Federal Republic may be in danger of weakening. Page 2

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MARKETS

STERLING	DOLLAR	STOCK INDICES
New York lunchtime: \$1.9703	Tokyo open: DM1.48045	FT-SE 100: 2,128.3 (+11.1)
London: \$1.9685 (1.87)	FT-43055	FT Ordinary: 1,676.0 (+8.9)
DM2.9175 (2.91)	SFR1.2483	FT-A All-Share: 1,022.31 (+0.5%)
FF9.8425 (9.815)	Y127.50	New York lunchtime: DJ Ind. Av. 2,513.12 (-17.08)
SFR2.4625 (2.4575)	London: DM1.4815 (1.477)	S&P Comp 312.84 (-2.47)
Y251.25 (254.0)	FT-6.000 (4.8225)	Tokyo: Nikkei 22,816.99 (-388.48)
F index 84.0 (84.2)	SFR1.2515 (1.247)	
GOLDS	Y127.50 (128.9)	
New York: Comex Dec \$379.8	S index 59.8 (60.0)	
London: \$378.5 (378.0)	Tokyo close: Y127.68	
N SEA OIL (Argus)	US lunchtime rates	
Brent Jan \$29.325 (28.60)	Fed Funds 7 1/2%	
	3-mo Treasury Bills: yield: 7.234%	
	Long Bond: 103 1/2	
	yield: 8.43%	

EUROPEAN NEWS

The tide of history propels Kohl forward

THE GERMAN general election on December 2 appears boundless in its import and mindless in its vacuity. In the first free election for a united German parliament since 1932, Chancellor Helmut Kohl is coasting to victory.

Mr Kohl is secure in his instincts - even if the way that he expresses them seldom rises above the banal. The new-found emotions of a country at last re-united provide the Chancellor with irresistible momentum for an unbeatable campaign.

In the whirlwind of reunification, German politics have suddenly become a great deal less plodding.

But sceptics are asking whether, along the way, some of the attachment to basic democratic principles which marked the post-war Federal Republic may be in danger of weakening.

"The Christian Democratic Union (CDU) is being carried along by historical pathos", says Prof Elisabeth Noelle-Neumann, head of the Allensbach opinion research institute, doyenne of German pollsters, and a sturdy supporter of Mr Kohl. Allensbach surveys currently give the Chancellor's CDU, together with the Bavarian Christian Union, 43 per cent of the vote compared with 31 per cent for Mr Oskar Lafontaine's Social Democrats.

The CDU's central slogan combines appeal to the heart-strings with all-encompassing vagueness: "Ja zu Deutschland - Ja zur Zukunft" ("Yes to Germany, Yes to the Future"). Apart from large photos of Chancellor Kohl in conversation with world leaders, the CDU's election literature features a map of the enlarged Germany with coloured postcard-style pictures of places of cultural interest.

Mrs Noelle-Neumann says that Mr Lafontaine is "mad" to focus his campaign on "daily worries", like how much unity is going to cost.

"These questions of the wallet are small compared with the great theme (of unity)", she says.

This is also the view of the daily newspaper Frankfurter Allgemeine Zeitung. The standard-bearer of German conser-

vatism has cast aside its traditional penny-pinching financial orthodoxy. It published a lordly front page editorial on Tuesday dismissing as "cheap polemics" Mr Lafontaine's persistent complaints that overall public sector debt has now passed DM1,000bn (\$246bn).

The CDU's lack of precision in its election manifesto has irritated the Liberal Free Democrats (FDP), junior partner in Mr Kohl's coalition.

Criticising "lack of clarity"

David Marsh reports from Bonn that the simple but compelling theme of German unification has given the Chancellor and the ruling CDU an irresistible momentum for an apparently unbeatable campaign in next month's general election

in areas like environmental and social policies. Mr Otto Lambsdorff, the FDP chairman, earlier this month called the CDU manifesto "non-committal" and "verbose" and said that the party's electoral concept was limited simply to "the Chancellor".

The helter-skelter rush towards unity during the last 12 months has been very much the preserve of government decision-making, with parliament conspicuously shunted aside.

With the sole exception of the 10-point plan for German unity delivered last November, all Chancellor Kohl's policy initiatives have been launched outside parliament.

Although the Bundestag is meeting in special session today to debate next year's rising budget deficit, Mr Lafontaine has preferred to deliver statements on financial policy to press conferences rather than in parliamentary debates.

"This is a working parliament, not a debating parliament," says Mr Christoph Bertram, diplomatic correspondent of the weekly Die Zeit. He

points out that the main power of the Bundestag stems not from its ponderous set-piece debates but from the behind-the-scenes activities of parliamentary committees.

Mr Kohl's side-stepping of the Bundestag has certainly annoyed the SPD.

"Kohl has had the great fortune to have this historic opportunity fall in his lap," says Ms Ingrid Matthäus-Maier, the SPD's spokeswoman on finance. "In any other country, this would have meant sitting down together (with the opposition) to work out how to use the chances. But Kohl has been unable to resist the temptations of party politics."

Disquiet is also voiced by Mrs Hildegard Hamm-Brücher, the veteran FDP politician, who is quitting the Bundestag after 40 years as a deputy at the Land and federal level. "The Bundestag is terribly led by the nose. There is a lack of independence. The decisions are taken in back-rooms, and we proclaim them. Parliament has become a boring, well-behaved apparatus."

Another discontented observer is Mr Friedhelm Kemna, the well-respected editor of the main Bonn daily newspaper, General-Anzeiger. Mr Kemna has just been sacked by the newspaper's publishers for failing to take a strong enough line supporting Bonn as the future seat of government.

Mr Kemna berates "lack of compassion" for the people in east Germany by the broad mass of the west German public. He says that Germany's democratic success is too strongly dependent on materialism - and worries what would happen in the event of a prolonged economic downturn.

Referring to the uncertainties about the economic future of east Germany, he says: "As long as gross national product is in order, we will be all right - otherwise, I am not sure where we will go."

In angst-prone Germany, such anxieties are hardly new - but Mr Kohl's great achievement is that, for the moment at least, he has pushed them out of the forefront of the voters' minds.

Poland ready to exorcise communist relic

Whoever wins Sunday's election will reshape the presidency, writes Christopher Bobinski

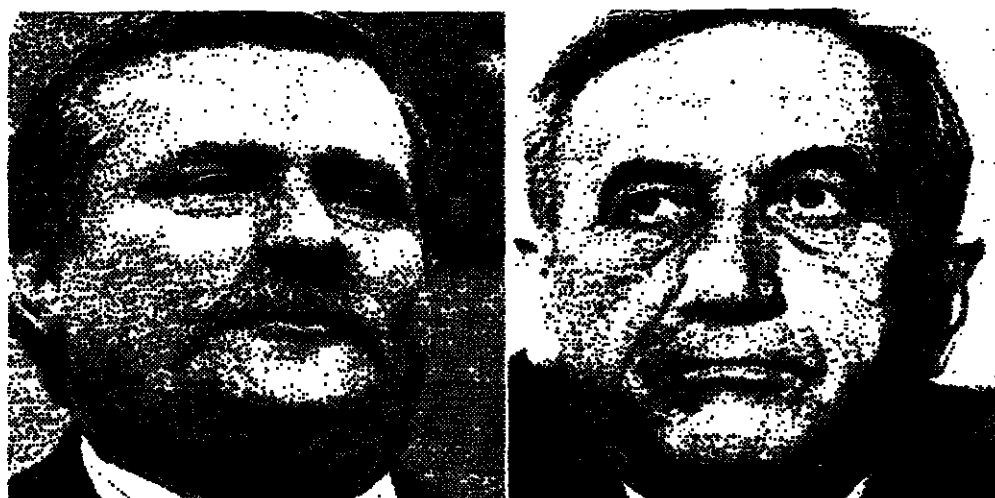
ONE of the many ironies of Sunday's Polish presidential election is that the six candidates are fighting for a post which has yet to be given a proper job description.

Like so many of Poland's previous constitutions, the present one was shaped - 18 months ago - in accord with the political needs of the moment. Then, the governing communists and the Solidarity opposition agreed a formula bringing the opposition into parliament but building safeguards to perpetuate communist party rule.

One of those was to give the president responsibility for defence, the security services and foreign affairs. It was also agreed that the post would be given to the then communist party leader, General Wojciech Jaruzelski.

The formula failed to survive the June 1989 election, which gave Solidarity control over the government. However, as a gesture to the then seemingly intact Soviet power, General Jaruzelski was elected president and his constitutional powers were preserved.

It is the nub of Mr Lech Walesa's drive for the presidency that this relic of communist rule now has to be altered to bring Poland into line with



Walesa (left) and Mazowiecki: both favour a strong presidency

other post-communist states, like Hungary and Czechoslovakia. There was a time earlier this year when it appeared that Mr Tadeusz Mazowiecki, the premier and main challenger for the post, was happy to work with the General for a while longer.

However, now that General Jaruzelski is preparing to make way for his successor at the official presidential resi-

dence, the white-walled Belvedere Palace, it is clear that the constitution will have to be changed. The only question is how.

The present parliament, which is expected to resign in the early spring, has been working on a new constitution and the draft is towards cutting back the president's powers via-a-vis parliament.

But it appears likely that the

documents will be re-written and approved by the next parliament - which will be democratically elected in contrast to the present one, in which communists were guaranteed a majority of seats in the lower house.

Nevertheless the fact that the president is to be elected on a national ballot may strengthen the office.

Mr Walesa, favourite in the

opinion polls, has said the president should be responsible for his actions before the nation, putting himself above parliament. "The president's role should be to map out the country's policies in accord with the will of the nation," he says.

Mr Mazowiecki has said he sees the presidency in a similar light, commenting that the president "should be able to make the main state institutions act consistently and have at his disposal strategic powers over state and government policy, events, internal security and foreign affairs."

Both men foresee a role for parliament. It would approve the composition of the government, picked by a prime minister, proposed by the president. But Mr Walesa's programme also says that, should the need arise, the president can himself summon the council of ministers and chair the meeting. That suggests that the government will in any case have the political initiative for some time to come.

Chances are, too, that parliament after the election will be weak and fragmented into many small parties. Whatever constitution it chooses to write, the newly-elected president will in any case have the political initiative for some time to come.

Central bank chief says fund money would restore country's credibility

Bulgaria hopes for \$500m IMF credit

By Judy Dempsey in Sofia

BULGARIA hopes to receive a stand-by credit from the International Monetary Fund later this month, on the understanding that the government can push through important economic reforms, including price liberalisation, restructuring of the banks and access by enterprises to foreign exchange.

The credit, which could total \$500m, is part of the IMF's stabilisation programme for Bulgaria and follows several meetings between Mr Ivan Dragnevski, head of the country's central bank, and IMF officials after Bulgaria joined the fund in September.

Mr Dragnevski said in an interview yesterday that financial assistance from the IMF could restore Bulgaria's credibility and support from western banks.

All credit lines to the country were suspended last March after the Bulgarian Foreign Trade Bank imposed a moratorium on all principal and interest repayments for 1990 and 1991.

Bulgaria was due to repay \$3.1bn of its total \$10.6bn foreign debt this year, with a further \$1.5bn in 1991. But Mr Dragnevski said such repayments could not be met because of "a severe liquidity crisis" caused by the fall in foreign earnings, failure by several Middle East countries to repay outstanding debts totalling \$2.1bn, and the collapse of the Comecon market, which accounts for more than 80 per cent of Bulgaria's trade.

Hard currency earnings from exports fell by \$400m during the last quarter of 1989, and by

a further \$700m in the first quarter of this year. Mr Dragnevski blamed political instability following the overthrow of Mr Todor Zhivkov, the former Communist party leader. Reserves were now as low as \$100m.

Industrial production this year has decreased by 15 per cent compared to last year. In real terms, this amounts to 10 per cent, or 7bn leva (\$1.3bn) of gross national product.

Production will continue to decline for the foreseeable future because of the shortfall in oil supplies from the Soviet Union and from Iraq. Bulgaria imports 99 per cent, or 11.6m tons, of its oil from the Soviet Union.

Mr Dragnevski said it was still uncertain how much energy Bulgaria would receive

next year from that source and how it would pay for it, since all trade would be settled in hard currency from January 1.

Despite this bleak outlook, Bulgarian bankers remain hopeful that the IMF will provide a stabilisation package, despite the fact that Mr Andrei Lukin, the prime minister, has so far been unable to push through any significant reforms. He lacks support from within his own ruling Bulgarian Socialist (former Communist) party, and from the Union of Democratic Forces, a loose coalition of 13 political groupings.

Today, Mr Lukin will present next year's budget to the national assembly and will again try to implement the first stages of privatisation and price reform.

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EUROPEAN NEWS

Charter of Paris signed yesterday by 34 nations brings formal end to the cold war

'New era of peace and unity' for Europe

By Ian Davidson in Paris

THE 34 heads of state and government from Europe and North America yesterday inaugurated "a new era of democracy, peace and unity in Europe", by signing the Charter of Paris and thus marking the conclusion of the three-day summit of the pan-European Conference on Security and Co-operation in Europe.

The European Community and the US also finalised a joint declaration which underlines their shared values and formalises their regular consultation procedures at the highest level.

The Paris Charter extends the principles of détente, self-determination, human rights and east-west co-operation which were enshrined in the original Helsinki Final Act of 1975. It spells out formally the principles of human rights and democracy, to which all the member states undertake to adhere, lays down the guidelines for future co-operation between east and west, and establishes new permanent institutions for the CSCE.

Commenting that the cold war was finally over, President George Bush said after the signing ceremony that the summit marked the end of a chapter of history. But President François Mitterrand, like many other European statesmen during the course of the conference, stressed that the summit marked a new chapter of history, which would contain its own share of difficulties and dangers.

He welcomed the fact that the 34 states of Europe and North America now shared "the same vision of the world", founded on democracy and the rights of many, on stability and security. But in the next



Mikhail Gorbachev looks triumphant at yesterday's signing ceremony concluding the 34-nation CSCE conference

stage, he said, they would have to "establish harmony between words and deeds", and he warned against the dangers that would follow if Europe were to be divided between the rich and the poor.

Despite previous French forecasts that the pan-European summit might start to settle the political architecture of the new Europe, Mr Mitterrand conceded that the question remained entirely open.

and said that all existing European arrangements needed to be rethought.

"No institution will escape critical reassessment", he said, including the European Community, the Atlantic alliance, the Council of Europe and even the CSCE itself. In the Paris Charter, however, there is no suggestion that the European Community's role is in question; on the contrary, it stresses the important role of

the EC in the political and economic development of Europe.

Following the treaty on the reduction of conventional forces in Europe (CFE) signed on Monday by the members of Nato and the Warsaw Pact, the 34-nation summit endorsed the prospect of a supplementary round of conventional arms control talks (which will mainly cover manpower), and undertook pan-European negotiations on confidence and

security building measures.

Future work of the Helsinki process will be administered by a new permanent secretariat based in Prague. A conflict prevention centre will be set up in Vienna, to monitor unusual military activities and to exchange military information. In addition, an office for free elections will be set up in Warsaw. Summit meetings of heads of state or government will be held every two years.

EC to fund improved road and rail links

By Tim Dickson in Brussels

MR Karel van Miert, the European Community's transport commissioner, has won his long battle for a special fund to promote improved EC infrastructure.

Member states have formally adopted a programme worth Ecu90m (£42m) this year and Ecu115m in 1991 which will support large projects with a clear European dimension. Priorities will include combined road and rail links, the easing of traffic bottlenecks, works which integrate peripheral regions more closely with the rest of the Community and schemes which reduce the cost of transporting goods.

Among projects already given Brussels' provisional blessing are the high-speed train network between Paris, London, Brussels, Amsterdam and Cologne, transit works on the Brenner Pass, the North Wales coast road, and improvements being carried out on the rail link between Belfast and Dublin.

Several EC countries have been reluctant to endorse the Commission's ideas, arguing that EC money for infrastructure is already available through the regional funds. Mr van Miert, however, points out that this money is generally deployed in the national and regional interest and that a special budget allocation for projects with a broader usefulness was fully justified.

Mr Van Miert, meanwhile, is expected to win the support of his Commission colleagues today for a newly modified proposal harmonising vehicle tax on lorries.

Officials in Brussels say that national practice at the moment varies from the Ecu5,000 charged annually in the UK for a 38-tonne truck to as low as Ecu400 to Ecu500 per truck in some Mediterranean states.

The Brussels plan - to set a minimum rate somewhere between the two extremes - is aimed at removing distortions to competition in the road haulage sector and ensuring that national infrastructure costs are properly covered by the tax.

Soviet transport group bidding for control of Ikarus

By Anthony Robinson

A CONSORTIUM of Soviet public transport companies together with US and Taiwanese investors, are bidding for control of the Hungarian bus manufacturer, Ikarus, in a move which highlights the major disruption in long standing Comecon trade patterns on the eve of the shift from rouble to dollar trading throughout Comecon from January 1.

Under the Comecon division of labour the Ikarus plant in Budapest turned out 13,000 buses a year, over 80 per cent for export throughout the Soviet bloc. The Soviet Union, with an existing Ikarus bus park of 80,000 vehicles was by far the largest customer.

Faced with a cut in Soviet oil and gas supplies however the Hungarian government decided to cut back exports to the Soviet Union, including bus exports. This created major problems for Ikarus and its suppliers, including the RABA company which supplies

axles and other component.

The Soviet bid, together with a US-Canadian financial consortium and Ching Fong, a Taiwanese assembler of Honda vehicles, is aimed primarily at ensuring security of supply for the bus which is the standard use throughout the entire Soviet Union. Two Hungarian groups and AMF Industries of California have put in rival bids while six other western automotive companies including Daimler Benz, Daf, Iveco, Man and Renault expressed interest but failed to submit specific offers.

The various rescue plans put forward by the rival groups aimed at improving the efficiency of the assembly operation and modernising production to help it keep markets in the newly competitive environment of eastern Europe and other markets. Plans include using Mercedes Benz diesel engines to improve power and fuel efficiency.

IMF team warns Italy over budget deficits

By John Wyles in Rome

AN International Monetary Fund team has warned the Italian government that it has very little time left to begin reducing the nation's budget deficits, allowing it to be part of the next phase of economic and monetary union (Emu) in the European Community.

In its annual review of the Italian economy, the IMF has defined 1991 as a "crucial" year in the government's attempts to control the annual budget deficit, still running at more than 10 per cent of gross domestic product.

If deficit targets are not met and wage-price inflation not reduced, then it will be difficult for Italy to be part of phase two of Emu, which is due to begin on January 1 1994. "It seems inconceivable that a country which so actively supports Emu and which has been part of all the main passages in the construction of

Europe could be excluded from the group of countries which are moving to the next phase of integration or that it could find itself accused of slowing down monetary unity," says the IMF's eight-page report.

In common with most other analysts, the IMF has found unconvincing several aspects of the government's 1991 budget manoeuvre, which aims to cut L44,000bn (\$39bn) off a projected deficit of close to L180,000bn.

Additional measures will "probably" be necessary, says the report; it estimates that L50,000-L60,000bn will need cutting from the trend deficits for each of the following two years, if the growth in accumulated public debt is to be halted and then diminished. The government is rebuffed for having conceded to public sector workers pay rises.

MEPs vote to strengthen rules on money laundering

By Lucy Kellaway in Strasbourg

THE European Parliament voted yesterday to strengthen the EC's draft directive on money laundering, making it easier to catch and punish drug money dealers.

MEPs want to extend the scope of the directive - under which money laundering would become a criminal offence - to countries beyond

the Community.

They suggest the Commission should identify countries where there are few checks against money laundering and instruct banks to be particularly careful in their dealings with them.

The parliament also wants member states to be able to punish companies which do

not conduct satisfactory checks on laundering. Such checks would consist of keeping records of all transactions for between five and 10 years.

Under the Commission's proposals, banks would need to be aware of the identity of the client. The Parliament suggested yesterday that where the client itself was an intermediary, fur-

ther steps should be taken to discover the identity of the real client.

However, these amendments are unlikely to be accepted by the Commission, as they would make it considerably more difficult to get the directive past member states, a task which is proving difficult enough already.

Although most member states are keen to be seen to be bringing the \$120bn-\$500bn money laundering to a halt, they are not at all happy at the notion of Brussels interfering in their criminal law, which they regard as an area of national sovereignty.

Officials are anxious for a early agreement



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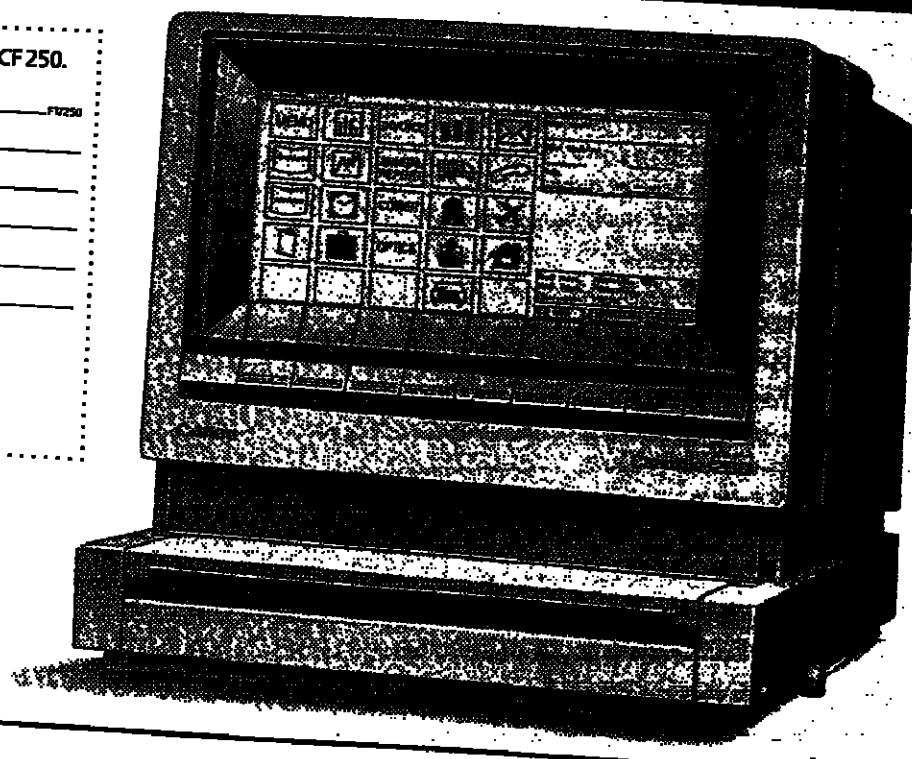
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EUROPEAN NEWS

Delors backs more powers for European parliament

By Lucy Kellaway
in Brussels

MR Jacques Delors, the president of the European Commission, yesterday offered the European parliament an olive branch by backing suggestions for an extension of its legislative powers.

Mr Delors expressed some sympathy for the idea that the parliament should be given the last word in legislation - perhaps by allowing it to overturn with an absolute majority legislation that had been adopted by the council.

He was also sympathetic to the idea of giving parliament extra budgetary powers, with a limited role to raise taxes. However Mr Delors was hostile to many of the parliament's other demands for power - saying that there was no question of MEPs being allowed to initiate proposals.

Mr Julio Andreotti, president of the European council also sought to soothe the parliament during yesterday's debate in Strasbourg on institutional reform. He said that MEPs should be given some say in appointing the president of the commission, greater budgetary powers, and a fuller participation in the making of EC legislation.

Mr Andreotti said the Italian government favoured greater co-decision making with the parliament, although he would not be drawn on the mechanisms to bring it about. The discussion may go some way to counter a threat by MEPs to obstruct December's International Governmental Conference.

MEPs are angry about the small role they are to play at the conference. They are also distressed that so few of their ideas about increasing the powers of the conference seem to have been taken aboard.

Mr David Martin, the author of the parliament's report on political union said yesterday that he hoped that parliament would agree to support the IGC in a positive, but critical way.

However, he expressed disappointment at the small number of the parliament's suggestions on how to make the EC more democratic had been espoused by the Commission.

Greek conservatives start pushing for privatisation

Kerin Hope looks at changing priorities in Athens

GREECE'S ruling conservatives, responsible in the past for keeping two thirds of the country's economic activity under the state umbrella, are now pushing for privatisation with the zeal of the newly-converted.

When Mr Constantine Mitsotakis took over as prime minister last April privatisation plans went no further than selling off some 20 industrial companies controlled by the Industrial Reconstruction Organisation. They had been nationalised in the early 1980s by the former socialist government.

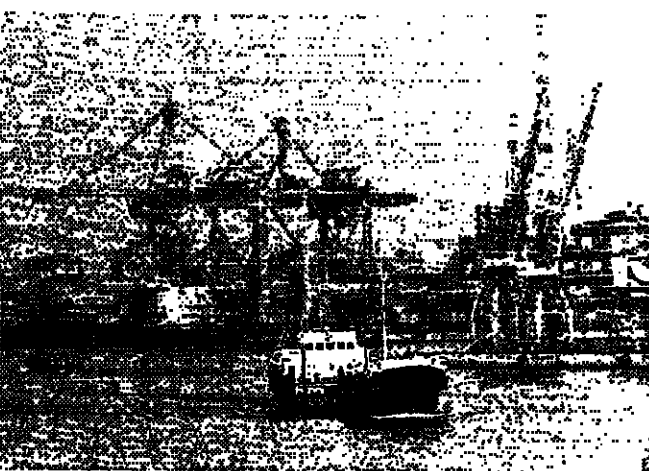
At first, the idea of unloading state-controlled mining companies, shipyards and even banks was horrifying to politicians brought up to believe in close government supervision of finance and industry. Extensive privatisation also threatened the cherished "roufeti" system which fills public sector posts, with the ruling party's political clients.

But the need to shrink a record budget deficit, much of it caused by covering the debts of public sector corporations, brought a swift change of attitude. Another 70 companies have been slated for privatisation over the next year.

Legislation is underway to permit flotation on the Athens stock exchange of up to 49 per cent of the state-owned utilities and transport companies, including OTE, the telecommunications organisation, and Olympic Airways, the state airline. The finance ministry hopes to raise Dr550bn (\$3.6bn) in 1991 from privatisations and share issues. But it will probably have to pay out at least Dr60bn to keep the IRO companies afloat while they are being denationalised and another Dr400bn to service the utilities' losses and accumulated debts.

A striking lack of public debate about privatisation seems to indicate its tacit acceptance by the socialist and communist opposition. However, reaction was cushioned to some extent by a decision to offer 6,500 workers from IRO companies a year's retraining on full pay.

Still, the conservatives are taking pains to ensure they



Three shipyards are among more than 70 Greek companies slated for privatisation over the next year.

cannot later be accused by political opponents of selling off the country's assets on favourable terms to their business friends. "Transparency" is a word repeated by government officials, who have suggested the opposition parties should appoint representatives to monitor each deal.

The British merchant bank, N.M. Rothschild, has been appointed a special consultant, while a cabinet memorandum sets out procedures for making evaluations, offers and bids. More than 20 Greek and foreign investment banks and securities houses have been chosen to handle the sales.

Since few companies are profitable enough to meet conditions for a stock market listing, they will be private buyers. Those that fail to find a purchaser will be liquidated.

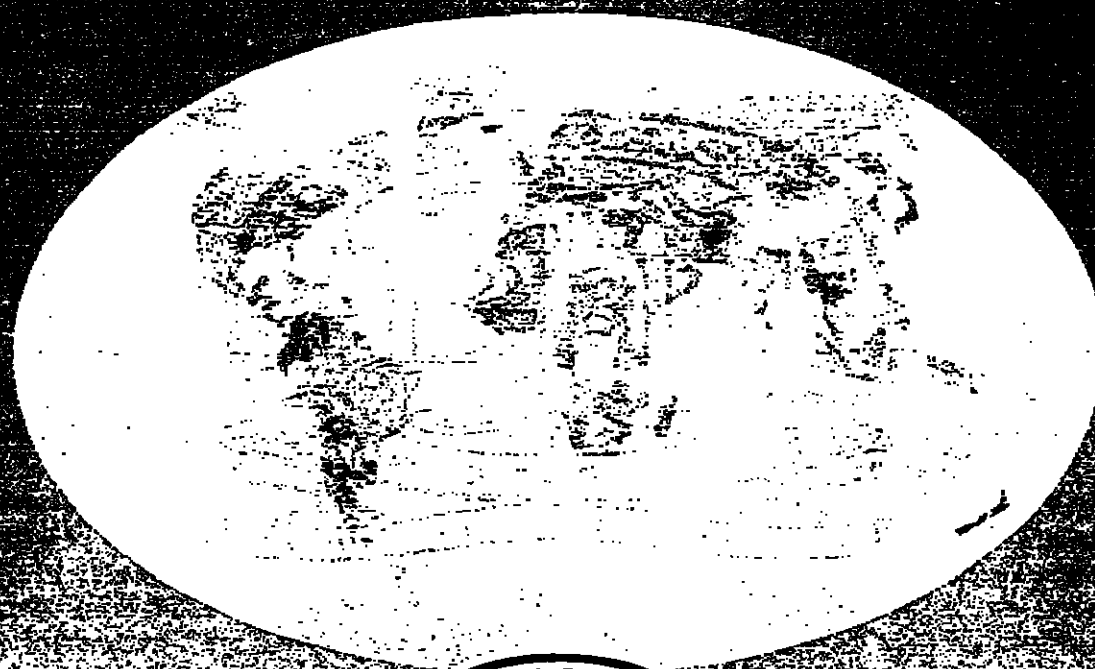
Despite their debt burden the IRO companies are attracting "serious interest from investors, with a fair number of inquiries coming from abroad", says Mr John Piperoglou, secretary of the cabinet privatisation committee. The other companies to be privatised belong to state-controlled banks, which are anxious to divest as they prepare for post-1992 competition. The Agricultural Bank proposes to sell 35 companies, mostly small timber and food-processing units.

The Hellenic Industrial Development Bank (ETVA) has 15 companies on offer, including three shipyards, five mining companies and a fertiliser producer. Their debts total Dr74bn. Like most bank-controlled companies, they were either set up by ETVA under state investment schemes or taken over after private owners ran into trouble.

"The main problem is coping with debt," says Mr Chris Piki, in charge of privatisation at ETVA. "As a banker, I feel it shouldn't be written off or capitalised either. Restructuring is the only sensible solution." Although the government seems willing to write off substantial amounts of debt in order to lure buyers, it runs the risk of violating European Community competition rules.

Talks with European Commission officials are unresolved but it looks likely that privatisation of shipyards, and fertiliser and cement plants will have to be negotiated with the EC on a case-by-case basis, making it difficult for the government to stick to its privatisation timetable. But the Commission has made clear it will take a more sympathetic approach to the competition issue because of Greece's economic predicament.

Meanwhile, the government can feel encouraged by the first privatisation deal to go through: last week's sale of a two thirds stake in Olympic Catering, the airline's debt-ridden meals subsidiary, to LSG, the catering arm of Lufthansa.

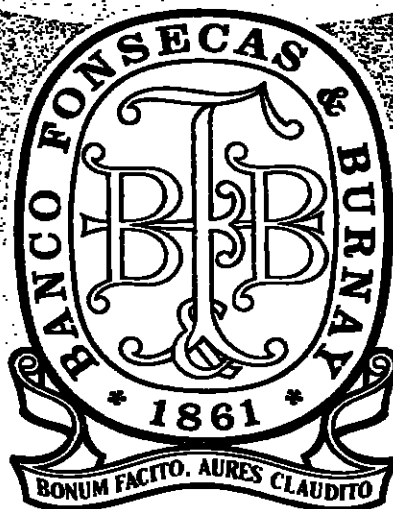


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INTERNATIONAL NEWS

Thai airline crash claims 37 lives

THIRTY-SEVEN people were killed yesterday when an aircraft crashed in a heavy rainstorm on the Thai resort island of Koh Samui. Reuters reports from Bangkok.

"We have found all the bodies," a policeman on the island said.

All 33 passengers of various nationalities and four crew members died when the twin propeller aircraft exploded on impact near the island's airport.

The passenger list of Bangkok Airways Flight 125 is not specifically nationalities, but there were seven Japanese names, six German and six common Scandinavian ones.

Police said most of the passengers, including a child and an infant, were tourists.

The aircraft, flying from Bangkok, crashed six miles from the airport, opened last year to make the island a major tourist resort.

Khmer Rouge claim

The Khmer Rouge said yesterday that it was on the verge of conquering Siem Reap province, home of the Angkor Wat temple complex and spiritual centre of Cambodian culture. Reuters reports from Bangkok.

"The liberation of Siem Reap province is within our hand's reach," the group said on its clandestine radio station, monitored in Bangkok.

"We will liberate the province any day and after that the national army will set up the national administration team to run the province," it said.

Meanwhile, former Cambodian ruler Prince Norodom Sihanouk arrived in Paris yesterday before UN Security Council talks aimed to restart the stalled peace plan, AP reports from Paris.

The visit, which Prince Sihanouk stressed was private, comes on the eve of meetings tomorrow between diplomats of the council's permanent members. It marks the first time he has visited Paris since Security Council talks on Cambodia down in September 1989.

Sikh separatists shot

Four Sikh radicals who opened fire in a crowded market in Amritsar, killing 13 people, were shot and killed by police a few hours after the attack. Press Trust of India said yesterday. AP reports from New Delhi.

The militants were killed in a gun battle with security forces on Tuesday night. A few hours after they opened fire in the market, the news agency said. Amritsar police chief, Mr Sanjeev Gupta, was quoted as saying the weapons recovered from the radicals matched spent bullets found at the scene of the market shoot.

Unita and Angola 'close to ceasefire accord'

THE Angolan government and US-backed Unita rebels are close to agreeing to a ceasefire in their 15-year civil war, the chief mediator at peace talks between them said yesterday. AP reports from Estoril.

After five days of negotiations the two sides had reached agreement on 80 per cent of a ceasefire document proposed by the Portuguese mediating team, said Mr Jose Manuel Durao Barroso, the state secretary for foreign affairs and co-operation.

He said no date was fixed for signing a ceasefire. But he did not rule out the possibility of an accord at the next round of

India's latest cabinet stumbles on stage

David Housego on yesterday's ominous start to Chandra Shekhar's administration

MR CHANDRA Shekhar's new 34 member government is probably the weakest that India has experienced and is faced with an unprecedented accumulation of problems, not least of which was organising its own debut.

As newly appointed ministers yesterday took the oath of office in the ornate splendour of the presidential palace, the pandemonium at the back of the hall was so great that their voices could not be heard. To many onlookers it seemed both an ominous and a symbolic beginning to the new administration.



V.C. Shukla, India's new foreign minister talking to reporters yesterday

Security police used batons to force back reporters and photographers who had been invited, but for whom there was no place amid the throng of guests, supporters and hangers-on who turned up for the ceremony that was transmitted live over national television. At one moment there was the sound of crashing glass as the window panes of the massive entrance doors gave way beneath the pressure.

"We are losing the habits of a civilised society," said one senior politician, appalled that a normally formal state occasion should be marred by violence. He had in mind as well the far more violent tussle that broke out in the state assembly of Uttar Pradesh on Tuesday as members came to the fore and threw shoes at each other during a debate on a vote of confidence.

It has taken Mr Chandra Shekhar and Mr Devi Lal, the deputy prime minister, 11 days to put the new government together. The delay reflects the difficulties he has had in finding sufficient talent among the 60 or so members of his Janata Dal(S) faction and in reconciling demands for posts and patronage from Mr Devi Lal and others. No previous government has come to power amid such accusations of buying votes and support in the parliament.

Not only is his government much shorter on experience than Mr V.P. Singh's when it came to power a year ago, but it also has a much weaker grip on the major states of the union.

Mr Singh could count on his own or

friendly governments in power in Uttar Pradesh (U.P.), Bihar, Gujarat, Haryana, Madhya Pradesh, Rajasthan, West Bengal and Orissa. Mr Shekhar can count on only Haryana, Gujarat and to some extent U.P.

The three most urgent problems that he faces are the economy (responsibility for which rests mainly with Mr Yashwant Sinha, his new finance minister); the Hindu-Muslim conflict over Ayodhya; and the worsening insurgency movements in Kashmir and Punjab (the latter two cases he is handling himself by taking over the interior and defence ministries).

Mr Rajiv Gandhi's calculation in offering Congress support to Mr Chan-

dra Shekhar in parliament is that he can push him into taking the tough decisions for which Mr Gandhi would prefer to avoid responsibility until he can head a majority government.

As a former senior civil servant, Mr Yashwant Sinha can harbour few hopes of there being any alternative to IMF borrowing or to the conditions that will accompany such a move. The foreign exchange reserves have fallen by 40 per cent since the end of August to Rs3.2bn.

Less than the costs of one month's imports. The long queues of trucks at the diesel pumps are a sign of the difficulty India is having in financing oil imports.

Foreign debt has climbed to \$70bn, and Indian paper is being traded among

banks at a discount of up to 10 per cent. With a current account deficit of over \$10bn expected this financial year, India needs about \$5bn in fresh financing.

Officials are already discussing the possibilities of a stand-by credit with the IMF. The importance of this is that an agreement on terms could ease the fears of commercial bankers, who are demanding of India rates of 75-100 basis points above Libor - or three times the level of earlier in the year. But a larger fund borrowing would also be needed. As worrying politically for Mr Chandra Shekhar - who has maintained his socialist rhetoric since coming to power - is what economists here refer to as "runaway inflation by Indian standards. Prices, having risen in 1989/90 by only 6 per cent, seem set to rise next year by 12-15 per cent.

Over the Ayodhya dispute - which brought down Mr V.P. Singh's government - Mr Chandra Shekhar faces a further hardening of attitudes by the Hindu fundamentalists. The radical Hindu BJP party, has urged Moslems to shift the mosque to another site to permit construction of the temple. Foreboding the type of regime his movement hopes to create, he said that Moslems would only be safe in a Hindu society and under a Hindu "raj" (government). The Hindu militant movements are planning another mass campaign to build the temple from December 6.

The prospect of a weak government in Delhi is equally strengthening the hands of extremists in Punjab and Kashmir. In Punjab, Mr S.S. Mann, the Akali (Sikh) leader, this week harked back to old demands for the creation of a separate Sikh state. This followed the burning of a holy Sikh book which led to riots in Jullundur in the Punjab and in Delhi.

Over the weekend Sikh terrorists gunned down 11 members of the militant Hindu RSS organisation - the first time for many months that Sikh terrorists have made Hindu militants so conscious a target.

Thai prime minister set to quit in tactical move

By Peter Ungphakorn in Bangkok

TENSION between Thailand's military commanders and the elected government intensified yesterday with Gen Chatichai Choonhavan, the prime minister, widely believed to be preparing to resign in an attempt to strengthen his hand.

Gen Chatichai and the army commander, Gen Suchinda Kraprayoon, flew separately to the north-east for audiences with King Bhumibol Adulyadej. An appeal to the country's constitutional, but highly revered monarch, by both sides would be unprecedented in recent history.



Chatichai Choonhavan: preparing to resign

around reports that Gen Chatichai would submit his resignation to the king and be renomi-

nated immediately by the president of parliament who accompanied the premier.

But as Gen Chatichai started late night meetings with coalition leaders on his return to Bangkok, it remained unclear what had happened.

Unconfirmed reports said the prime minister had carried with him a draft order for the sacking of several senior military commanders. The report suggested that Gen Chatichai, who is also defence minister, might use the threat of dismissal as a bargaining chip to allow him to rebuild his coalition government without pressure from the military.

The military, which appears to be more unified now than in the past several years, might prefer parliament to be dissolved and an election called. That would allow the new

party of Gen Chavalit Yongchaiyudh, Gen Suchinda's predecessor, as army commander, a chance to compete in a general election. This challenge is probably an important factor in the dispute.

The first sign that the situation had deteriorated seriously was when senior military commanders failed to turn up at their weekly breakfast meeting with Gen Chatichai yesterday.

The military want Gen Chatichai to sack Mr Chalermsak Yooabamrun, a police captain and outspoken minister in charge of two television channels and several radio stations.

Among their complaints is the accusation that he used an outside broadcasting van to eavesdrop on, or to jam, military communications during an earlier period of tension.

The minister, who leads a

tiny party in the coalition, said the van was simply checking how well broadcast radio signals were being received.

Before leaving for Tokyo to attend the enthronement of the Japanese emperor last week, Gen Chatichai had yielded to military pressure and told reporters he would reshuffle the cabinet upon his return. He has not yet done so.

In the prime minister's absence, the army commander announced a ban on demonstrations near Government House, citing intelligence reports of a plot to cause a disturbance - allegedly in support of police captain Chalermsak.

There was no demonstration and the ban was lifted, but it was criticised as a violation of civil rights and apparently increased the annoyance of the prime minister.

The stability of Lt Gen Hussain Mohammed Ershad's Bangladesh government has been jolted by demands by angry demonstrators in recent weeks.

President Ershad, who is in the Maldives capital, Male, at the South Asian Association for Regional Co-operation, will face a series of demonstrations when he returns home this week.

In opposition has also called a general strike on November 26 and a three-day road and railway blockade starting on December 10 in an attempt to force Gen Ershad's resignation.

Not only was Syria a long-standing protégé of the Soviet Union; it was also implicated in international terrorism, and a dispute over suspected Syrian involvement in the bombing of the Pan Am jumbo jet over Lockerbie in Scotland two years ago has yet to be resolved.

US officials say that the bomb, which killed 270 people, was planted by the Syrian-based Popular Front for the Liberation of Palestine-General Command.

Mr James Baker, the US Secretary of State, paved the way for the Bush-Assad talks when

he visited Damascus in September, although he stressed that the US was not prepared to forget the Lockerbie affair.

Mr Martin Fitzwater, the White House spokesman, said yesterday that the Geneva meeting was mainly to discuss the situation in the Gulf and had been prompted by Washington's allies in the region, including Egypt and Turkey. The White House insists that the meeting does not imply any change in Washington's stance towards Syria.

Any softening of the American stand against Syrian involvement in terrorism would be viewed with concern by Britain, or at least by Mrs Margaret Thatcher.

Britain has so far been reluctant even to restore diplomatic relations with Damascus following an attempt to blow up an Israeli airliner departing from London in 1986.

True to form, President Assad perpetuated a delicate balancing act during the Gulf crisis.

On the one hand Syria has sent tanks and troops to Saudi Arabia to join the multinational forces. On the other, the Syrian government has criticised the United States for using the crisis as an excuse to send more weapons to Israel.

Soviet UN stance restricts Bush's plan of action

By Lionel Barber in Washington

THE US failure to secure immediate Soviet support for a United Nations resolution authorising military force against Iraq does not amount to a serious setback, but it has complicated the Bush administration's plans to win congressional support for a possible offensive, officials in Washington said yesterday.

In the past two weeks, as public support for President Bush's Gulf policy has wavered, the administration has grudgingly come round to the view that it most likely needs some kind of congressional resolution before committing the country to war.

This has become increasingly clear as respected and powerful Senators such as Mr Sam Nunn of Georgia have publicly criticised Mr Bush's decision to double the size of US forces in the Gulf to almost 400,000.

Mr Bush's official position is that as commander-in-chief he has the right to take military action without recourse to Congress, and that he cannot

allow his hands to be tied by Congress's sole right under the constitution to declare war. Unofficially, however, his position appears softer - especially if Iraq fails to provide the necessary provocation which would make it easier for the US to take war.

Senator Richard Lugar, a senior Republican on the foreign relations committee, has disclosed that President Bush views a UN Security Council resolution on force as an important part of his effort to strengthen support in Congress.

Mr Lugar said the President told him that he wants to wait to ask Congress for authorisation on the use of force until after the Security Council considers such a motion.

"If the UN doesn't work out, this would not be the time to make a pass at Congress," Mr Lugar quoted Mr Bush as saying.

The timing is important because US military planners view a window for potential offensive action against Iraq between mid-January and mid-March.

This is the period before Ramadan, the Islamic holy month, when weather conditions are still favourable.

US officials and diplomats in Washington stressed that President Gorbachev's failure to give full backing to an American-sponsored resolution was more a tactical than a strategic setback, and they all held out the possibility that agreement on the language could still be



THE GULF

worked out before the end of the month, when the US hands over the chair at the Security Council to Yemen which is not considered an ally.

"The US and the Soviet Union still share the same goal of getting Saddam Hussein out of Kuwait," one official said. However, officials conceded that Mr James Baker, US Secretary of State, may have underestimated the difficulties in securing a conclusive agreement with the Soviets on a UN resolution.

US officials believe one of the biggest problems is the continuing split within the Soviet government on the desirability of the use of force. The Soviet military as well as old Middle East hands led by Mr Yevgeny Primakov, Mr Gorbachev's personal envoy, appeared to be holding out against the more co-operative factions led by Mr Eduard Shevardnadze, the Soviet foreign minister.

The US still holds out the hope of securing the backing of all five permanent members of the Security Council - including Britain, France, China and the Soviet Union - each of whom have veto powers. But it is conceivable that it may have to settle for an abstention on the part of the Soviets and possibly the Chinese, before moving to the full 15-member Council.

Whatever the outcome, the task of picking up all the necessary votes and agreeing common language is proving to be every bit as difficult as UN officials in New York have consistently predicted.

The next test of congressional sentiment comes next week when the Senate armed services committee begins hearings on the Gulf.

The Senate committee has lined up Mr Henry Kissinger, Admiral William Crowe and General David Jones, two former joint chiefs of staff.

Mr Richard Cheney, the current Defence Secretary, and Gen Colin Powell, chairman of the joint chiefs of staff, will also be summoned to attend the hearings.

Surprise as Bush decides to meet Syrian leader

By Victor Mallet, Middle East Correspondent

THE surprise announcement yesterday that President George Bush would meet President Hafez al-Assad of Syria tomorrow shows how much the Gulf crisis - and the end of the Cold War - has reshaped international alliances in the Middle East.

Mr Bush's two hours of talks with the Syrian leader in Geneva will be the first such meeting since President Jimmy Carter met Mr Assad in 1977.

The desire to present a united front against Iraq's invasion of Kuwait in August has forced the pace of the reconciliation between Washington and Damascus, despite the opposition of Mr Bush's critics at home in the US.

Not only was Syria a long-standing protégé of the Soviet Union; it was also implicated in international terrorism, and a dispute over suspected Syrian involvement in the bombing of the Pan Am jumbo jet over Lockerbie in Scotland two years ago has yet to be resolved.

US officials say that the bomb, which killed 270 people, was planted by the Syrian-based Popular Front for the Liberation of Palestine-General Command.

Mr James Baker, the US Secretary of State, paved the way for the Bush-Assad talks when

he visited Damascus in September, although he stressed that the US was not prepared to forget the Lockerbie affair.

Mr Martin Fitzwater, the White House spokesman, said yesterday that the Geneva meeting was mainly to discuss the situation in the Gulf and had been prompted by Washington's allies in the region, including Egypt and Turkey. The White House insists that the meeting does not imply any change in Washington's stance towards Syria.

Any softening of the American stand against Syrian involvement in terrorism would be viewed with concern by Britain, or at least by Mrs Margaret Thatcher.

Britain has so far been reluctant even to restore diplomatic relations with Damascus following an attempt to blow up an Israeli airliner departing from London in 1986.

True to form, President Assad perpetuated a delicate balancing act during the Gulf crisis.

On the one hand Syria has sent tanks and troops to Saudi Arabia to join the multinational forces. On the other, the Syrian government has criticised the United States for using the crisis as an excuse to send more weapons to Israel.

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FINANCIAL TIMES
LONDON & NEW YORK

Japanese foreign loan cuts 'not so drastic'

By Ian Rodger in Tokyo

JAPANESE banks' lending cuts in foreign markets are not as drastic as some critics claim, according to a senior Bank of Japan official.

The official acknowledged that cuts were under way. He said that provisional lending plans of Japanese commercial (city) banks and trust banks indicated that the average rate of growth of all their risk assets would be less than 5 per cent year on year by the end of March next year.

However, foreign asset growth will be flat or slightly negative by that time, he

predicted.

"This sounds very drastic, but the actual impact is smaller than it suggests, because the banks are trying mainly to reduce their interbank transactions and loans to securities houses," he said. They are maintaining their lines to industrial and commercial customers, he said.

He pointed out that lending by the city and trust banks to non-bank foreign customers at the end of October was 15 per cent higher than a year earlier, while interbank loans were down 3 per cent.

overall loans.

Banks are also under pressure to curb lending in order to achieve the risk-asset ratio requirements of the Bank for International Settlements.

Sompo Bank, a leading city bank, said that although banks were not going to stop lending to property developers, new loans would not be easy.

Real estate lending by all financial institutions except insurance companies, for the July-September period grew 0.1 per cent to ¥53,598.2bn (£41.9bn) from the previous

quarter, while total lending grew 2.3 per cent. Non-bank lending grew 0.1 per cent.

The ministry's guidance has slowed city banks' real estate with a drop of 0.7 per cent for the quarter. On the other hand, some foreign banks, second-tier regional banks and shinkin credit associations, have increased loans to real estate companies and to non-bank financial companies such as leasing groups. Foreign banks increased their real estate loans by 5.2 per cent to ¥665.7bn, and non-bank lend-

ing by 31.3 per cent, overall their lending increased by 18.4 per cent. Lending to non-bank financial institutions increased 3.8 per cent at second-tier regional banks where overall lending rose 3.2 per cent.

Some bankers believe funds are still going to speculative land purchases through loans to non-bank institutions.

Japan's money supply for October grew by 11.8 per cent over the previous year, which was down 0.2 percentage points from 12 per cent recorded in September.

in the main US banks, especially the money centre banks. "We cannot dictate to the Japanese banks, but we are telling them what we think," he said.

It has been suggested that the 1993 deadline for banks achieving the new Bank of International Settlements capital ratio guidelines be extended so that Japanese banks can continue to provide liquidity in overseas markets.

The official said such an idea was premature. Two and a half years is a long time," he said.

Financial and business services, which led all sectors for the seventh straight quarter, forecast a slow-down in the next half-year; stockbrokers' earnings slipped with the 28 per cent fall in share values since August 2. Transport and business services, manufacturing, and commerce showed the widest swings in a pessimistic outlook.

The tight labour situation remains, with employment up by 13,690 jobs against 18,900 a year ago.

Singapore sees slower growth by mid-1991

By Joyce Quek in Singapore

SINGAPORE's third-quarter economic performance escaped severe damage from the Gulf crisis but the latest surveys and indicators point to a slow-down by mid-1991.

Participants in a business survey were the most negative since the 1985 recession, the nation's first in two decades.

The economy expanded 8.1 per cent from July to September, because of an 8.5 per cent leap in total demand and buoyant financial and business services sectors. The government expects the momentum built up earlier in the year to result in an 8.3 per cent economic growth for 1990. Investment commitments had already reached \$81.8bn (£533m) by September.

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Iraq to free western staff at Irish-run hospital

By Kieran Cooke in Dublin

THE management of an Irish-run hospital in Baghdad says that the Iraqi authorities have agreed to allow about 200 Irish, British and other European staff at the hospital to leave the country. The Parc company, a subsidiary of Aer Lingus, the Irish state airline, has run the 200-bed Ibn Al Bitar hospital in Baghdad since 1983. At present 204 westerners work at the hospital, 151 of whom are Irish and 40 British.

Under the terms of an agreement reached between Parc and the Iraqi Ministry of Health, exit visas will be

issued to hospital staff on a phased basis. A small number of staff will remain on a voluntary basis over Christmas.

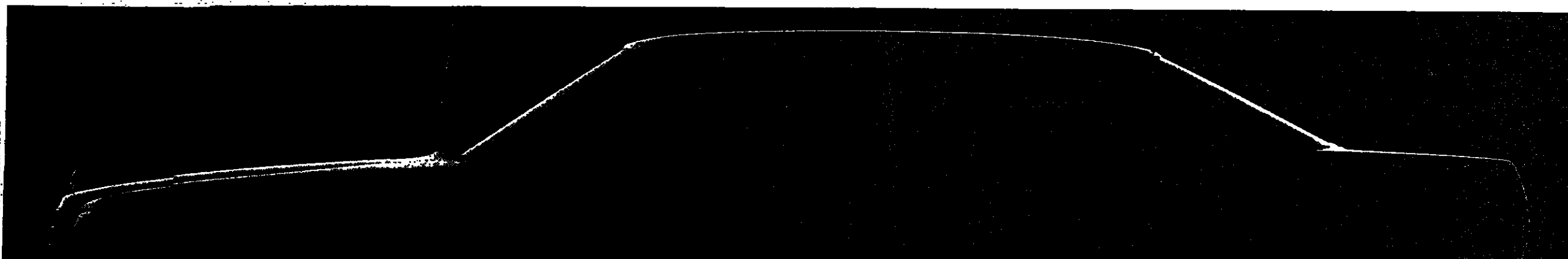
Two unofficial European missions to Baghdad said yesterday Iraq had told them 116 detained westerners can leave the country, probably before the end of the week. Reuters reports from Baghdad.

A Swiss parliamentary delegation said Iraq had told it that 36 Europeans could leave, while sources close to Mr Jean-Marie Le Pen, the French extreme right-winger, said he could take out 52 Europeans.

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WORLD TRADE NEWS

Surprise US move further threatens Uruguay Round

By William Duffell in Geneva

A SURPRISE US move has jeopardised prospects for an agreement to liberalise the \$600bn (£306.1bn) a year world trade in services.

With only 12 days left before trade ministers meet in Brussels to conclude the Uruguay Round, an impasse in services has emerged as a threat to the outcome of the trade talks second only to the stalemate over the reform of world farm trade.

The US tabled a proposal late on Tuesday which would effectively eliminate the most-favoured-nation (MFN) rule from the umbrella agreement on services which has been under negotiation for nearly four years.

A European Community spokesman said the US proposal would "remove all substance from the (services) agreement" and had been rejected by all other countries taking part in the negotiations.

Unless the US position changes, "we see no way forward", the spokesman said.

The MFN rule, fundamental to international trading practice under the General Agreement on Tariffs and Trade, states that a country must extend to all countries trade

benefits arrived at in negotiations with any one trading partner.

The new General Agreement on Trade in Services (GATS) under negotiation in the Uruguay Round would have incorporated the MFN rule. There appeared to be an emerging consensus that the rule should be applied as a general obligation to all services sectors.

It was recognised that provisional, time-limited derogations from the MFN principle would have to be allowed for in some sensitive sectors, such as transport, where a multiplicity of bilateral accords are in force.

These derogations would be dealt with mostly through annexes to the GATS. Nine annexes were being drafted.

However, US negotiators have had trouble in meeting through annexes the demands for exceptions, notably the maritime industry and companies providing basic telecommunications. On Tuesday the US proposed that application of the MFN rule be tied to the commitments to liberalise that governments would make under a separate part of the agreement.

Hills hints at new pact deadline

By Peter Montagnon, World Trade Editor

MRS Carla Hills, US Trade Representative, yesterday acknowledged that the Uruguay Round of multilateral trade negotiations might continue beyond its previous deadline of December 7, but said the Bush administration would still need an agreement to present to Congress on March 1.

Her admission in a televised press conference that next month's Brussels ministerial meeting may not be able to complete the four-year negotiation as planned confirms what trade negotiators have been saying privately for weeks.

However, it was hedged with conditions. Extending the talks beyond Brussels would be possible only if there was sufficient political will among participants at the ministerial meeting to overcome their differences, particularly on farm support, she said.

It was not a question of dramatic postponement but simply of putting "flesh on the bones" once the political differences had been resolved.

It should then be possible to complete the Round in early January.

There was, however, no question of postponing final agreement for six months or a year.

MEPs urge fairer EC anti-dumping policies

By Lucy Kellaway in Brussels

THE European Community's anti-dumping policies should be made more transparent, fairer and subject to some democratic control, according to a draft report from the European Parliament.

The parliament is fed up with being side-stepped on trade policy issues, and is proposing a change in Article 113 of the Treaty of Rome which allows the Council and the Commission to set trade policy between them.

Officials from member states believe that such a change would be possible - implying that parliament would soon be able to have a say on anti-dumping matters.

MEPs are concerned that decisions on anti-dumping are taken behind closed doors in the Commission, giving the industries and exporters concerned little notion of the substance or the fairness of the

THE European Commission yesterday announced a formal investigation into claims that synthetic fibres of polyester from India and South Korea are being dumped on the EC market. Time Dickson writes from Brussels.

According to evidence tabled in Brussels by the International Committee of Rayon and Synthetic Fibres in the name of Community producers, imports from the two countries jumped from 299 tonnes in 1986 to 12,548 tonnes in 1989, including a 166 per cent increase between 1988 and 1989.

In the process, the combined Indian/Korean share of the EC market rose from 0.08 per cent to 2.84 per cent over the period, and is estimated on the basis of first-quarter figures to reach 4.68 per cent this year.

The complaint alleges "significant" dumping margins based on a comparison between export and domestic market prices in the case of India, and between export prices and a constructed price based on production costs plus reasonable profits in the case of Korea. These have enabled the importers to undercut EC manufacturers of similar products by between 17 and 25 per cent.

decision. They would like to see a greater role for the European Court of Justice - especially of the Court of First Instance - and greater debate on the matter. However, the

Commission view that EC policy is fairer than that in the US since duties can be imposed only if the public interest has been harmed by the dumping; the duty is set at a level to remove the injury, not the entire net or duties are imposed for five-year periods, and on.

Specifically, the report recommends that the Commission should be issued for business on the conduct of anti-dumping policy and on how dumping margins are calculated.

Lawyers on one side might be allowed to consider the confidential information supplied by the others in the case in the US.

The Commission should produce a report on the overlap between competition policy and anti-dumping policy and in particular the anti-trust effects of price cartels.

The report is also supportive of the EC's stand within Gatt, and urges an agreement that will tighten procedures, it predicts that dumping will become an increasingly important and contentious instrument of trade policy as world trade becomes more liberal.

But in the longer term, it argues that the measures for anti-dumping measures will become increasingly tenuous, as companies become more global in their structure.

This global trend undermines the whole notion of a "domestic" industry and therefore makes anti-dumping measures to protect that domestic industry spurious, the report says.

It urges policy makers to start thinking about a global competition policy to replace dumping measures, which it says would be more suitable to new economic realities.

Gulf crisis depresses Suez Canal revenues

SUEZ canal revenues could drop by as much as 25 per cent if war erupts in the Gulf, Mr Ezzat Adel, chairman of the Suez Canal Authority warned this week, Shahrir Idris writes from Jeddah.

Mr Adel said that if the crisis continued without war traffic would continue to be depressed. Earnings are expected

to be down by about \$150m (£76.5m) in 1991 from a figure of around \$1.3bn this year.

Egypt, he announced at his headquarters in the canal city, would increase tolls by an average of 6 per cent from the New Year. The new levies match the projected world inflation rate for 1991. Mr Adel said the Gulf crisis would not

delay a \$1.5bn feasibility study financed by the Arab Fund and expected to be completed by April next year, for the second phase of the Suez Canal's redevelopment.

Egypt is considering widening and deepening the canal to accommodate 250,000-ton carriers, which currently use the Cape route.

Paris and Washington ease tension over wine

TENSIONS have eased between France and the United States in a nine-month dispute over the discovery of traces of a fungicide, unauthorised in the US, in exports of some kinds of French wine. William Dawkins writes from Paris.

France has tentatively suspended exports to lighten the enforcement of import regulations on US food, in recognition of Washington's decision to allow free access for Fujisaki Nouveau, the popular red wine, 75cl bottles of which were released onto the world market last week.

The US is expected to resume around 4m bottles of Beaujolais Nouveau this year, worth \$15m (£7.6m), according to the Beaujolais growers' association.

The Fédération des Exportateurs de Vins et Spiritueux de France welcomed the US move and hoped it would lead to a quick resolution of the problem, said a spokeswoman.

The US Food and Drug Administration (FDA) was expected to decide on the acceptability of Procymidone, the Japanese-made fungicide which is the subject of the dispute, by early next year, she said.

That would be six months earlier than previously indicated by the FDA. Washington imposed the ban on the

grounds that Procymidone is not approved by the FDA, even though it has been passed by the health authorities across the European Community.

Large amounts have been shown to contribute to cancer in laboratory animals.

The few French wines that did contain this fungicide used quantities well below the limits set by European wine-producing countries. But in a gesture to US worries, French wine growers, including those in the Beaujolais region, have not used Procymidone on this year's crop.

The US curbs cost French wine exporters \$25m in lost sales between March and July and threatened to hit them even harder in the traditionally strong autumn sales season.

After Britain, the US is the second biggest export market for French wine, accounting for \$1.5bn (£765m) of total exports of \$1.5bn (£765m) last year.

France began considering sanctions two months ago, when the US said it wanted to continue restrictions until the FDA had finished its tests. The European Commission is also understood to be considering a complaint at the General Agreement on Tariffs and Trade.

BP hopes for Soviet deal on gas and oil

By David Marsh in Hamburg

BRITISH Petroleum hopes to announce before the end of the year an agreement on oil and gas exploration and production with the Soviet Union, Mr Robert Horton, the chairman, said yesterday.

Mr Horton said that BP, which was interested in activities in four different parts of the Soviet Union, had been negotiating both with individual republics and with central ministries in Moscow.

Mr Horton, speaking during a visit to Germany, stressed that BP would be taking a cautious line on investment in the newly liberalised countries of east and central Europe.

But he said that the company would be increasing the proportion of its \$8bn (£3.8m)-a-year capital investment flow into the region.

Mr Horton made clear that east Germany would also be a significant investment target. BP hopes to build up a 10 per cent share of the petrol market there similar to its position in west Germany.

He estimated that investment in the Eibe over the next 10 years at several hundred millions of DM.

BP's autumn opened a filling station in Dresden, rented under an agreement with the former oil company and local authorities. This has doubled the size of BP's biggest motorway service station in the UK.

East Germany is eventually likely to have a network of 2,500 filling stations, compared with 18,000 in west Germany and the roughly 1,500 often antiquated petrol stations which exist before German unification.

BP is also negotiating about possibly taking stake in parts of the Leuna petrochemical and refinery complex near Leipzig.

The Bonn government, however, will first have to give an undertaking that it will take over responsibility for claims resulting from 1st environmental damage.

Mr Horton said BP was trying above all to establish itself in east Germany's transport fuels.

But it eventually wanted to build up its position there in heating oil, aviation fuels and liquefied petroleum gas.

Moscow link-up for Ansaldo, Siemens

By John Wyles in Rome

ITALY'S Ansaldo and Siemens of Germany yesterday took their recently agreed partnership in power plant manufacturing a stage further, by linking up their separate joint ventures in the Soviet Union.

Siemens is to take an equity stake in Ansaldo's partnership with the Soviet Ministry of Energy, Energy Engineering, which will see the construction of 27 gas-turbine power stations involving the supply of 50 gas turbine units.

At the same time, Ansaldo will take a stake in Inter Turbo, the Siemens joint venture which will equip LMZ of Leningrad with the technology and manufacturing capacity to produce gas turbines.

The joint ventures involve the supply of Soviet electricity to Italy and Germany as a means of securing hard currency profits and repayment of credits.

It became clear yesterday that the previous existence of separate deals with the Soviet Union dictated last week's announcement by Finmeccanica, Ansaldo's parent company, that Ansaldo would make its debut in gas turbine manufacturing on the basis of Siemens technology.

The Italian-Soviet deal requires Ansaldo to share 50 per cent of the production with LMZ and so both companies obviously need to be using the same technology.

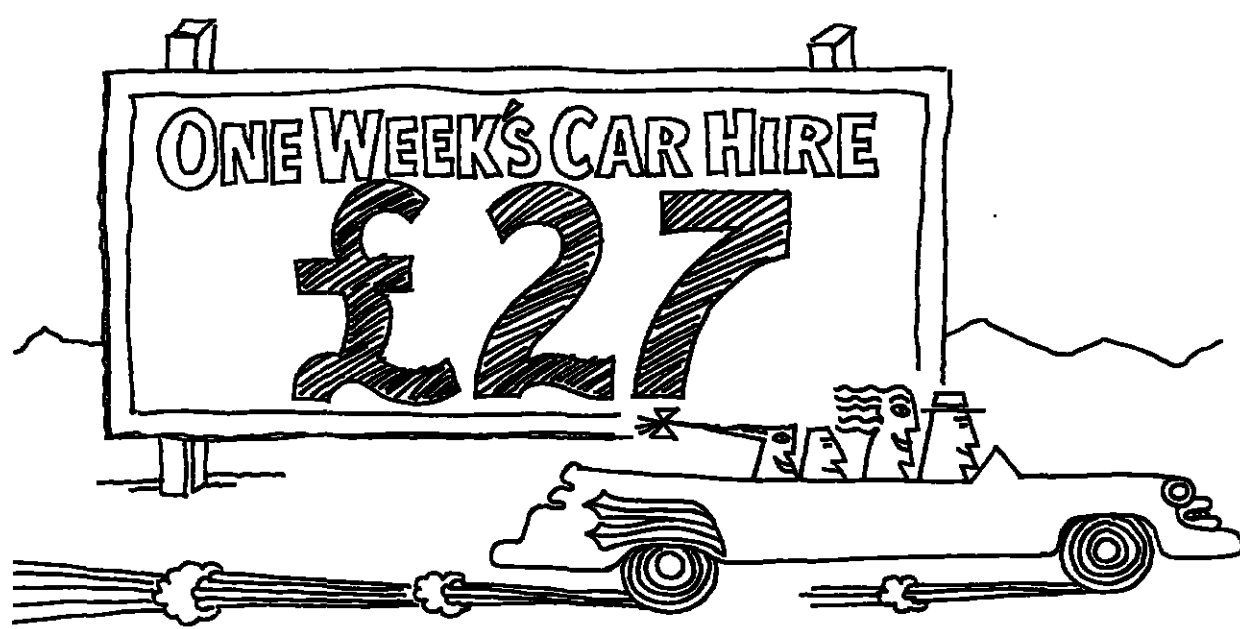
Finmeccanica said yesterday that the exchange of equity stakes had been proposed by the Soviet government. Siemens holds third place in the world league of gas turbine manufacturers, with an 11.4 per cent share, ahead of Brown Boveri's 11.6 per cent.

The Soviet requirements from its agreement with Italy are an equivalent to a 20 per cent share in world demand between 1985 and 1989, which can to \$4,000 megawatts. The new plant which Moscow wants to build amounts to 11,000 megawatts, and 15 per cent of the resulting electricity

will be exported to Italy through power lines which are expected to run through Hungary.

No financial details of any of these agreements have yet been released and much detail has still to be worked out.

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Brazil drives down cruzeiro to aid exports

By Christina Lamb in Rio de Janeiro

BRAZIL'S central bank has effected a huge devaluation of its currency in an attempt to revive the country's exports.

A 45 per cent real fall in the value of the black market, or parallel, cruzeiro against the dollar and a 35 per cent drop in the official cruzeiro rate over the last two months represents a reversal in exchange rate policy. For the previous five months the central bank had been intervening to prop up the currency.

The devaluation began after September's trade figures showed the surplus had fallen by a third against the previous year's figure. On Tuesday the currency was devalued 7 per cent in a single day by central bank intervention after the announcement of October's trade figures - the worst since January 1987.

This year's surplus is now expected to be less than \$100m (\$5.1bn), compared with \$160m last year. Analysts had been forecasting a negative balance for December if the September exchange rate persisted.

Although the exchange rate was made free floating in March, the central bank sold massive amounts of gold - estimated by traders to be in excess of \$2.5bn between June and September - and used the dollars gained to flood the parallel market. This sent the cruzeiro soaring against the US currency.

At the same time the com-

mercial rate was retained to decrease the differential between it and a parallel rate. The plan has been to bolster confidence in the new government's stability initiative, as the margin between the two rates has always been regarded as a measure of the economy's health.

For a while it seemed to work. The edit squeeze caused by a high interest rate policy induced in July and a second monetary squeeze in September forced people to bring in dollars from abroad, causing the rate to fall further until the dollar rate was within 5 per cent of the official rate.

But by October, the government could no longer ignore the policy effect on exports, which were being priced out of the international market.

A state by central bank intervention halting the dollar rate back to the October 3 central bank rate out of the exchange rate. The central bank began buying back dollars, causing the cruzeiro devaluation.

The change has caught the export sector unware and it is now unsure whether to gear up to attack foreign markets again, fearing the central bank may switch back to its previous policy to prevent the devaluation spiralling.

Ontario seeks cheap options to implement new social policy

HAVING spent the first two months of its mandate making its peace with Ontario's business community, the only social democratic government in North America set out to show this week that it has not forgotten the blue-collar workers and social activists who helped put it in office.

Promising an "ambitious pace of change" in Canada's richest province, the New Democratic party government has laid out a programme which is bound to make some business people wonder whether their initial concerns about a left-wing government were not justified after all.

The programme, contained in a Speech from the Throne (the keynote policy statement of the legislative session) commits the government to raise the statutory minimum wage to 60 per cent of the average pay of a manufacturing worker within five years. Based on present rates, the increase would push the minimum wage from \$5.40 (\$2.36) an hour (already the highest in the country) to \$7.50.

The speech promised tougher fair employment laws and stricter rules on redundancy notices and severance pay. A publicly-owned car insurance scheme is in the pipeline, as is an environmental bill of rights which will expand citizens' ability to start legal proceedings against polluters.

The giant provincial power utility, Ontario Hydro, has been told to stop work on new nuclear facilities. Money

currently being spent on nuclear development - which has hitherto appeared to be the utility's preferred route of expansion over the next decade or two - will be diverted to what is billed as "the most comprehensive energy conservation and efficiency programme" ever undertaken in North America.

The NDP surprised even itself by sweeping the former Liberal government out of office in September in an election which Mr David Peterson, the former premier, was so sure of winning that he called it two years before the end of his mandate.

Bernard Simon on the NDP's first few months in power in the richest province in Canada

The new provincial leader, Mr Robert Rae (who has quickly become known simply as Premier Bob), has some powerful economic levers in his hands. Ontario contributes 40 per cent of Canada's gross domestic product and just over half its manufacturing output. The province is home to the Canadian operations of the Big Three North American motor manufacturers and to scores of sizeable foreign investors.

Canada's provinces have wide powers. They control the school system as well as hospitals, most law enforcement, electricity supplies and a variety of welfare and corporate services.

The business community has been generally satisfied with Mr Rae's early performance. He has summed up his attitude towards foreign investors by saying that while the province is "open for business", it is also determined to negotiate the best possible deal for itself.

The new government quickly approved British Gas's \$81.1bn (\$480m) takeover of Consumers' Gas, Canada's largest natural gas distributor. And it settled a dispute with Varsity Corp (formerly Massey Ferguson) over the farm-equipment maker's obligations under a 1982 bailout package.

Even the Throne Speech has a consolation for business. With the notable exception of a \$700m public works programme to create jobs, the NDP has so far avoided lavish new spending promises. Indeed, it has already withdrawn a commitment by the previous government to chip in \$85m towards a new ballet and opera house in Toronto.

Many observers expect the government to focus attention on those issues where it can implement its interventionist programme at lowest cost to the public purse.

Women's issues are an example. A policy paper leaked to local newspapers last week indicated that the government plans to expand abortion facilities



Robert Rae: powerful economic levers

and to crack down on protesters at abortion clinics. Eleven of the 26 members of Mr Rae's cabinet are women.

Mr Gerald Caplan, a veteran NDP strategist, observes that such initiatives "don't offend the business community at all, and will stand well with a lot of people who didn't vote for us."

The full cost of the NDP's programme will become clear within the next month or two when the new provincial treasurer unveils his first budget.

A combination of recession, the drain caused by Toronto's debt-burdened new SkyDome stadium and new spending initiatives has already led the treasurer to predict a budget deficit of \$2.5bn this year, compared to the small surplus forecast by the outgoing Liberals. SA Murray Consulting, a Toronto lobbying firm, suggested yesterday that the shortfall could end up at more than \$3bn.

Bolivian judges suspended by Congress

BOLIVIA'S lower house of Congress has temporarily suspended eight of the country's 12 Supreme Court justices in a move which could threaten political and economic stability, AP reports from La Paz.

The court, meanwhile, said it would consider annulling the 1989 elections and called on the armed forces to intervene. They declined, saying the conflict had to be resolved according to the constitution.

The Senate will now consider the judges' permanent removal. The Supreme Court is controlled by the opposition Revolutionary Nationalist Movement party.

Mr Tito Erazo de Vela, head of the congressional economic committee, said the conflict jeopardised the country's political and economic stability. General Hugo Banzer Suarez, a member of the ruling coalition, added democracy was in danger.

Two weeks ago the government said it would try eight justices for incompetence and illegality after they ruled that a beer tax authorised by Congress was illegal.

The government said the tax repeal threatened an economic stabilisation plan by limiting its right to tax and that the Supreme Court unlawfully acted in favour of beer companies.

Officials say the repeal could cost the Treasury at least \$50m (\$25.5m). The Supreme Court replied that it would consider a petition presented in August last year by the Revolutionary Nationalist Movement party calling for the annulment of elections.

The court had not previously questioned the poll.

Chile's terrorists set sights on foreigners

By Leslie Crawford in Santiago

A WAVE of terrorist violence in Chile, which claimed its first foreign victim last weekend, has pushed the issue of law and order to the top of the political agenda.

A 36-year-old Canadian, who had arrived in Chile only two weeks earlier, was killed when a bomb concealed in a baseball exploded during a softball game in Santiago's National Stadium. Two other Canadians, two Americans and a Chilean were seriously injured by shrapnel.

Earlier this month three British tourists and two US marines were injured when a bomb exploded inside a restaurant in the seaside resort of Vina del Mar.

The targeting of foreigners has added a sinister twist to escalating violence since President Patricio Aylwin took office in March. Mr Aylwin inherited two security problems - a hard core of left-wing extremists who refused to surrender arms when General Augusto Pinochet handed over power, and the dictatorship's disbanded secret police.

Both have a vested interest in destabilising Chile's young democracy, and police believe they are working in tandem. The new government had no intelligence service of its own to fall back on. Building up a trustworthy security force has been one of the most delicate

tasks facing Mr Enrique Krauss, interior minister. Terrorism had previously been a largely home-grown affair; recent bombing of empty buildings and bank raids have been an irritant rather than a serious threat.

However, police believe the sophistication of the baseball attack points to the work of an international terrorist group.

The timing may be linked to US President George Bush's visit to Chile on December 6, but Mr Charles Guillepie, US ambassador, said the trip would not be cancelled.

The blast also coincided with a visit by a Palestine Liberation Organisation (PLO) delegation. An anonymous caller claimed the attack on behalf of the PLO, but this was immediately denied by the organisation in Tunis. Chile's Palestinian community, the largest in Latin America, believes Israel's secret service wants to undermine its relations with Chile's new government. This has been denied by Mr Dani Mokady, Israeli ambassador to Santiago.

A campaign of violence could scare off foreign investment, which has been pouring in at more than \$100m (\$5.1m) a month, and is an essential ingredient in Chile's economic success.

Salvadoreans reassured over attacks

By Im Coome

EL SALVADOR'S armed forces claim to "have the situation under control" following a series of attacks against army positions by left-wing FMLN guerrillas over the past two days.

Colonel Rene Ponce, defence minister, told foreign diplomats yesterday, however, that the situation in the capital San Salvador might be "very difficult" during the next 72 hours.

A clandestine FMLN radio station said the attacks aimed to force the government into a more flexible position at the negotiating table.

If there was no response, the group would launch a general offensive "in the short- to medium-term".

The army said 12 soldiers had been killed and 75 wounded since the attacks began early on Tuesday morning. The FMLN claims to have killed 50 troops and destroyed six armoured vehicles.

Almost 100 civilians have been reported wounded. Light skirmishes continued yesterday, but according to the army the guerrillas appear to be uncertain about how to proceed.

northern Nuevo Segovia province have been blocked by former Contra rebels. They have been encouraged by local mayors who identify with Mr Virgilio Godoy, the vice-president, and other hardliners within the UNO alliance who are seeking the resignation of senior cabinet ministers. La Coome writes from Managua.

Road leading to important coffee-growing zones in the

Chontales and Yelapa Sur. The bartering were set up by the right-wing Save Democracy Movement that wants President Chamorro to sack General Humberto Ortega, head of the army, Mr Antonio Lacayo, minister of the presidency, and Mr Carlos Hurtado, minister of interior. President Chamorro was due to meet leaders of the movement yesterday.

Left-wing trade union lead-

ers warned this week that they "will use whatever means necessary" to respond to right-wing protests if they continue to spread.

Mr Hurtado said on Tuesday evening that a shadowy organisation was manipulating the president's movement, creating "an extremely dangerous situation for the stability of the country and the government".

He said Mr Aristides San-

chez, who was arrested last Thursday, was the principal leader behind the protests.

None the less, Mr Sanchez was allowed to leave for the US on Monday for "humanitarian reasons". He will receive treatment for a heart condition there and is free to return to Nicaragua, according to Mr Hurtado.

Mr Sanchez is an adviser to ex-Contra rebels.

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FOCUS ON SOUTH AFRICA - 1990 ONWARDS

Southern African power grid the answer to the region's economic problems

Dr Ian McRae, chief executive of Eskom, talks to John Spira, Finance Editor of the Johannesburg Sunday Star.



Dr Ian McRae

Spira: Eskom accounts for some 60 per cent of all the power generated on the African continent. Surely such an overwhelming dominance presents opportunities for South Africa to export electricity to other countries in Africa - especially southern Africa?

McRae: A southern African power grid is the answer to the region's economic problems, since it's recognised that economic wealth is proportional to the development of energy. We're already moving quite rapidly in that direction. Political attitudes are changing and our neighbours appear to have come round to the view that basic energy provision is necessary if southern Africa is to be developed as a growth area.

Spira: Isn't one of the major problems the fact that Eskom is a semi-government body?

McRae: Government control of Eskom is light. We operate in a manner very largely independent of Pretoria. The problem lies rather in the absolute necessity of ensuring that Eskom continues to remain independent of government - no matter the composition of that government in the years ahead.

If a future government gets into Eskom's engine room and tries to take over control, the impact will be negative for South Africa and for the whole of southern Africa.

Spira: How can Eskom safeguard its independence?

McRae: Eskom must ensure that its customers are happy with the service they get. If they're unhappy, they'll put pressure on the politicians, who then seek to meddle. We therefore really need to run our business well.

In addition, Eskom must be seen to be doing what the people feel it should be doing. It must get its product to the people. The fact that two-thirds of South Africans don't have electricity is unacceptable.

And we must be involved in what I call "social investment" - education, housing, and so on. Eskom must show that it's helping in these areas.

Finally, Eskom has to move in harmony with the political changes. I don't think we can go into the future without having blacks in top management. And it must be done soon. A new political dispensation is only two to three years away.

Spira: What vision do you have of the future South Africa?

McRae: I believe, in a political context, we are obviously moving towards common citizenship, a vote for all, as many people as possible having a say in the decision-making process, and human rights.

In an economic context, the government is already striving towards a much-needed restructuring. We should see ourselves disassociated from the politicians, who then seek to meddle. We therefore really need to run our business well.

I don't believe we should be unduly concerned by talk of nationalisation. Most now talk of a mixed economy. But what does a mixed economy mean? In many respects we already have a mixed economy, so as long as we focus on a market-driven system, the future is promising.

We're also going to have to concentrate on socio-economic issues. Here the bottom line is redistribution. And we simply have to recognise that some measure of redistribution is essential.

Spira: What of South Africa's role in southern Africa?

McRae: Southern Africa wants to create some form of common economic community. Interdependence is the key word in such a community, which could extend as far north as the Congo, Zaire, Tanzania and even Kenya - a country which is focusing much more strongly southwards. We're also picking up signals of wanting to get closer to South Africa from Nigeria and the Ivory Coast.

For the moment we must focus on the sub-Saharan countries with a view to helping them overcome poverty. Energy is providing the catalyst.

I was recently the first South African to be invited to a SADC meeting - initially as an observer, then as a participant and finally as an ongoing participant. The motivation was a drive to create a common energy base. A broad power grid is a common southern African vision.

SADCC is, of course, supported by foreign aid from various countries on other continents. But SADCC is now starting to realise that aid brings with it obligations. It's beginning to cost money. As a result, there's an appreciation that South Africa can do a lot to assist the SADCC areas and save them money.

The concern is, understandably, that South Africa will overpower the SADCC countries. We have to convince them that we seek

interdependence; that our aim is to end up importing electricity from them. We've already said that that 10 years from now we've intended importing as much as 10 percent of our needs from the SADCC countries; that we sincerely wish to create wealth in those nations, with the benefit of that wealth ultimately brushing off onto South Africa.

We need to convey the message that we share the common problem of getting electricity to the people. In South Africa, 20 million people are without electricity. We aim to ensure that 80 percent of South Africans have electricity by the turn of the century.

Right now, there are 100 million people in southern Africa without electricity. Only 4 percent of Malawians have electricity and the figure for Zambia is 12 percent. Southern Africa will not grow without electricity. Eskom can help technologically, eventually making electricity an affordable commodity to all the region's people.

Spira: Is the World Bank prepared to help make this vision a reality?

McRae: The World Bank's attitude towards South Africa has changed in step with the changing political climate here. Previous constraints have been largely removed to the extent that the Bank is fully prepared to lend money to projects with South African participation - more especially because it appreciates that our participation makes these projects more viable and the payback more secure.

And it's happening as we speak. For example, the Bank has provided funding to Mozambique for the upgrading of the Maputo power station with Eskom involvement. Zimbabwe is about to award a World Bank-funded contract for the upgrading of the Warlike power station.

The Cahora Bassa link with South Africa is at present being restored and a new link with Zimbabwe is being built. The World Bank has agreed in principle to advance funds for the project, which, once complete, will have two transmission lines carrying 500 megawatts into Harare.

In addition, we're involved in a feasibility study into the construction of a power link from Bulawayo into our grid.

The Nambians are looking into the possibility of developing a power station on the Orange River and have said if we're prepared to take their surplus power. The Angolans, too, have surplus power and we could be interested in taking the excess from them.

In Botswana, a study on a coal-fired station which will link into South Africa is under way.

We're also looking at a new project on the Zambezi, where we would take some of the output. Malawi, Tanzania and Zambia are interested in participating.

Further, the World Bank has asked SADCC and South Africa to compile an analysis of electricity generation in southern Africa. Eskom has provided input and the Bank has complimented us on the quality and speed of those inputs.

Most encouraging, too, is the fact that the Bank is taking a more proactive stance by getting involved in studies to work out priorities for major development projects in southern Africa. The Bank is making it all happen.

Spira: What are Eskom's threats and challenges?

McRae: Low growth stemming from the domestic and global recession. It impacts on us via excess capacity, the mothballing of certain plants and worker layoffs.

At the same time, Eskom is trying to stimulate economic recovery while helping to place a lid on inflation. Next year our price increase will be well below inflation, which means that we have to run our business more sharply than ever before. And we're offering discounts to businesses which can show they are growing through exports.

An enormous challenge is presented by the unrest in the townships, one of the results of which is the failure on the part of the residents to pay for their electricity consumption.

Electricity has become politicised in those areas. Accordingly, the people have negative attitudes towards electricity and to people in the electricity business. In such a climate, we can't extend electricity to the rural areas - which means no economic growth.

Spira: What's Eskom doing to solve this problem?

McRae: We're working towards restructuring the whole electricity supply industry. At present every black area has its own local authority. Unfortunately, many of them are unable to provide a viable service in terms of electricity, water, refuse removal, sanitation, etc.

Not only are they without the requisite expertise or infrastructure but the authorities aren't acceptable to the communities they serve

because the people disagree with their councillors' political views and don't like the way in which the structures have been set up. And performance is unsatisfactory, which is why we are witnessing the collapse of the system.

Eskom believes the solution is to create larger metropolitan distributors by bringing the smaller municipalities together. We're not saying what the political structures should be. Rather, we're aiming to help provide an efficient supply of electricity through better use of skills and the optimisation of prices and tariffs.

Government has responded favourably. The Minister of Mineral and Energy Affairs has commissioned the National Energy Council to study the recommendation and to come up with a proposal.

I strongly believe that out of the unrest situation will emerge a restructuring of the system which will be beneficial to all. It won't happen overnight but we're certainly moving towards a solution.

Spira: But will the restructuring process solve the non-payment problem?

McRae: People want to pay. Knowing that no-one gets anything for nothing, they feel insecure about not paying for their electricity. But the commodity for which they want to pay should have an acceptable price tag; it needs to have been received timely and must meet the quality standards demanded. If they're satisfied that these criteria will be met, they'll pay.

There'll always be a small number who, for whatever reason, won't pay. That's a situation that can be easily handled; you simply cut them off. The problem arises when the option is to switch out entire areas.

Many black South Africans don't fully understand the nature of the product. They've no confidence in the billing process. When they buy petrol, they look at the meter on the pump and know exactly what they're getting and exactly how much it will cost them. They're in control of their purchase. Electricity isn't like that. They don't know how much they're using and when the account arrives they're surprised at the amount involved.

That's why we've developed the prepaid meter. The user buys a card which represents a certain quantity of electricity. He knows when he puts the card into the meter just how much he can use. It makes buying electricity simple and convenient. As the system gains increasing acceptance, supermarkets will sell electricity like soap. It cuts out all the costs associated with meter reading, while at the end of the day Eskom gets its money up front and bad debts disappear.

Spira: You've referred to the need to promote black Eskom employees into senior positions. How far are you along that road?

McRae: We're moved well to the point that we have very extensive training programmes for the development of skills. We're training blacks to become artisans and apprentices. Bridging programmes help them to find direction. We're training blacks across the board in all areas because our future lies in developing these skills.

Eskom has a policy we call "no potential lost" - equivalent, you might say, to an equal opportunity programme. The thrust is to seek talent in Eskom and develop it. We feel we need to move faster but must at the same time ensure that we don't throw people in the deep end.

Eskom has around 60 blacks in middle management positions relative to a total middle management complement of 1,350. It isn't enough but the number is rising.

In the senior management category, where we have some 150 people, we recently appointed our first black. There's quite clearly the potential for more.



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UK NEWS

Electricity companies switch on to sell-off

David Thomas and Juliet Sychrava on the price tag for Britain's latest privatisation

THE TURMOIL in Britain's ruling Conservative party yesterday overshadowed the unveiling of the issue share price in the country's 12 regional electricity companies.

The sell-off is likely to be the last of the Thatcherite privatisations, whatever the future of the prime minister. But Mr John Wakeham, the energy secretary, yesterday sought to dismiss the impact of the conservative leadership ballot on the electricity sale.

He argued that the conservative leadership rumour has had no discernible impact on the market, adding that both leadership candidates supported the sale, and said Tuesday's leadership ballot had not impeded the successful completion of the underwriting.

Yet the fact remains that the offer yield - a weighted average of 8.4 per cent for the twelve companies - was fixed before the current turmoil in the government had settled down.

Government advisers have stressed throughout that they would pitch the yield by reference to those fixed for the privatisation of the water and gas industries, the nearest comparable utility stocks. As of Tuesday night, water's forecast yield was 7.6 per cent and gas's 7.1 per cent.

Compared with water the range of regional company yields is a relatively narrow one per cent.

The yields are staggered in order to create a level playing field by compensating with more generous yields those companies with weaker economic bases or less enthusiastic investor reaction.

The average yield of 8.4 per cent, however, may appear high relative to water and gas. But if the expected 10 per cent premium on the fully paid price for a privatisation stock



Share issue gets a showbiz launch

THE City shrugged off the leadership turmoil in the government yesterday by underwriting the £5.2bn flotation of the 12 regional electricity companies, writes Clare Pearson and David Thomas.

Mr John Wakeham, energy secretary, confirmed a 240p common share price for the sale, which has proved one of the most controversial and turbulent of all the government's privatisations. The energy sec-

retary announced the price at a showbiz-style launch (pictured above) in a London hotel, where an electronic screen flashed up the 240p. He announced that 7.3m people had registered their interest in buying shares in the flotation. It marks the first leg of the sale of the electricity industry, which is expected to be the last privatisation aimed at small investors.

The shares have been priced

to provide an average dividend yield of 8.4 per cent, which is intended to be in line with the expected yield of 7.6 per cent on the water companies.

The electricity companies have so far spent £66.5m on the privatisation. The cost to the government, which is likely to run into hundreds of millions of pounds, has not yet been published. Observer, Page 18; Privatisation analysis, Page 21

Since institutions will initially be short of stock, analysts expect the regional companies to begin trading in a narrow band. In addition, both the top and bottom ends of the yield range will be squeezed by switching from the comparable water companies.

But, most brokers agree, the yield spread will ultimately

broader, as institutions begin to distinguish between individual companies and particularly the managements, which are still unfamiliar.

An important pointer will be how each company's senior management handles the round of electricity supply contract negotiations due in the first half of next year.

Differentiation will probably occur more quickly than with the water companies, which are harder to judge as they are still managing a heavy investment programme.

Certain companies have been identified as mavericks likely to move away from their current position in the league table of yields.

Most brokers agree, for example that Seaboard - the electricity company supplying southern England - should have had a higher yield but was aggressively priced because local demand for the shares was expected to be strong.

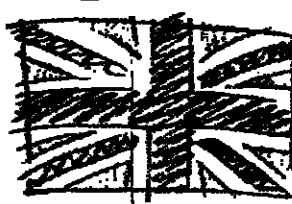
Northern, on the other hand, should have had a higher yield, but had to be priced within the one per cent band for political reasons.

The price of Northern, some analysts believe, could fall further.

Yorkshire, generally the most popular company, is expected to outperform, but a number of brokers also believe South Wales has been undervalued, and that Manweb will slowly be perceived as less high-risk than its yield implies.

Overall, brokers expect the yields to move down, in line with the historic trading range of the water companies. Despite the much-publicised view that electricity will trade above water and below gas, a strain of City opinion now claims electricity will settle at the same level, or even below, water. Lex, Page 20

BRITAIN IN BRIEF



Nissan to raise output by 45%

Nissan, the Japanese car maker, is planning to increase output at its north of England assembly plant by 45 per cent next year to 110,000 cars from 76,000 in 1990.

Nissan Motor Manufacturing (UK), the Japanese group's UK subsidiary, said that it was planning to export around 70 per cent of output chiefly to continental European markets, but also to other overseas markets including Japan and Taiwan.

Nissan is planning to export around 10,000 cars a year from its UK assembly plant to Japan and Taiwan, its first move by a Japanese vehicle maker to ship cars from Europe to Asia. Exports to Asia will begin next year.

Herbert Smith cleared

City solicitors Herbert Smith has been cleared of professional misconduct by the Solicitors' Complaints Bureau following a complaint made by the Department of Trade and Industry about its representation of the Alayed brothers during their 1987 takeover of the House of Fraser.

The issue was referred to the Law Society in March by the Trade and Industry Secretary following criticism of Herbert Smith in the DTI inspectors' report on the House of Fraser takeover.

Recession fear for Scotland

The Scottish economy, which has been performing better than that of the UK as a whole in recent months, is now moving towards recession, the Fraser of Allander Institute said. The Glasgow-based institute, which is Scotland's economic forecasting body, shows that a majority of manufacturers are pessimistic about their prospects, with export sales weakening, partly because of the high rate of sterling.

Apprenticeships abolished

Traditional apprenticeships have been abolished by ICI Chemicals and Polymers, Shell and Associated Ocel in an experimental joint venture to improve the quality and calibre of young technicians and chemical process operators in Cheshire, north-west England.

Instead the companies have launched a new type of "technical studentship" for 16 to 18-year-olds to combine a broader range of full-time education and industrial training.

Business in the north-east

Business confidence among medium-sized unquoted companies in north-east England and Cumbria has plunged since the summer but a sharp difference in investment intentions has emerged between businesses with under 20 employees and the rest.

A survey of 200 businesses for Investors in Industry (SI), the investment bank, by Graham Bamcock and Partners, has revealed that 65 per cent of small companies still plan to increase investment, against 53 per cent of larger companies planning to cut investment back.

Optimism has declined, however, in the six months since the last survey. Then, 56 per cent were forecasting sales increases, compared with 40 per cent now.

Construction orders fall

Construction orders placed with British contractors fell sharply during the three months to the end of September, according to figures published by the Department of the Environment.

The figures show the recession in the construction industry deepened during the summer. Orders during July, August and September were 7 per cent lower than during the previous three months and 14 per cent lower than during the corresponding period last year.

Working class definitions

A High Court judge is being asked to decide whether, as a matter of law, the working classes still exist.

The issue has arisen because Westminster Council wants to be able to sell 532 flats in Pimlico to anyone living or working in the area.

The Duke of Westminster's Grosvenor Estate, which leased the land, the council, accepts that it is tenants with long leases but objects to the council's plan to grant long leases to new tenants.

The Duke and fellow trustees of the Estate contend that the council is bound by a covenant in the 1937 lease that the flats can be used as "dwellings for the working classes."



Duke of Westminster, owner of Grosvenor estate

The Conservative-controlled council, headed by Lady Porter, argues that "dwelling for the working classes" no longer has any meaning because, it contends, society today is, for housing purposes, classless.

The Estate's response is that the covenant is still effective on the basis that the phrase "working classes" is to be construed as meaning "persons in the lower income group."

TV satellites for sale

Shareholders of BSkyB, the merged satellite television company, are willing to sell British Satellite Broadcasting's two high power satellites to another user for a fair price.

A senior executive at Mr Rupert Murdoch's News International, which owns 50 per cent of the venture formed from BS and Sky Television, says there is no question of "sterilising" the satellites so that they cannot be used by a potential competitor.

Man held on finance charge

A man has been arrested on suspicion of offences under the Financial Services Act, following an investigation by the Stock Exchange's insider dealing group.

The man, who was not named, was later released on police bail until January 16. The Stock Exchange said he was suspected of offences under section 47 of the Act, which covers false markets and market manipulation.

The arrest is believed to be connected with allegations of an illegal "bear raid" on the shares of Ensign House, the office equipment distributor, in August.

Tour company in receivership

American Airplan, a small tour company specialising in low-cost flights to the US, has gone into receivership. About 50 holidaymakers at present in the US on holidays booked through the company will be able to continue their holiday under a bonding scheme operated by the Association of British Travel Agents.

The company's collapse is the latest in a series of failures among travel companies, though poor management and marketing were blamed for American Airplan's collapse.

Unit trust investment low

Trading in unit trusts returned to a more normal pattern last month after two successive months of very heavy dis-investment in units and substantial net outflows of funds from the industry.

Some £663.8m worth of units were bought by investors in October compared with only £511m in September and £568m in August.

The level of investment, however, is very much below the average monthly investment experienced in the first seven months of this year.

Redundancies for architects

More than a quarter of British architects are being forced to make substantial redundancies as a result of the recession in the construction industry, according to a survey published in the Architects Journal.

A third of the companies revealed that turnover had fallen by between 10 per cent and 15 per cent and workloads had fallen by between 20 per cent and 40 per cent in many instances. Twenty six per cent of those interviewed said they were making compulsory redundancies. Almost half of companies expects further fall in turnover next year.

Equity in protest on ads

The production of television commercials may be disrupted from January because of a boycott by Equity, the actors' union. The union is protesting at a demand by the industry for charge agreements on fees for repeat showings.

Advertising agencies and clients believe the growth of satellite and cable services, may escalate fees substantially.

Employers said they believed that fees for established actors taking part in advertising campaigns on independent television might rise from about £7,000 per advertisement to about £25,000 if the agreement is not changed.

Ava Gardner mementoes sold

Film fans turned out in force to spend well over £300,000 on mementoes of the late star Ava Gardner. They thronged Sotheby's New Bond Street saleroom in London to bid for the furnishings and contents of her elegant London home.

The sale totalled £346,065, well in excess of the estimates. Sotheby's are also to sell the actress's jewellery next month and they had expected the combined sales to total between £400,000 and £500,000.

Chelsea football ground threat



Liverpool's Kenny Dalglish clinching the 1986 first division championship against Chelsea at Stamford Bridge.

The future of Chelsea's Stamford Bridge ground in London was in doubt yesterday after Mr Chris Patten, the secretary of state for the environment, reinstated planning permission to replace the old and with houses, flats and offices. The decision was a shock for Mr Ken Bates, the chairman of Monday. Mr Bates has long been pushing for a rival development scheme, including hotel, leisure centre and apartment block, which would keep club on the site.

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UK NEWS - THE CHALLENGE TO THATCHER

PM's defiance threatens bloody conflict

IT looks like civil war. Mrs Margaret Thatcher's defiance of the Conservative party's grandees threatens the bloodiest conflict seen in British politics for a generation.

Many on both sides - the sensible rather than the deeply partisan believe that at the end of the conflict it may be impossible to heal the wounds. The party inherited either by Mrs Thatcher or by Mr Heseltine will be totally split. The government may well find that it is impossible to govern.

It was this spectre that persuaded many at Westminster yesterday - including a majority in her cabinet - that Mrs Thatcher should have rescinded her decision to fight on. An MP who had voted for her on the first round, but had resolved to switch to Mr Heseltine on the second, put the case. If Mrs Thatcher withdrew there would be a "gentlemanly" contest between Mr Heseltine and either Mr Douglas Hurd or Mr John Major. Whoever emerged victorious would invite the

loser to join his cabinet. The party would thus have a platform to reunite on.

It was a perspective shared widely by the MPs who scurried through the corridors of Westminster, consulting friends, giving their views to party managers, and chatting to journalists.

Senior ministers in Mrs Thatcher's government - who came to sit beside her in the Commons yesterday afternoon - said the perspective was shared also by the chancellor and foreign secretary.

Both thought the prime minister should stand down. But neither was prepared to quit her cabinet to force her. Once they decided that - and they remained as usual in close telephone contact - there was little point in refusing to act as her sponsors.

Nor was it clear how many of the other cabinet ministers who filed one by one into the prime minister's study to tell her what they were telling each other.

Most believe she should go. It is far less certain how many were true or feigning enough to interrupt her exposition of how she intends to run her campaign.

From the prime minister's camp the perspective could not have been more different. She is a fighter, we were told again and again. She had won more votes than Mr Heseltine. Why should she, rather than he, step aside?

The "men in grey suits" who thought the prime minister should withdraw for the sake of party unity were treated with angry contempt. The campaign managers who told her that she would lose in a second straight fight with Mr Heseltine found themselves out of their jobs.

Mrs Thatcher's position was helped by a split in the executive committee of the backbench 1922 committee. When it met yesterday morning, loyalists tried to preempt any attempt to force her hand by proposing instantly that it should advise Mr Heseltine to withdraw. The meeting ended inconclusively.

The message delivered to Downing Street by Mr Cranley Osnowski, the chairman of the 1922, carried no clear recommendation. It said only that the general view among Tory MPs was that Mrs Thatcher should allow other contenders from the cabinet to enter the race. She ignored it.

It was left to Mr Tim Renton, the chief whip, and Mr Kenneth Baker, the party chairman, to tell Mrs Thatcher that the mood in her party was shifting further from her.

Lord Whitelaw had already passed on his view - that Mrs Thatcher should make a dignified exit - to Mr Renton. Many Tory MPs had told the chief whip and party chairman that they wanted someone else to stand against Mr Heseltine, preferably Mr Hurd or Mr Major. We can only guess as to how forcibly they were prepared to put that case.

From Mr Norman Tebbit came the view that she could win and win convincingly next Tuesday. The organisation of her campaign had been the weakness in the first round. Mr John Wakeham was

promptly given charge of what will be a strengthened and expanded team.

For many watching from the sidelines all of this was unreal. "It is not about numbers," one minister said. "It is about salvaging something from all this."

As she said earlier this week, she regards Mr Heseltine as a corporatist and an interventionist who would wreck her inheritance. He is also, in the prime minister's view, a European federalist, who would submerge Britain's sovereignty and identity in a European super state.

That is what she is fighting for. Yesterday she also revealed that she has not lost her political instincts, when she agreed that she would consider further concessions on the point. But if she wins she may well find it impossible to unite her party. It is thought that Mr Hurd has

already extracted promises that, if she wins, she will decide on the policy towards Europe which Mrs Thatcher will take to next month's intergovernmental conference on economic and monetary union.

Some of Mr Hurd's colleagues doubt the value of any such commitment. Mrs Thatcher's vision of Europe - of co-operation among powerful sovereign states - is not one that for long remains acceptable to most Foreign Office sceptics.

If Mr Heseltine wins - as if his demeanour yesterday is any guide he is extremely confident - the hopes for unity will be great. He, at least, will offer a fresh face, a boost in the opinion polls, a cause for the Conservatives to sate events rather than react to them.

He will also face an embittered minority who will see him as a traitor who assassinated the prime minister who had given the party three successive election victories.

Philip Stephens

Wakeham to lead survival campaign

MR JOHN WAKEHAM, the man now entrusted with leading the campaign to save Mrs Thatcher's political life, has always been there when his primary minister has needed him. She will require his calm, determined temperament more than ever before over the next few days.

Mr Norman Tebbit, variously described as the Prince of Pinders End and the Chingford skinhead, is better known for putting the boot in. His bare-knuckle approach to the rough and tumble of political controversy has little in common with Mrs Thatcher's reflective style. But Mrs Thatcher is hoping that, together, they will make a winning team.

Mr Wakeham is the man said to have "risen without trace" through the ranks of Mrs Thatcher's successive governments. Though his standing in the political hierarchy has apparently waned on occasions, he has remained a close, loyal and supportive lieutenant of the prime minister. He has a quiet, unassuming, qualified trust and affection and the feeling is mutual.

The energy secretary, unceremoniously bundled into his post to make way for Sir Geoffrey Howe as leader of the Commons and Lord Privy Seal, was the last to see Mrs Thatcher before she left for Brighton, which killed his wife and permanently injured him.

He was first elected to the Commons in 1974. After spending five years on the backbenches he was made a junior whip on the election of Mrs Thatcher as prime minister, and the summer of 1983 he had become chief whip. He desisted his role as "stopper Her Majesty's government down daily things."

Mr Wakeham became leader of the Commons and then Lord President of the Council in 1987, and was made energy secretary this summer.

He is said to be "good with the prime minister", spending hours trying her out of fixed positions and doing it without a hint of impatience. According to one colleague: "You have to work hard to quarrel with her."

Not with Mr Tebbit, who is not but known for his combative style. A former chairman of the Conservative party anti-union minister, Mr Tebbit has been called the "last Thatcher".

He has had his ups and downs with Mrs Thatcher over the years and, after Mr Nigel Lawson resigned as chancellor in 1989, turned the prime minister the it was "dangerous for a spinster to appear semi-detached from the team".

Last year he led what ended as a minor revolt over government's plan to admit Hong Kong residents into Britain. Mrs Thatcher, however, remains loyal to Mrs Thatcher's political creed and shares her combative style.

Alison Smith

Michael Cassell

Business as usual at the nation's front counter

A SMILING Mrs Margaret Thatcher swept into the Commons yesterday to give a studied "business as usual" display from the government front bench. It underlined her determination to cling to the office of prime minister.

Her account of the formal ending of the Cold War at the Paris conference on security and co-operation was delivered in confident tones which belied the strife raging among Conservative MPs over securing her removal from 10 Downing Street.

Mr Neil Kinnock, the Labour leader, optimistically adopted the style of a prime minister in waiting. Today he launches a debate in the Commons on a "no confidence" motion which, if carried, would dismiss Mrs Thatcher and her entire government from office.

His decision not to gloat over Mrs Thatcher's current difficulties did not deter Mr Paddy Ashdown, leader of the Liberal Democrats. There were some shouts of "shame" from the government benches when Mr Ashdown referred to the forthcoming conference of European Community leaders on political union and insisted: "It cannot be good for our country to be represented by a prime minister who has lost her authority and a government that has lost its way."

He acknowledged, however, that Mrs Thatcher's contribution to the improvement in east-west relations was something she could regard with a certain pride and satisfaction as she looked back on the "twilight days of her premiership".

The prime minister hit back by recalling that in the 1970s Liberal MPs had kept a minority "for many, many months, indeed years".

Mrs Thatcher claimed that the "first 11½ years" of her

period of office as prime minister had not been so bad, and taking up Mr Ashdown's reference to "twilight", she said: "Please remember that there are 24 hours in a day."

Thatcher loyalists on the government benches vied with each other to volunteer glowing testimonials, headed by Mr Toby Jessel (Twickenham), who announced that the executive of his constituency party wanted her to carry on as prime minister.

Mrs Thatcher assured him: "I want exactly what you want."

A shopkeeping analogy came from Mr Geoffrey Dickens (Litchborough and Saddleworth), who, in welcoming Mrs Thatcher's return "in triumph" from Paris, said he had to report that "one or two people have been tampering with the stock in your absence".

The prime minister was happy to agree that "stock control" was vital to the running of any successful business.

An independent tribute to Mrs Thatcher was provided by Mr James Kilfedder (UPP, North Down) who described her as "the most eminent prime minister of the century".

Invited by Mr Roger Knapman (C, Stroud), the prime minister readily agreed to do so, saying: "It requires great strength and great resolve - and I believe this government has both and will continue to have."

Mr Tony Banks (Lab, Newham NW) delivered the final verdict on the prime minister's performance from the Labour benches.

He said: "The whole House will admit her guts, although I am not sure they will stand very pretty when they are spread out over the floor."

Ivor Owen



Rumour follows rumour down in the tea room

Alison Smith taps the Westminster barometer

THE political barometer swung wildly throughout the day at Westminster yesterday, with rumours of resignations and candidates being overtaken almost as soon as they were heard.

Amid the fevered discussions of who had been to see whom and to what avail, the crucial question for right-wing MPs was whether Mrs Thatcher or someone else, particularly Mr John Major, the chancellor, was the most effective candidate to stop Mr Michael Heseltine.

"She's the only person who can beat Michael Heseltine in that's the mood in the tea room this morning," commented one loyalist MP who became an MP in 1987.

Others from the same intake, however, said they believed that while, if Mrs Thatcher stood, she would win, "she won't walk it". They talked wistfully of a potent anti-Heseltine campaign centred on Mr Douglas Hurd, the foreign secretary, or Mr Major, "it doesn't matter which".

Others believed that the fault in the first round lay not with Mrs Thatcher but with her campaign. Even before the appointment of Mr John Wakeham, the energy secretary, in place of Mr George Younger, as the campaign manager there were signs of a change of tactic.

"We forgot we were politicians, we have to persuade people," said one. "This time we have to go round and talk to people, find out why they voted the way they did, and then change the mood came when Mrs Thatcher went straight from her afternoon statement in the Commons to press the



"Same time next week, then?"

Throughout the morning there had also been strong indications of a pro-Major campaign. "There's a good current running in favour of Major," said one loyalist minister. "I'm just not sure that it's good enough to enable him to stand."

By early afternoon, with reports of crowds in Downing Street and a meeting between Mrs Thatcher, the party managers and her own campaign managers, even some of her high-profile supporters were talking in terms of her standing down in the next round, to have some say in determining the succession.

"I'll vote for her if she stands again," said one, adding unenthusiastically "and I'll campaign for her. But if there's a serious chance that she would be defeated, I think that many of her friends would want to

spare her that."

But the despondent verdict of one close colleague - "In my judgment she's likely to continue with the contest" - was swiftly followed by unmistakable tones from Downing Street.

"I fight on, I fight to win," Mrs Thatcher said on her way over to the Commons. In the Commons chamber she also made it clear that she did not believe she was at the end of her political life.

But at Westminster these days MPs are getting used to believing six impossible things if not before breakfast then certainly before dinner.

The prospect of a terminal visit from the "men in grey suits", the representatives of the party who would tell her she must go, was finally discounted after her nomination, proposed by Mr Hurd and seconded by Mr Major, had been confirmed.

Only then did MPs accept that she would not be resigning yesterday evening. For some, angry at the way she had crippled the potential chances of Mr Hurd and Mr Major, that result was accepted with less equanimity than the end of the Thatcher era about which they had been happily speculating just a few hours earlier.

Both among the undeclared and in the Heseltine camp yesterday evening the common reaction was: "If she's standing, then Michael's won."

But as the mood swung from "set fair" for Mr Heseltine to "stormy" there was only one consistent forecast: the political temperature would continue to rise as fast as it has been doing this past week.

FINANCIAL markets reacted calmly yesterday to the uncertainty about the outcome to the Conservative leadership election. The London stock exchange fell by more than 2 pence during the day, while gilt and equity prices moved up.

Mr Nick Parsons, group economist at Union Discount, a discount house, said: "There is only one way you can view a statement, and that is with equanimity."

Other onlookers said Britain's decision last month to join the European exchange rate mechanism (ERM) had helped to underpin the value of sterling, preventing a slide.

"Without the ERM we could have been in a sterling crisis," said Mr James Barty, an economist at Morgan Grenfell, a merchant bank.

He said Britain's membership of the mechanism, by providing fixed limits for sterling, had "lent credibility" to the

pound in the eyes of foreign investors.

Sterling closed last night in London at DM2.9175 against the German currency, compared with just over DM2.89 the previous evening after the result of the Tory leadership ballot had been announced.

Against the dollar, the pound closed at \$1.9685, slightly above Tuesday night's level. The London stock exchange took its cue from the firmer pound, with the FT-SE index closing at 2,126.3, up 11.1 on the previous night's close.

The current effective floor for sterling within the ERM is about DM2.84. Many foreign exchange traders, however, believe Britain will soon switch from its 6 per cent band within the mechanism to a 2.25 per cent band. That has encouraged traders to invest in forward contracts that gamble on the sterling exchange rate in several months' time, effectively adding to the pressure holding up sterling's value.

Yesterday's holiday in Germany, and the prospect of today's Thanksgiving celebrations in the US, reduced the level of world trading in foreign currencies, contributing to market calm.

In the gilt-edged securities market, prices edged up, with the December long-gilt future contract being quoted last night at 85.30, as against 85.00 yesterday morning.

The increase in gilt prices was driven by evidence of recent weeks that Britain is in a recession and that the 14 per cent base rate will come down soon, decreasing gilt yields.

"The economic situation is overwhelming, and this is what the markets are concentrating on," said Mr David Mackie, a bond analyst at J. P. Morgan, a US bank.

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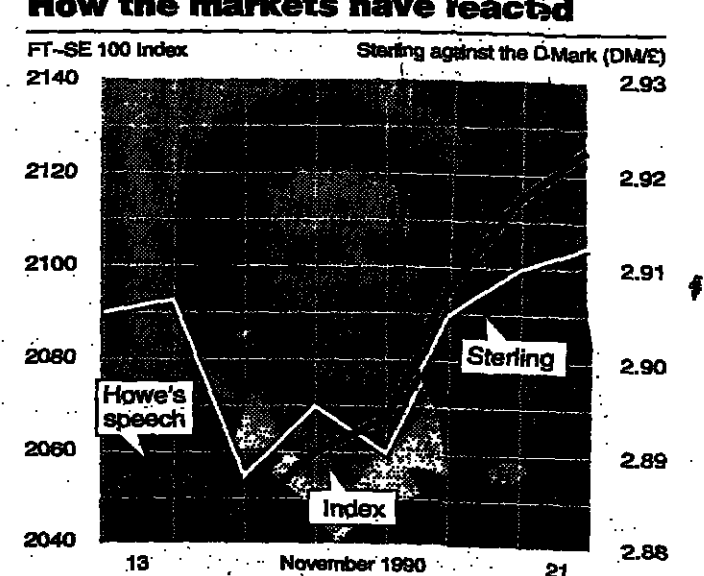
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How the markets have reacted



Peter Marsh

Mixed grilling from the jaws of media 'sharks'

THE PRESS has had a very mixed response to the Conservative leadership election. You can take your choice of leaders and front page leads to cover almost every eventuality from Thatcher Heseltine and Hurd and even further - on the wisdom of having a leadership contest for a sitting prime minister in the first place.

For Paul Johnson in Saturday's Daily Mail it was the press itself that was the target.

"Something dark and sinister has been overtaking large parts of the British media during the past week - a paranoid determination to get rid of the prime minister at any cost, or at least damage her beyond repair," said the former editor of the New Statesman.

It was not, he conceded, a conspiracy, merely a rush of the Cadaverine towards the cliff, an excited, mindless mob instinct of journalists, trying to make a good story more sensational.

"A feeding-frenzy of media sharks who believe they have tasted blood" and who are out to get Thatcher," wrote the journalist notorious for understating his case.

Lord Rees-Mogg, former editor of The Times, chairman of the Broadcasting Complaints Commission and columnist for The Independent saw things quite differently.

Journalists, he argued, have very little influence over the outcome of an election where the electorate totals 373 fairly sophisticated voters, although they may be influenced by public-opinion polls warning of the threat to their seats if the current management of the Conservative Party survives.

"No one is the least interested to know how journalists who do not have a vote would vote if they had one," said Lord Rees-Mogg.

"Weep your eyes out, Peregrine Worsthorne and Andrew Neil. Your leading articles, composed with such loving care, do not have as much influence as a sneeze in a thunderstorm," the columnist argued.

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UK NEWS - THE CHALLENGE TO THATCHER



On call: The prime minister's close confidants were at No 10 Downing Street yesterday. From left, her husband Denis, Mr Norman Tebbit, of her campaign team, and the right-wing Tory MP, Mr Tony Favell

Grey mood at Number 10 relieved by men in coats of many colours

MRS Margaret Thatcher returned to Number 10 at 11.54 yesterday morning, smiling through gritted teeth and quickly went inside, writes Richard Lapper.

She spent the next three hours closeted with advisers before stating her commitment to stand in the second round of the election for the leadership of the party, fight on, and fight to win.

The men in suits were in and out of Downing Street all day yesterday.

Norman was counselling despair, but enthusiasm appeared muted. Mr Norman Tebbit, who spent well over 2½ hours with the prime minister, had told reporters that Mrs Thatcher "has already made her intentions... very plain." The mood at Number Ten, said Mr Tebbit, was "blue-suited".

A grey-suited and silent Mr John Wakeham, the energy secretary, and

Mrs Thatcher's new campaign manager, had left Downing Street at about 2.30pm, holding his right arm limply aloft in an apparent gesture of triumph, and giving a thumbs-up sign to reporters. Mr Wakeham arrived shortly after Mr Tebbit at 12.20 and spent just over two hours with the party leader.

Earlier, Mr Tony Favell, MP for Stockport and Mr John Major's former parliamentary private secretary, who resigned after Mr Major

took sterling into the ERM last month, paid a quick call to Mrs Thatcher to deliver a letter. "You needn't ask what's in it," he said. Mr Favell, who is sympathetic to the No Turning Back group of MPs, and an opponent of ERM membership, quipped "definitely no turning back".

Other visitors included Mr Timothy Renton, the chief whip, and Mr

George Younger, who later announced that he had resigned as Mrs Thatcher's election campaign manager for business reasons.

Outside, the mood was distinctly funeral, with bouquets of flowers, assorted tradesmen and retainers arriving and leaving with steady regularity. Mr Dennis Thatcher, sporting a grey suit and a brown trilby, left Number 10 briefly, before shambling back at just before 2.40.

Shortly afterwards a van arrived to deliver a leather armchair.

A cold afternoon became colder and it began to drizzle. Just after 3pm, with the expectation mounting about an imminent appearance by Mrs Thatcher, two plumbers in blue boiler suits left Downing Street and walked towards Whitehall carrying a gold-painted ballcock. "Even the toilets have stopped working," noted one reporter.

BACKBENCH DIVISIONS

Some Thatcher supporters begin to waver

UNMISTAKABLE cracks in the prime minister's support were appearing yesterday as fellow backbenchers expressed increasing doubt about her ability to reunite the Tory party.

Mrs Thatcher's uncompromising decision to go on, and the receding possibility of a third candidate entering the second ballot, have alarmed some of her staunchest supporters. Yesterday they urged her to stand down.



Right side of the law: Mr Heseltine at his office yesterday

Mr Andrew Hunt, a Tory MP for Basingstoke, yesterday wrote to the prime minister, urging her not to continue, while Mr Roger Kib, MP for Birmingham Northfield, said such a decision might be the "best thing".

The public statements of two backbenchers who have hitherto expressed the solid commitment to Mrs Thatcher are strong indicators of the growing which is rising among Tory backbenchers.

On the simple calculation, Mr Michael Heseltine needs to switch only 18 votes from Mrs Thatcher if his leadership challenge is to succeed. It became clear yesterday that some MPs who voted for Mrs Thatcher in the first ballot were now considering transferring their support, although they were reluctant to air the views publicly.

However, if feeling building up among Tory backbenchers is at the current nightmarish obscurity must be brought to an end as soon as possible.

Mr Hunt would at con-

Voicing his support for Mr Douglas Hurd, the foreign secretary, as the best possible candidate, he said: "Douglas is the man who could unite the party and lead us to victory."

Mr Conal Gregory, Tory MP for York, the most marginal seat in the country, was uncommittal about his voting intentions, but said support in his constituency party for the two candidates was divided.

However, he said he had found much concern, particularly among younger members, that Mrs Heseltine was better than Mrs Thatcher at presenting the Conservatives as the party of Europe.

Mr Gregory would not rule out voting for a third candidate, but echoed the pervasive anxiety over how damage the contest was inflicting on party unity.

"I hope that one of these two candidates can swallow their pride and decide in the interests of party unity not to press this to another election," he said.

Mr John Bowis, Tory MP for Battersea, voted for Mrs Thatcher in the first round, but after the result was declared, he urged her to reconsider.

However, some Tory MPs' support for the Prime Minister remains unwavering.

Mr Donald Thompson, MP for Calder Valley, said yesterday: "I voted for Mrs Thatcher in the first round and I am still committed to Mrs Thatcher."

John Mason

WORLDWIDE REACTION

Mixed opinions shown by the world's media

TWILIGHT for Mrs Thatcher? That was the tentative forecast yesterday offered by a New York Times editorial, writes Lionel Barber from Washington. It declared that her narrow failure to win endorsement as party leader was a "lowering failure for a sitting prime minister with a towering world reputation."

The Washington Post remained cautious. Mrs Thatcher's inadequate victory over Mr Michael Heseltine left her "severely weakened" and on the defensive. But, like most of the rest of comment and analysis in the US media, the Post declined to speculate on the ultimate fate of Mrs Thatcher, one of America's staunchest allies over the past decade.

The striking impression is how little thought the US has given to what life would be like without Mrs Thatcher in Downing Street. The press and television remains preoccupied with the Gulf crisis, and news of the Conservative party leadership battle has had to compete Mr Bush's tour of Europe, and the Gulf.

Slowly, however, it has begun to sink in that if Mrs Thatcher departs, the US will lose its most steadfast European ally against President Saddam Hussein of Iraq. Even if British policy does not change, the tone probably will.

Profiles of Mr Heseltine have begun to appear, although many tend to dwell on his handsome looks rather than his actual views on Europe and industrial policy.

The Wall Street Journal avoided comment yesterday, but a lengthy analysis concluded that "a united Europe" was the big issue that split the Conservative party and led to Mr Heseltine's bid to topple her from the leadership. The message was clear: "Churlish attitudes towards European economic integration have become a political liability."

Reaction elsewhere in the world ranged from horror at the prospect of the Iron Lady being toppled, to relief that someone more sympathetic towards Europe might get in to Number 10.

"She is a colourful headline figure," said one German editor. "Mrs Thatcher has given us many beautiful headlines."

If Mrs Thatcher was looking for inspiration from continental Europe, she could do worse than turn to Mr Hans Her-

mann Tiedje, editor of Germany's top-selling daily newspaper, Bild.

Mr Tiedje said yesterday: "I believe she will survive. She will come through. If she can get through the winter, she could even stay for another legislative period."

Mr Tiedje's tip was that "Mrs Thatcher will try to save herself through a foreign policy event" - a war with Iraq. "If the balloon goes up in the Middle East, the English will be involved. Her popularity will explode. And immediately afterward, she will call a general election."

Meanwhile, the Belgian press was yesterday predicting her imminent fall from power.

The only clear winner so far, said La Libre Belgique, was Europe. There are men in her cabinet, "who are calmer and more phlegmatic than those who have resigned to protest their European faith and who continue, gently and with discreet patience, to bring the UK closer to the continent".

In the French press, Mrs Thatcher was officially promoted to the pantheon of those worthy to be compared with General Charles de Gaulle.

Mr Michael Heseltine, meanwhile, will have to content himself with the more modest end of the comparison. "Mr Heseltine has acceded to the rank of statesman by the single fact of having made the Iron Lady stumble," said Le Monde, the left-of-centre paper.

Japanese interest in the torments of the Tories surged after the results of the ballot were reported, but it did not last long. In a country where prime ministers typically have little power and are often kicked about by the ruling party, there was no great shock at the travails of Mrs Thatcher.

The conservative Yomiuri Shimbun, Japan's largest newspaper, devoted much space to explaining the arcane voting procedure and concluded that the Heseltine snowball would grow.

The Asahi Shimbun, the most liberal of the leading national dailies, said that the result of the ballot made it inevitable that her prestige would fall and her influence in international affairs would decline, even if she survived.

But by late last night, the story had been relegated to a minor item on television news programmes.

"With regard to twilight, there are 24 hours in a day."

Mrs Margaret Thatcher responding to claims her premiership is in its twilight

"I would not have done that. We are talking about whether the Cabinet has a role in the way this Government is run, whether the elder experienced voices in the party who often play a big role behind the scenes could not have had a chance to explore the options and take the temperature."

Mr Michael Heseltine on the prime minister's quick declaration she would stand

"Out of the 152 who voted for him I think some voted in the prospect, not of great enthusiasm for Michael, but with the prospect that someone else would come forward. I think his vote might well flake away."

The Prime Minister's decision to go ahead on the second ballot is justified and correct. It would be an extraordinary proposition that the winner on the first ballot should stand down.

The party wants to unite behind a leader. They will unite behind the leader. That leader will be Margaret Thatcher."

Mr Kenneth Baker

"She may be having the odd chat but there is no orchestrated move to make her change her mind."

Sir Marcus Fox

"It looks as though Heseltine is liable to win the Tory leadership. That seems the most rational judgment."

"I do not think it will make much difference. His lead in the opinion polls is likely to be short-lived. He will go for the earliest possible election, before things start going wrong and he is unmasked. Confidence in him will then be seen to be unfounded."

Mr Paddy Ashdown

"I don't think you can stop an avalanche half way."

Mr David Howell

"I have taken soundings and there are MPs who supported Margaret Thatcher in the first round who will support us now. I think he's going to get some more votes in the second round. I have been told so by MPs."

"All I know is that the tide is moving our way and I am very pleased."

Mr Michael Bates

"It is far more likely that people will switch from her to Michael Heseltine, rather than the other way round. I would guess that the people who abstained would tend to go to Mr Heseltine."

Mr Timothy Ralston

"Colleagues would like a wider choice and it would help to clear the air more than if it were left to the two to slug it out at the OK Corral next Tuesday."

"If she sticks to her decision it may be that she could win - whether she could win convincingly, that is the big question mark."

Sir Geoffrey Johnson Smith

"I am sure that no Cabinet colleague will stand against the Prime Minister and I don't see anyone else coming forward either."

Mr Cecil Parkinson

"It is quite clear that in a choice between Michael Heseltine and the prime minister she got 55 per cent of the vote. We have a fight on our hands, but I believe she will make that fight."

Mr Nicholas Bennett

Labour attempts to break from sidelines

Opposition MPs are restive as Tory infighting diverts public attention, says Ivo Dawday

LABOUR'S decision to focus today's "no confidence" debate aims at causing maximum discomfort to the Tory government at its hour of greatest disarray.

Nobody doubts that with 372 votes the Conservatives can easily defeat the motion, regardless of who is party leader.

Some Tories argue that Labour has made a significant tactical blunder that will serve only to unite the party.

That argument has been examined by their opponents. However, Labour's strategists have concluded that using the device now - for the first time since January 1987 - will allow them to highlight the divisions in the government

and remind voters that there is an alternative government in waiting.

The move comes after considerable internal debate over how to respond to the turmoil of the Tories' leadership struggle.

Initially, party managers were content to allow the Tories' power struggle to dominate the headlines. As the infighting has continued, some Labour MPs have expressed disquiet at their party's disappearance from public view.

"People have been beginning to ask why we aren't doing anything," one left-wing MP said yesterday. "The impression is going out that voters must simply choose between Thatcher or

Heseltine." There was also a growing fear that Labour could be upstaged by the Liberal Democrats filling the vacuum by tabling an "early day" motion of no confidence.

Although that is a purely nominal device which does not require debate on the floor, it could have snatched the initiative and left Labour looking sluggish.

"The Tories may all troop through the same lobby to vote, but nobody is going to be fooled that they are a united party," a close Kinnock aide said. "Part of our message is: 'It doesn't matter who leads the Tories, they are all responsible for the mess we are in.'"

It was admitted, however, that forcing the debate would

defuse potential criticism that the party was not doing enough to exploit the Tories' agonies.

In his statement announcing the decision to force a debate, Mr Neil Kinnock, the Labour leader, gave notice of the debating points he intended to make.

Whatever the outcome of the current election in the Conservative party, a substantial proportion of that party will continue to have no confidence in whatever leader is chosen," he said.

Mr Kinnock reiterated the point yesterday morning, insisting that if Mrs Thatcher and Mr Heseltine passed through the same lobby it would be "an essay not in unity, but in hypocrisy."

Nonetheless, there is considerable interest as to how Mr Heseltine will respond to the debate. One of his aides hinted that it might be politic to avoid active participation to dodge the inevitable barracking that would ensue.

Other supporters believe that it could prove an ideal electioneering platform for their man to show off his abilities to the detriment of Labour's best electoral interest, which is the political survival of a badly wounded Mrs Thatcher.

In either case, Mr Kinnock is well aware that by opting for a debate, he is exposing his own leadership qualities for examination just as much as those of his opponents.

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FT SURVEYS

BUSINESS LAW

Wide gaps in EC and US merger control regulations

By Raymond Calamaro, Chuca Meyer and Helen Lawson

CORPORATE executives and lawyers familiar with the pre-merger notification and reporting obligations of the US Hart-Scott-Rodino (HSR) Act may find the EC's new merger control procedures hauntingly familiar in some respects and quite a surprise in others.

Since its enactment in 1976, the HSR Act has become a significant aspect of US transactions in which the parties have significant US sales or assets. The Act requires parties to file HSR Forms with the US antitrust agencies - the Federal Trade Commission (FTC) and the Department of Justice (DOJ) - and to observe a prescribed waiting period before completion of a proposed transaction.

The EC's new notification and approval system also requires that a form, called Form CO, be filed and that a waiting period be observed before completion of certain transactions. However, the information required and the practical approach taken by the two systems vary widely.

Under the EC process, it is less clear whether a filing is required, but if it is, much more information must initially be supplied. This is perhaps the most significant difference between the EC and US procedures. For example, Form

CO asks for the sort of economic, legal and financial analysis demanded by the dreaded US "second request", which comes only if an initial HSR filing raises antitrust concerns.

The EC reporting thresholds are very different from those in the US and are set at a much higher level. This will probably generate far fewer filings in Brussels than are required under HSR; predictions are for between 25 and 200 filings per year, compared with 4,272 HSR filings representing 2,262 transactions in fiscal year 1989.

In addition, however, in certain cases where the Merger Regulation does not apply, parties to proposed EC-related transactions must also comply with the national antitrust laws (including premerger notification requirements) of member states where these exist.

Both EC and US systems have a threshold test of applicability based on the size of the parties, but HSR also has a second test, not found in the EC process, based on the size of the transaction. This "size of transaction" test triggers a filing before specified amounts of assets or voting securities may be acquired, acquisition of which may or may not confer control.

Instead of including an objective "size of transaction" test, the Merger Regulation

applies to certain "concentrations", which include a merger, the acquisition of direct or indirect control of an entity, a merger-like joint venture, certain cross-shareholdings between corporations and certain joint acquisitions of an entity with the object or effect of dividing up the assets.

Control for the purposes of the Merger Regulation will be defined factually on a case-by-case basis, resulting in a much more subjective test.

The burden imposed by time pressures will be that much greater on everyone involved in an EC-related transaction because of the filing deadlines. The entire Form CO and exhibits (20 copies of the Form and 15 copies of all documents) must be submitted within one week of the conclusion of an agreement, the announcement of a public bid or the acquisition of a controlling interest, whichever is earliest.

The HSR Act imposes no similar time limits, but it does require that filings must have been made and approval obtained before the transaction is consummated.

Preparing a Form CO will be expensive. Its questions are similar in many respects to the interrogatories in an HSR Second Request and the typical cost estimates for compliance with a Second Request can be up to \$1m or more, with typical

legal fees ranging from \$150,000 to \$600,000.

Although the cost estimates for the Second Request include more extensive identification and production of documents, even if the costs for Form CO are only a significant percentage of these figures they will add considerably to the overall costs of the transaction. Requests by the Commission for additional information could raise costs to a level approaching those of a Second Request.

Unlike Form CO, the HSR Form does not put the onus on the parties to define the relevant product and geographic markets and to provide all the other information necessary for a full antitrust analysis. Instead, HSR requires minimal product information, based on Standard Industrial Classification Codes, often of little assistance in a substantive antitrust analysis.

Consequently, the DOJ and FTC staffs are required to do far more work in gathering the information they need and in analysing the proposed transaction, without the benefit of work already performed by the parties.

Form CO includes an important provision which may help to reduce some of the work potentially involved in completing the notification. If a party is unable to respond to a

question in part or in total, it can indicate this and give its reasons, and if it believes that part of the information required by the form is not necessary for the Commission's analysis, it can ask the Commission to dispense with the obligation to provide that information.

This provision is similar to the statement of reasons for non-compliance that those filing HSR Forms may submit when they are unable to provide certain data, although the FTC Premerger Office staff do not have the authority to allow a party to exclude information merely on the basis that it is not necessary to the agency's review.

From a practical standpoint, one of the strengths of the HSR system is the willingness of the DOJ and FTC staff to answer questions and provide guidance on the interpretation of the complex HSR rules and regulations.

If a Second Request is issued by one of the agencies, US officials are generally willing to discuss modifications to tailor what is often a very standard document to the particular companies and industries involved and to alter their interrogatories and document requests so as not to place an undue burden on the corporations involved.

One can infer from the EC's

discretionary provision, as well as from the published private statements of the officials in the Commission's Legal Task Force, that the officials take a similar attitude. They have expressed a willingness to make themselves available to answer questions, provide information and consider requests to exclude certain information in specific cases. This will be particularly important in the early years of the new EC process.

Since so much highly sensitive information is included in a Form CO and an HSR Form, confidentiality is an important issue. All information filed pursuant to the HSR Act is strictly confidential, is exempt from the US Freedom of Information Act and may be made public only in an administrative, judicial or congressional proceeding. Even the making of a filing and the approval of a transaction are kept confidential in the US.

In contrast, the Merger Regulation provides that the Commission, after taking into account the need to protect business secrets, will publish the fact that a transaction has been notified and the results of any investigations it conducts into particular transactions. Information covered by professional privilege submitted to the Commission may not be disclosed.

The instructions accompanying Form CO do allow a party to designate certain portions of its submission as business secrets, giving reasons why the information should not be published, if it believes it would be harmed if the information is divulged.

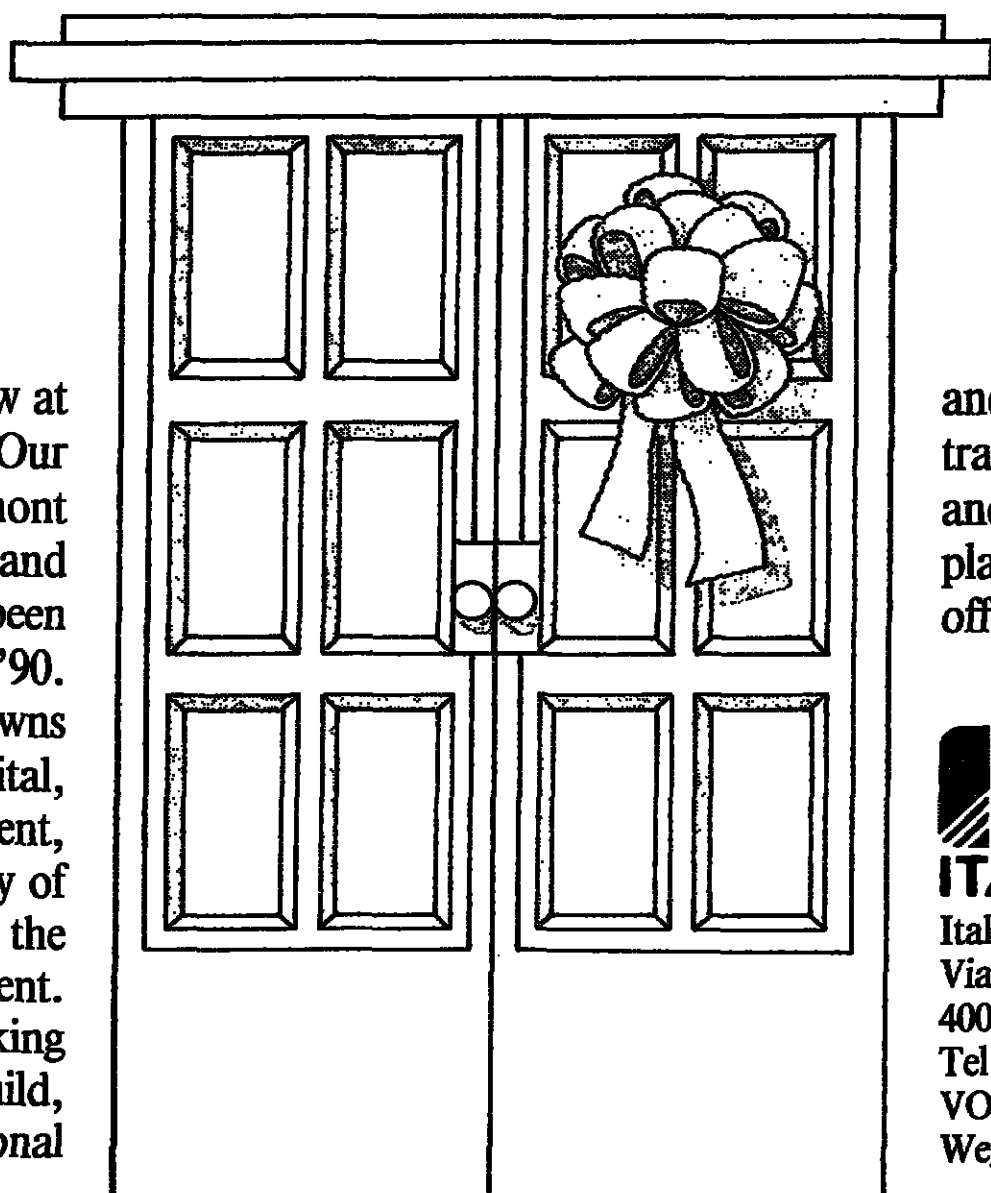
Neither the EC nor the HSR system limits the filing obligation to entities headquartered within its territory. Thus, the two systems could apply simultaneously to the same transaction.

Sir Leon Brittan, the EC Competition Commissioner, has proposed that an EC/US treaty or other co-operation system should be established to avoid unseemly jurisdictional disputes and to discuss certain issues of common concern.

It would be very desirable for some form of informal co-operation system to be established while a formal agreement of this type is negotiated. Now that the Merger Regulation is in force, it will not be long before a sizeable transaction in the EC or elsewhere will require filings in both the EC and the US, bringing into sharp focus the differences discussed here.

The authors are attorneys in the US law firm of Wharop, Skon, Putnam & Roberts.

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Peter Gartland

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A cold wind offshore

Hotels and tourism will off practice, RMJM, is demonstrat- of eastern Europe that should gladden the hearts of work- starved architects in the UK. There is enormous interest and enthusiasm for younger British design talents in Japan. One architect, Mr David Chipperfield, has just completed three important projects in Japan: the Gotoh Museum in the Chiba Prefecture of Tokyo, the headquarters in Okayama of the Matsumoto Group, and a design store in Tokyo. Mr Nigel Coates, an amusing and radical designer, has found an outlet for his design fantasies in night clubs and restaurants in Tokyo. The high regard which British architects and designers receive abroad makes architecture and design a potential export leader.

There is another area where architects have a great deal to offer: some members of the profession have been in the vanguard when it comes to green issues and the design of "sustainable" environments. Research and development of architectural ideas concerned with energy saving and production are well advanced. The work of a body such as the National Energy Foundation or the Milton Keynes Development Corporation deserves to be broadcast more widely.

For the time being it looks as though the best of British architectural thinking is for export, but it is to be hoped that recent important decisions

showed an 18 per cent fall in total construction orders in the second quarter of the year, which was described as the most serious decline for a quarter of a century.

There has been a fall of some 25 per cent in inquiries to the RIBA's clients advisory service and when it comes to small works, which are the serious bread and butter for much of the profession, the decline has been as much as 35 per cent during the first six months of 1990.

There is also the added difficulty for architects caused by the relatively recent introduction of fee bidding in a competitive market. When market forces really bite there is the danger of architect eating architect as rivals allow bids on jobs to fall below RIBA recommended scales in the anxiety to secure work.

The RIBA and Carmargue Communications now publish quarterly figures called "RIBA Leads" which show that private sector non-housing commissions fell by 23 per cent during the second quarter of 1990 and housing commissions fell by the same amount.

Forecasts show that the office market is likely to fall an additional 20 per cent in the next twelve months and a 15 per cent drop is anticipated in the retail market and a 10 per cent drop in the industrial sector. Demand for new houses is expected to drop by some 15 per cent in the same period.

Geographically the recession appears to be spreading from the South East to the Midlands and the North although Scotland continues to be healthy with an increase in workloads of 23 per cent in the second quarter.

This is probably due to a more mixed approach to business in Scotland where partnerships between the public and private sector seem to be more common and successful than in other regions.

The architectural profession is always the first to suffer when recession hits the property and construction industry and current fears about the future seem justified. Barclays

property development is clearly serious. The inability of County Hall Development Group to raise the finance for the redevelopment of London's County Hall on a prominent Thames-side site is only one highly visible sign of the loss of confidence in the over-supplied London office market. The high cost of building labour costs (annual growth some 9.5 per cent according to Barclays) and increasing costs of overheads affects architects as well as the developers. The recent lowering of interest rates is expected to be of modest help to developers but is unlikely to lift the clouds of gloom descending over architects' offices.

Although times are changing rapidly for the worse, the combination of a competitive climate and a rapidly growing workload which emerged during the recent property explosion made architects more aware of the need to absorb up to date business and management techniques.

New markets for skilled architects are opening up. The architectural market has become global and the potential for designers in the recovery and redevelopment of eastern Europe is enormous.

The best British architectural firms have a good competitive edge in Europe. Design skills and originality have exported well to Europe and Japan. Sir Norman Foster, famous for his Hongkong & Shanghai Banking Corporation Headquarters in Hong Kong and soon to be more famous in the UK for his splendid new Stansted Airport, is busy in Japan and Europe.

As his "Mediatheque" - new kind of media centre - nears completion in Nimes he has been invited to make a new master plan for the whole city. In Bilbao he has designed the new underground railway system and in Bordeaux he is planning a Business Centre. Mr James Stirling has plenty of work in Germany and is extending the Brera art gallery in Milan. In Lyons there are plans drawn up by Fairhurst of London and Manchester for a 230m business park, in collabo-

ration with French architects Agea.

One of Britain's best younger architects, Mr Ian Ritchie, has just completed a beautiful small pharmacy near Amiens. Even the French government approves of British architects. Mr Rock Townsend and Mr Robert Macdonald were singled out in a recent French housing ministry competition to design an area of Paris public housing.

In Frankfurt British developers MEPC are planning a major office development using British architects Sidell Gibson. Spain offers enormous opportunities - 30 large retail schemes are in the pipeline. At

houses and castles in that country. There is scope for considerable business applying some of the lessons that have been learned in the struggle to keep and repair historic buildings in Britain.

Hotels and tourism will offer enormous opportunities. An important British architectural practice, RMJM, is demonstrating the end of the cold war by designing a large golf and country club on the river in Moscow.

Another British firm Jestico Architects has taken the imaginative step of exchanging staff with a Hungarian practice to learn the ropes in their respective countries.

Deeper and wider

realising the long term potential of the large market.

In the eastern sector of Berlin a prominent British firm, Thorpe Trent is working on a 300,000sqm business park. Teams of British architects are now visiting Prague helped by the Czech architect Mr Jan Kaplicky of Future Systems who has long been exiled in the UK. In the next few months Mr Richard Rogers, Mr Terry Farrell, Mr Nicholas Grimshaw and Mr James Stirling will have the chance to see one of Europe's finest surviving Baroque cities.

The Selfert Group is working on two hotels, The English Court and the Rossiya in Moscow and on two large commercial developments in Budapest and the eastern sector of unified Berlin. The hotel project in Moscow is in an historic building overlooking Red Square and will provide visiting businessmen with a club-like atmosphere and residential accommodation.

It is in the area of the rescue and repair of historic buildings in eastern Europe that the British can offer a real lead. Recently, an official British delegation led by Mr John Harris visited Czechoslovakia to advise on the future of the great heritage of country

Chiba Prefecture of Tokyo, the headquarters in Okayama of the Matsumoto Group, and a design store in Tokyo. Mr Nigel Coates, an amusing and radical designer, has found an outlet for his design fantasies in night clubs and restaurants in Tokyo. The high regard which British architects and designers receive abroad makes architecture and design a potential export leader.

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In view of the growth the London Docklands Enterprise Zone and the architectural

An outside interest beyond gloating

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This is probably due to a more mixed approach to business in Scotland where partnerships between the public and private sector seem to be more common and successful than in other regions.

The architectural profession is always the first to suffer when recession hits the property and construction industry and current fears about the future seem justified. Barclays

Amiens. Even the French government approves of British architects. Mr Rock Townsend and Mr Robert Macdonald were singled out in a recent French housing ministry competition to design an area of Paris public housing.

In Frankfurt British developers MEPC are planning a major office development using British architects Sidell Gibson. Spain offers enormous opportunities - 30 large retail schemes are in the pipeline. At Seville's Expo '92 the British pavilion by Mr Nicholas Grimshaw looks as though it will be the most exciting on the site.

Eastern Europe has its problems for British firms - language, bureaucracy and funding to name but three - but many architectural practices are approaching the challenge in highly enterprising ways, realising the long term potential of the large market.

In the eastern sector of Berlin a prominent British firm, Thorpe Trent is working on a 300,000sqm business park. Teams of British architects are

Silent receiver

Mr Richard Rogers, Mr Terry Farrell, Mr Nicholas Grimshaw and Mr James Stirling will have the chance to see one of Europe's finest surviving Baroque cities.

The Selfert Group is working on two hotels, The English Court and the Rossiya in Moscow and on two large commercial developments in Budapest and the eastern sector of unified Berlin. The hotel project in Moscow is in an historic building overlooking Red Square and will provide visiting businessmen with a club-like atmosphere and residential accommodation.

It is in the area of the rescue and repair of historic buildings in eastern Europe that the British can offer a real lead. Recently, an official British delegation led by Mr John Harris visited Czechoslovakia to advise on the future of the great heritage of country Bank forecast in September that by the end of the year some 30,000 building firms will file for bankruptcy.

The decline in speculative property development is clearly serious. The inability of County Hall Development Group to raise the finance for the redevelopment of London's County Hall on a prominent Thames-side site is only one highly visible sign of the loss of confidence in the over-supplied London office market.

The high cost of building labour costs (annual growth some 9.5 per cent according to Barclays) and increasing costs of overheads affects architects as well as the developers. The recent lowering of interest rates is expected to be of modest help to developers but is unlikely to lift the clouds of gloom descending over architects' offices.

Although times are changing rapidly for the worse, the combination of a competitive climate and a rapidly growing workload which emerged during the recent property explosion made architects more aware of the need to absorb up to date business and management techniques.

New markets for skilled architects are opening up. The architectural market has become global and the potential for designers in the recovery and redevelopment of eastern Europe is enormous.

The best British architectural firms have a good competitive edge in Europe. Design skills and originality have exported well to Europe and Japan. Sir Norman Foster, famous for his Hongkong & Shanghai Banking Corporation Headquarters in Hong Kong and soon to be more famous in the UK for his splendid new Stansted Airport, is busy in Japan and Europe.

As his "Mediatheque" - new kind of media centre - nears completion in Nimes he has been invited to make a new master plan for the whole city. In Bilbao he has designed the new underground railway system and in Bordeaux he is planning a Business Centre. Mr James Stirling has plenty of work in Germany and is extending the Brera art gallery in Milan. In Lyons there are plans drawn up by Fairhurst of London and Manchester for a 230m business park, in collabo-

TECHNOLOGY

The customer-contractor relationship is the foundation stone of research and development management in the Royal Dutch-Shell group, says Harry Beckers, research co-ordinator. "Sometimes I hate it but overall it works well," he declares.

The ebullient Dutch-born Beckers is one of Europe's best-known industrial R&D managers; a former chairman of the European Industrial Research Management Association. He talks, for example, of the electronics industry "killing itself with innovation". He came to the post in 1977, making an auspicious start by stopping a big biotechnology research project to make single-cell protein feedstuffs from natural gas.

Today Beckers runs an international research empire of 15 laboratories in eight countries, with nearly 7,000 staff, about 5 per cent of Shell's employment, spending \$450m a year. His overriding aim is to keep the R&D budget stable but to spread the effort more widely to encompass more of Shell's interests in natural resources, which now span more than 130 countries. He inherited four central research laboratories and now has eight, with pressure growing for another in the Far East.

The customer-contractor relationship may be the most important scientific invention. According to Beckers it began after a chairman in the 1960s lost patience with the way his managing directors simply rejected the parts of the research programme which did not interest them. The late Lord Rothschild, as Shell's research co-ordinator in the 1960s, invented it as a way of persuading the businesses to commit themselves to specific projects, as part of a planned R&D programme. As Lord Rothschild defined it: "The contractor does it [if he can], and the customer pays."

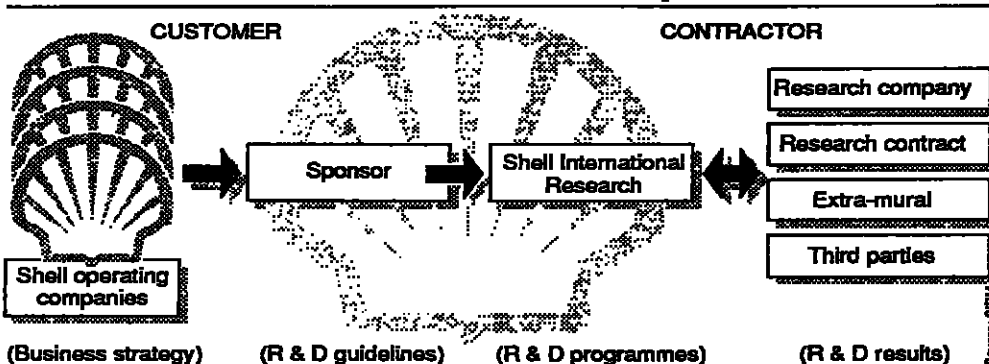
But this simple statement enshrines a formula Beckers has been refining for more than a decade, to ensure that it never becomes a paymaster-servant relationship between the customers and the scientists. The relationship must be an equal partnership with the research contractor exercising, in the words of one observer, "powerful influence as an arbiter and mediator, and as a controller of last resort."

It works as follows: his customers are several hundred Shell operating companies all over the world. The contractor

David Fishlock looks at Royal Dutch-Shell's R&D strategy based on customer-contractor relations

The subtleties of a balancing act

Shell's customer-contractor relationship



is a service company called Shell International Research Maatschappij (SIRM), managed by Beckers. SIRM sub-contracts R&D to the laboratories and determines the programme, timing and cost. But SIRM also functions as an intelligent customer on behalf of the group, inasmuch as it has an overview of the whole business and its technological needs. It can debate research issues, interpret results and relay them in appropriate form back to the customers. The corporate objective is a common pool of technical knowledge into which any of its customers can confidently dip.

Beckers works on a two-year R&D planning cycle, planning for one year and appraising the next. Helped by three senior research managers he sorts out proposals and where the R&D shall be done. He treads a fine line between planning in too much detail ("leading to a frightening bureaucracy") and too little ("giving me too much freedom"). Policing the programme, he says, is "almost more important than deciding how much R&D".

But Beckers is working within another important constraint. Shell's managing directors set the ceiling - the total R&D budget - no matter what individual businesses may wish to spend. Resisting

demands for more R&D when business is booming can put strains on the system no less than axing projects that are ailing. "I have to warn people I neither have a lot of rabbits to pluck out of the hat, nor can I stuff them back in when business turns down," he says.

As an industrial research manager, Beckers believes that improving existing products and processes is more important than inventing new ones. "70-80 per cent of our R&D is improving," he says. It is a view that brings him into conflict with professors who fail to understand the commercial importance of improvement. The Japanese understand it only too well, he points out. SIRM also audits the group's research programme. It sponsors long-range research, which accounts for 10 per cent plus/minus 2 per cent of the total budget "depending on whether we have good ideas". But Beckers expects his customers to pay for what he calls exploratory research, up to 25 per cent of their outlay on the specific R&D for which they are contracting.

His eight central research laboratories are spread among five European countries, with three in The Netherlands and two in the UK. The biggest, Koninklijke/Shell Laboratorium in Amsterdam (KSLA), specialises - as might be

expected - in chemistry. It began as a test lab for oil products in 1915 but dispersed activities to other central laboratories during the 1980s. It now employs about 1,400.

Managing KSLA for the past two years is Dirk van der Meer, a chemical engineer who previously directed Shell Oil's Houston laboratory. He sees his mission as giving his R&D customers a competitive edge. But KSLA cannot function in isolation, even within a research body as big as SIRM. He has no doubt that it must keep close to academia; and that means allowing his own staff to publish freely, if he is to pick up the best talent and leads, and so maintain KSLA's own competitive edge.

Working for Shell Oil in Houston, van der Meer was one of KSLA's sponsors. Now he is reaping the benefits of a big restructuring undertaken in the 1980s by Alan Abbott, his predecessor. In particular, he says, Abbott made KSLA strong in information technology. But Beckers has transferred major KSLA activities to other central laboratories: chemical engineering to another Dutch laboratory at Rijswijk; agricultural and life science research to Sittingbourne, Kent; materials and corrosion to Arnhem.

Such shifts are all part of a never-ending process of keep-

ing the workload of the central laboratories well balanced, and responsive to changing demands. For KSLA, van der Meer says one result has been a sharp increase in the "knowledge density" with a higher proportion of scientists to support staff. "Productivity has increased enormously."

Harry Beckers once worked in planning, a department he is convinced has served Shell well through such crises as the 1973 oil price increase and the 1986 oil price collapse. Nowadays, Shell trades in gas, coal, metals, chemicals and forestry, as well as oil. "By working with planning scenarios and involving our operating companies in the planning process we see that the operating companies are more alert to find signals from the world around them which may point to changes."

One of the main tasks of research, he contends, is to bring its strategy into the business strategies, so that the R&D programme meets fully the technological needs of today and tomorrow. A better product or a more efficient process is a guarantee of success. SIRM has analysed and assigned its own priorities to the various technologies, so that Shell operating companies can use these values in their own planning. Beckers has twice carried out this strategic planning exercise, and has highlighted some technologies as critical to maintaining and improving the group's competitive position. They fall into two categories: function-related and pervasive.

Function-related technologies Beckers believes are vital to Shell's future include its three-dimensional modelling of oil basins, a technology in which one Dutch scientist claims Shell is doing as much as all the rest of the oil industry. A pervasive technology he believes is vital is computer modelling of its processes, old as well as new.

What can be dangerous for the research director is to spell out the technologies he does not rank highly. None the less, he is willing to state unequivocally that SIRM is not interested in either single-cell protein or fuel cells for transport, both important in Lord Rothschild's day. Moreover, Harry Beckers forecasts that, as he continues to refine his research strategy, it will highlight yet more anomalies Shell must shed.

A further article on Shell's research and development activities will appear next week.

Just the ticket for Japan's frustrated commuters

Roy Garner on Tokyo's automated rail fare system

Paper railway tickets could soon go the way of the steam engine in Japan, where the recently privatised national railway system (JR) plans to introduce a fully-automated fare-control system.

Under the plan, JR customers will eventually switch to personalised rail passes incorporating chips that record the details of passengers' rail journeys, facilitate instant access to reservation and information services and possibly even debit their bank accounts according to use.

Automatic entrance gates will incorporate a radio communications system that reads these smart cards as the customers pass by, without the traveller having to insert the card into a machine.

Ticketing automation should bring a distinct improvement in travelling conditions for Japan's seething millions of rail users who currently face long hold-ups at platform barriers, where all the tickets are still clipped by hand. There could also be big savings in labour costs for the railway companies.

The first phase of automation gets under way next month when JR East, one of the eight independent companies formed from the former Japan National Railways (JNR), pioneers an advanced "stored fare system" in the Tokyo area.

The system is incorporated on a new "IO card" (input-output) and will be available for use at 31 stations on the Yamanote loop line that circles Tokyo and on one inner spur, routes which together carry the bulk of the city's daily commuters.

The super-thin 85mm x 57mm plastic cards, which will be sold in vending machines, will have a value of either ¥3,000 (£12) or ¥5,000 (£20). When the IO card is inserted into a machine at the platform entrance a three-step operation checks its validity, "writes" the name of the departure-point station in magnetic code and "re-reads" the inserted data to check its accuracy.

At the destination-station an identical machine receives the card in the opposite direction, "reads" the departure station and calculates the fare, then deducts the appropriate sum from the card's value.

One complication to the trial phase is the fact that many commuters will end their journeys at stations outside the automated area. To overcome this an additional unit writes the name of the departure station on the back of the card for manual checking at journey's end.

By 1995 the machines will be installed at approximately 400 stations, covering a radius of 100km from Tokyo's centre. Each station, regardless of the number of individual access gates, will require one system control unit. The minimum price for a station installation using just one gate, with controller, would be ¥17m. JR

East has a 1990 budget of ¥11bn for the project and expects to spend a total of ¥35bn by 1995 in automating the full 100km-wide Tokyo zone.

Maasaki Ogata, deputy director of passenger services at JR East, forecasts that "at least by the 21st century, paper tickets will be redundant". He anticipates a bright future for commuters on the JR network, which is still plagued by debts from the inefficient JNR days.

Fare-cheating will also be curtailed by the automatic journey monitoring function. "In Tokyo alone we estimate cheating losses at ¥20bn-¥30bn per year," says Ogata, "so this is another important benefit of the system."

Concurrent with the IO project is a joint effort by JR and the Railway Technical Research Institute (RTRI) to develop the next-generation of railway ticket, a so-called "contact-free" card. This would offer all the functions of the IO card but would be thicker and also feature an internal processor and memory chips containing comprehensive information on the rail customer.

The card would be "read" when the user passed by, perhaps even while the card remains in a bag or pocket, using either medium wave or microwave radio equipment installed at the entrance area. Ticket machines could be dispensed with altogether.

RTRI researcher Shigeo Miki says such a system, which monitors precisely an individual's usage of railway services, computes the fee and allows electronic payment through a banking network - represents a new "customer-based" concept in mass rail transit, and marks a move away from "trip-based" services of the past.

"The system will allow preferential services to be offered to regular customers and allow more favourable relations to be established between them and the railway company," says Miki.

Tests of the radio-reading function were carried out at Tokyo's Ochanomizu station this March. No problems were reported with basic information exchange between the card and the radio receiver provided that passengers moved in single file. Where crowds massed in the exit, however, problems were encountered in separating the signals from different cards.

Another problem concerns the high price (about ¥1,000 each) of the cards. "Users will have to be offered other incentives for purchasing the card, and we plan, for example, to offer exclusive reservation services and credit card links with department stores for bargain goods purchases etc," explains Ogata.

He says that practical application of the system will probably be attempted first at a low traffic-density station, in two to four years' time.



MANAGEMENT: Marketing and Advertising

International networks

Leaping a cultural hurdle

Japanese advertising agencies planning to operate overseas may encounter problems on several fronts. Alice Rawsthorn reports

Advertising expenditures in Japan			
Year	Ybn	Annual rise %	% of GNP
1986	3,847.8	104.1	1.10
1987	3,944.8	108.1	1.14
1988	4,417.5	112.0	1.20
1989	5,071.5	114.8	1.30

Source: Dentsu

Advertising expenditure - leading countries \$m			
	1989	1992*	
US	80,327	US	93,350
Japan	29,095	Japan	37,528
UK	12,385	UK	15,184
W. Germany	9,736	W. Germany	12,449
France	7,322	Spain	11,441

*Estimates

side Japan from 5 to 10 per cent over the next five years. Until recently all these agencies had tended to neglect overseas expansion in favour of protecting their position in their own ¥5,000bn (£20bn) country - the world's second largest advertising market. For most of the 1980s the market was so buoyant that the Japanese agencies had no need to look overseas for growth.

There are now signs that it may be maturing. The recent slump in the Tokyo stock market, combined with the uncertainty created by the Gulf crisis and nervousness over the prospects for the Japanese economy, has already taken a toll on advertising expenditure.

The Japanese securities houses and property companies have cut their marketing budgets. If, as some economic forecasters suspect, consumer spending weakens early next year other companies will cut back too.

"The advertising market is very, very tough at the moment," says Masao Inagaki, president of Asatsu. "It will be even tougher next year." He forecasts a slowdown in the rate of growth from 15 per cent in 1989, to less than 10 per cent in 1990 and to 7 per cent next year.

This slowdown in expenditure coincides with the trend away from traditional advertising towards "below the line" activities, such as sales promotion and events, which tend to be less profitable for the agencies.

At the same time the Japanese advertising market is

becoming more competitive. The *geffin*, or western, agencies are still peripheral players in Japan. They tend to work on accounts for western, rather than Japanese companies, in joint ventures with local partners. But there are signs that the *sogo shosha*, the giant trading houses, are becoming more active in advertising.

Mitsubishi, one of the largest trading houses, recently opened an agency in Tokyo. Yoshio Kato, president of the Japanese Advertising Agency Association, says the *sogo shosha* are "not yet a serious threat" because they lack the "creative capability" of the established agencies. However, he warns that they may become more powerful in the future.

One concern for the established agencies is that the *sogo shosha* will buy in creative capability through acquisition. One trading house recently tried, and failed, to do this when it made an approach to Man-Nen-Sha, an agency in Osaka.

All these pressures are encouraging the large Japanese agencies to look for future growth overseas. The agencies are also concerned that, as more Japanese companies diversify into other countries, they will lose the opportunity to work with them on an international basis.

The first wave of Japanese multinationalisation - manufacturing groups such as Sony and Honda - have already appointed local agencies to handle their advertising in other countries. There is a real

risk that, unless the Japanese agencies can offer access to international advertising networks, the second wave of multinationalisation - service sector companies such as retailers and leisure groups - will choose western agencies too.

Many of the new multinationalised agencies are small and medium-sized companies. Masaaki Yabe, overseas managing director of Dai-ichi Kikaku, says that whereas the large Japanese manufacturers are prepared to work with western agencies, these smaller companies want to work with their own domestic agencies, particularly in South Asia.

The Japanese agencies certainly have the financial resources to pay for the creation of international networks. Dentsu and Hakuhodo, the two largest agencies, have vast capital reserves. Asatsu still has most of the money raised from its flotation three years ago. Dai-ichi Kikaku plan to go public too.

However, as the Japanese agencies are well aware, they face the considerable challenge of adapting to the different structure of the western advertising system.

Japan is something of an anomaly in international advertising in that it is one of the very few countries not to have adopted the US model of advertising management. The relationship between advertising agencies and the media, for instance, is very different. In most other countries agencies buy media space on an open market. But in Japan, Dentsu and Hakuhodo effectively act

as media brokers by selling space to other agencies.

There is also no concept of client conflict, whereby agencies cannot work for competing companies in the same sector. This issue is particularly sensitive in that, if the western subsidiaries of Japanese companies continue to adhere to the local custom of avoiding client conflict, in theory, a Japanese agency opening an office in New York might not be able to work with all its Japanese automotive or brewery clients in the US. This could cause problems with its other clients in Japan.

Dentsu sees the conflict issue as a serious difficulty. It is already discussing possible solutions with its domestic clients, but has, so far, not found a satisfactory answer.

Just as the *geffin* agencies have found it difficult to adapt to the idiosyncracies of the Japanese system, so the Japanese may find it difficult to operate in the west. "Advertising is an intangible thing," as one Hakuhodo executive put it. "We are not selling Walkmans, we are exporting culture."

The Japanese agencies are also concerned about possible hostility from the staff and clients of western affiliates and acquisitions.

Despite these difficulties, the Japanese agencies are determined to forge ahead with their international expansion plans. But as latecomers in the international advertising arena, they have a long way to go to catch up with the Americans, the British and the French.

Exhibitions

Cinderella's witching hour

David Churchill predicts gloomier times for an industry which was just beginning to get its act together

The exhibitions business, one of the best performers in the marketing mix during the past decade, is now headed for rather more difficult times. According to the Incorporated Society of British Advertisers, which recently polled its members about their plans to use exhibitions over the next year, companies are now far less likely to try to reach target groups this way.

The cause, suggests the ISBA, which numbers several hundred leading British advertisers among its members, is not only the impact of the recession but also exhibitors' concern with rising costs and value for money from large-scale public exhibitions.

"It could well be said that our members are voting with their feet as well as their budgets," comments the ISBA in its survey. "A higher proportion than before is prepared to switch spending to other forms of media, while at the same time there is growing concern over the greater cost of private exhibitions."

These are the events put on by companies, such as those in the computer or pharmaceutical industries, which usually display the individual company's products (or sometimes those of a group of similar businesses) to an invited audience.

As such they give the organising company far greater opportunities to develop contacts; the drawback, however, is to get enough of the target audience to attend - a problem which usually requires imaginative marketing solutions, often through creative

direct mail shots. These clearly must work: the ISBA survey shows that in 1989, the amount spent by British companies on private exhibitions topped £173m, a rise of 27 per cent on the 1988 level of £137m.

ISBA, however, points out that the overall growth of expenditure in 1989 on trade, technical and consumer exhibitions was only 18.5 per cent to reach a total of £562m. The growth rate for such exhibitions was 18.5 per cent to reach a total of £562m. The growth rate for such exhibitions was 18.5 per cent to reach a total of £562m.

The number of exhibitions also fell - from 650 in 1988 to 620 last year - while stands occupied fell in total from 80,000 to 76,000.

Although this year's figures are not yet in, ISBA has polled its members on their intentions for the coming year. Just over two-thirds (67.5 per cent) said that expenditure on exhibitions would stay the same, compared with 62 per cent a year ago.

But those companies planning to decrease exhibition spending rose from 8 per cent last year to 15 per cent this year. The proportion of those planning increased expenditure nearly halved, from 30 per cent to 17.5 per cent.

Those companies planning to exhibit less blamed the rising cost of exhibition space and construction services, along with a decline in attendance.

In this context, restrictive practices among the supply of contracting services, especially electricians, for exhibitions has already come under the scrutiny of the Monopolies

and Mergers Commission; as a result the Office of Fair Trading is still monitoring such practices closely and further investigations may be put in train shortly.

The downturn has come at an unfortunate time for an industry which was starting to get its act together. For long regarded as the Cinderella of the marketing world, during the 1980s the industry had gradually become more professional in its outlook as a result of rising demand for its services. Leading exhibition halls - such as the Earls Court and Olympia complexes in west London - received much-needed facelift as well as increasing the amount of exhibition space on offer to meet rising demand.

Two years ago, all sides of the business - organisers, venues, and exhibitors - formed an industry-wide trade association, the Exhibition Industries Federation, which not only sought to provide the sort of marketing back-up to persuade advertisers of the value of exhibiting but also played a lobbying role among the exhibition industries in the rest of Europe.

The progress made by the EIF, however, has been stymied by internal wrangling over its role and funding. A number of exhibitors is also likely to be cancelled or merged over the coming months because of falling support from both exhibitors and visitors.

By the news is not all bad: next week's World Travel Market at London's Olympia, due to be opened by Sir Geoffrey Howe - reports a record number of 3,175 exhibitors.

Marketing abstracts

Industrialisation and women in the kinetics. S. Minne and M. de Boer in *Marketing and Research Today* (Netherlands), June 90 (6 pages).

Introduces a marketing segmentation scale dividing women into five groups: pioneers, supporters, in-betweeners, counterparts, and traditionalists. They are distinguished from each other largely by a

positive attitude to individualisation, in the extent to which they experience independent choices. Looks forward to the women of the 1990s - a "combi-woman", many-sided, with lots of responsibilities, an income and increased autonomy. Offers recommendations as to how to link the characteristics of the combi-woman into the four main precepts of the marketing mix.

How green is my valley? G. Smith in *Marketing and Research Today* (Netherlands), June 90 (7 pages).

A lecture by the general manager of a leading consumer research organisation on how green issues have come to the fore in the UK and influenced markets and consumer behaviour. Pays particular attention to the effect on farming.

These abstracts are condensed from the abstracts published in the *Marketing and Research Today* journal. The full text of the abstracts may be obtained at a charge of £10 per copy plus £10 per copy of the journal. Write to: The Marketing Society, 100 Victoria Road, London SW17 0JH.

The Boys Next Door

COMEDY THEATRE

Yet another American play has reached London's West End. Tom Griffin's *The Boys Next Door* is about the mentally retarded, yet must carry a caveat. Although the play is undoubtedly sympathetic to their plight, there is a fine dividing line between laughing with the characters and laughing at them. This production comes dangerously close to times to landing on the wrong side.

Griffin's mentally retarded are not in a conventional institution. They live in a home as close to a normal home as possible and are encouraged to accept some responsibilities and do their own chores like cleaning and washing up. There is a supervisor, called Jack, who looks after them. But as Jack points out early on, the mentally retarded have an effect on him as much as he has on them. "They're burning me out, but remain my closest associates." And when Jack decides to leave for a job as a travel agent at the end, it is quite clear that their emotional dependence on him is complete.

"The problem," says Jack in a solemn moment, "is that they never change." While he can go off elsewhere, a mentally retarded man who is obsessed by doughnuts remains obsessed by doughnuts throughout his life. It is what we see, also, although on the surface the characters can be seen sometimes to live something close to a normal life, at however slow a pace, their vulnerabilities are never far below the surface. Their weaknesses include a tendency to violence as well as passivity.

There is, too, in their underdevelopment a failure to make the right associations with words. Thus when one of them is called an effing nut, he responds by denouncing his critic as a banana republic. When someone says "hold your horses", the answer is "I don't have any horses". There are similar dissociations in their actions. A character takes on the role of lavatory attendant but walks out in protest at the unfairness of placing sanitary towels in the ladies' room but not in the men's.

When the play scores is in showing that the mentally retarded have normal emotions. There is a ladies' home nearby and the sexes sometimes meet to dance. The best scenes in the play are between Norman, a huge slow-moving figure of a man played by Richard Cordery, dancing with the much smaller but equally slow-moving and slow-speaking Shells (Barbara Darnley). That is where this kind of civilised regime for the retarded paying off. Two other points emerge. One is that the "normal" mentally retarded should not be mixed with those whose problems include paranoia and schizophrenia. The other is that the mentally retarded are not all that less articulate than some of the other characters we see on stage nowadays. It is unclear how far the latter point is deliberate.

The play is directed by Rob McElhinney. It leaves a slight unpleasant taste, partly because towards the end the audience was laughing quite loud, and not only at the Woody Allen figure played by Allan Corduner. This character is almost straight borrowing from the movies. The other characters are more original. Ultimately the piece comes across more as a good deed than a good work.

Malcolm Rutherford

CINEMA

Dialogue served up with sauce

When sound replaced silence in the cinema, every movie boomwatcher leapt onto his soapbox proclaiming the death of the art. Sixty years later we are older and wiser and know there are good talkies as well as bad. In bad ones, characters yatter on telling us things we have already deduced from the film's story or visuals. In good talkies, dialogue becomes a distinct and special colour on the artist's palette. What we hear never merely duplicates what we see; it slides off into irony or contradiction, it suggests thoughts and feelings subtly different from those on screen.

Metropolitan, a first feature by writer-director Whit Stillman, is a good talkie. The conversation is witty and weird; more important, it is used as a discrete expressive colour. Channelling a Christmas social season in upper-class New York, Stillman steers his glib-edged youngsters through friendship, romance, jealousy and long evenings of parlour philosophising in Park Avenue pads. The result is a daffy social comedy full of daff satire and oblique delights.

These people are "UHs": urban haute bourgeoisie. Scattering bon mots as the evenings lengthen, they celebrate the futility of their own existence without ever actually admitting it. Though Tom, the bright young, red-headed boy from New York's unfashionable West Side (a socialist to boot) almost catalyses the group's self-discovery when he joins it, illumination never comes. The roundelay of jewelled put-downs and epigrams continues: "The chacha is more ridiculous than life itself." "Our generation is the worst since the protestant reformation." We realise that self-deprecation is a protective device: chaff thrown up to deflect the missiles of progress or social levelling.

Metropolitan has a wonderful grace. In a way, it is a social comedy around early on like ambulant dinner jackets. Stillman slowly allows a heart to beat and a

mind to tick in each. There is the Woody Allen-ish intellectual programmed with all the right polysyllables. ("You're a Faurestier," he cries to Tom.) There are the languid machers who tow their captive debs around as if they were golf-bags. There are the girls themselves, bright with pre-feminist innocence. And there is the hero from the wrong side of the Avenue, whose mop of hair, bright Adonis eyes and stubborn chin would make him a first choice if he ever made a movie (Heaven protect us) called "Young Heseltine".

Where *Metropolitan* uses its dialogue as a tart and contradictory sauce in its socio-satiric dish - what the characters say is always subtly at odds with what they feel - *Henry And June* piles on the talk like a waiter adding more pan-gravy when you have already screamed "When!" From writer-director Philip Kaufman, of *The Right Stuff* and *The Unbearable Lightness Of Being*, comes this scarce bearable biopic about authors Henry Miller and Anais Nin. They met in Paris in 1931; they romanced across the fires of creativity the writing *Tropic Of Cancer*, she her diaries; and they talked of sex, art and love.

Dear me, did they talk. According to Kaufman, Henry Miller (Fred Ward) was a rollicking old Brooklynite who had a piece of wisdom for all occasions: "I am a natural like both or death," he tells the girls. Or, of his hero D.H. Lawrence, "He tried to liberate himself from the English idler." "Lidrachter" is all-important in this film. Not just English lidrachter but foreign too. "I wanted Dostoevsky!" cries Miller's American wife June (Uma Thurman), dismayed by reading Henry's latest opus. "You make everything so ugly!"

Meanwhile Anais (Maria de Medeiros) is tiring of financier husband Hugo (Richard E. Grant). "You're even beginning to smell like the bank," she says. What a natural that she should throw herself at the newly-arrived American satyr and follow that with an affair with

comely June. What more natural? Plenty, say the American censors. They have invented a special new certificate, NC 17 (no children under 17), to cover the steamier episodes of lesbian commingling, even though Mr K's film makes it clear that carnal love helps June and Anais discover themselves. "I am innocent now," breathes Ms Nin, fresh from the fleshy fray.

I am all for films that whip up debate about the fooling attitude of our "betters" to a little nudity on screen. (Or even, as here, a lot.) But not even a censorship furor will stoke much interest in *Henry And June*. Like *The Unbearable Lightness Of Being*, only more so, it shows the terrible things that happen to an intelligent film-maker when he tries to become a cultural carpetbagger. Unlike Kaufman's modern America, a place of aromatic lived-in familiarity in *The Wanderers* or *The Right Stuff*, his pre-war Europe is a few old sticks of iconographic furniture shoved into a grab-and-run bag.

On every cobblestoned Paris corner conjures and mine artists make magic. In every cafe smoke swirls as the art crowd wrestle with vino and veritas. Far from giving us a persuasive story about human liberation through sex and creativity, *Henry And June* is a film imprisoned in its own banality. We remember little of the elegant, unassertive visual style (cameraman, Philippe Rousselot of *The Emerald Forest*; we remember almost every one of the clanging



Daffy social comedy: playing strip poker in Whit Stillman's first film, 'Metropolitan'

lines of dialogue and the humourless way they are delivered.

There is more filmic flair in one frame of Kathryn Bigelow's *Blue Steel* than in 2 1/2 hours of Kaufman's Paris chat opera. Unfortunately, the flair is of the in-one-brain-cell-and-out-the-other variety. Rookie policeman Jamie Lee Curtis kills a gun-toting hoodlum during a supermarket robbery. But the gun superman. Can Miss Curtis defend her action without Exhibit A? And who made off with the weapon? A freelance psychopath, that is who: played by Ron Silver with a beard and two eyes that could have bored the Channel Tunnel without ancillary drilling equipment. With a crusading misanthropy worthy of Orson Welles in *The Third Man*, "Just little specks," he says of the city people seen from high up - he murders whom he may and is out to frame or kill Miss Curtis.

Writer-director Bigelow, who after

an early career in avant-garde art leaped into man's-world genre movies with *The Loveless* and *Near Dark*, prefers cracking visuals to credible plot development. Mr Silver's ability to evade the law and to keep popping up Demon King-like in unlikely places - a bedroom, a police station, Curtis's parents' home - defies belief. But we admire the barbed noir visuals, all stiletto points of raking light and needle-sharp baton shadows of rain. And we enjoy the quasi-feminist subplot in which Curtis nails her own father for cruelty to her own mother. Dad (Philip Bosco) is a splendid monster, a wife-beating chauvinist who cries "I've got a goddam cop for a daughter!" shortly before the young filly fastens the handcuffs, reads the Miranda act and escorts him to the cop shop.

"The whole world is a homicide victim," rasps George C. Scott in *The Exorcist III*. Deep thoughts from the

sequel saga that brought you reviving heads, levitating beds and a particularly unwholesome form of green spinach. Now the Devil is back in Washington DC, and as corpses multiply and souls are hi-jacked Detective Scott must work out who is possessing whom.

No mean task. Speaking as a member of the audience, I gave up after about an hour. By then Jason Miller as the late Father Karras, not content with returning from the dead to claim he is someone called the "Geminid Killer" (electrocuted 15 years before), is metamorphosing into actor Brad Dourif, who in turn speaks in so many different voices he could have auditioned for all the lead roles in *Il Tronatore*. Written and directed by *Exorcist* creator William Peter Blatty, the film is short on blood but long on confusion.

Nigel Andrews

The Birthday Party

THE PLACE

It is not strange to hear that Harold Pinter will soon be 60. It is, however, odd to realise that, when speaking of him as a playwright, one must employ the past tense. There have been no new full-length Pinter plays for over a decade. To my generation - I was an infant when *The Birthday Party* had its premiere - Pinter was always a key part of our idea of modern British theatre. Getting used to Pinter was one of the hurdles of adolescence.

The Shared Experience Theatre's staging of *The Birthday Party*, which runs at The Place until December 8, plunges its audience right into Pinter atmosphere. Oh, those idle conversations made up of small nothings, with as much silence as dialogue. One experiences them like a dull ache, like an old wound, and yet they keep making us laugh. The atmosphere reminds of Chekhov, of Beckett, Arnold Wesker too, but mainly of Eliot - not the plays but *The Waste Land*. What seems unique to Pinter, though, is just how little real communication goes on, and how little for us to read between the lines.

Then suddenly the mood changes. We witness communication without utterance, rapid conversation without any pause, and all manner of disturbing suggestions: terror, neurosis, paranoia, guilt, aggression, schizophrenia, complicity, delusion - gushing up from between the lines. Though the most important things aren't being said, we're



Michael Packer

now aware that they're important. As in high classical drama, the most concrete actions take place, will take place, have taken place off-stage.

I have nothing but praise for Nancy Meckler's staging. The six members of the cast have caught the rhythms, the undercurrents, the kitchen-sink orderliness and the psychological extraordinariness, and they play their parts with just the right unerring dash of caricature. They like the play, keep saying "These are just stock types, stock situations, stock talk" - and then they whip the carpet from under their

feet and ours; and they keep on doing that. Sandra Voe and John Halstead, as Pete and Mag, perfectly set the hauntingly boring, funny, and menacingly tense atmosphere and introduce the first intimations of darker elements. As Stanley the birthday boy, Michael Packer is more than perfect. It is he who is the centre of all the play's most alarming passages, and one watches this poor, passive, feeling, articulate clod with both pity and terror. His last wordless efforts to communicate, two dreadful spasms that make him red in the face, are the climax of the play, brilliantly achieved.

This *Birthday Party* should be seen. That is not to say that it is a great play or that he is a great playwright. It and he will always be important to the history of British theatre because they helped to bring modernism, so long avoided here, into our bloodstream. I think however, there is something wrong about his world, and something jejune about leaving so much unstated. *The Birthday Party* is eventually an inverted melodrama. It is not a play that keeps growing in the mind. His best virtues are, in fact, not modernist but traditional. *The Birthday Party* shows his sense of timing, wit, pacing, suspense and character, his ear for dialogue and his flair for reversals. It is that good old-fashioned thing: a well-made play.

Alastair Macaulay

Debussy and Poulenc

ST JOHN'S, SMITH SQUARE

The pianist and accompanist Malcolm Martineau is starting to seem a rival to Graham Johnson of the Songmakers' Almanac. For St John's Martineau has planned a series of French song recitals: one each month, all season long, and each including some Debussy and Poulenc. On Tuesday the whole recital consisted of their music, and both the soprano Linda Kitchen and the tenor Laurence Dale offered some of each.

Miss Kitchen tackled four of Debussy's early, very demanding pieces for high soprano, as well as his embarrassing last song (a winsome-but-tearjerking plaint from a child made homeless by the Boches). Her bright, pretty timbre was well found in that music, as also in Poulenc - particularly in high, curved lines; on some other vocal tests, there was some technical discomfort. In rapid French patter, for example: which probably explained

the over-eager archness with which she presented Poulenc's comic songs.

That might have been Martineau's idea, for not only was there an excess of nudging, concert-party style, with Dale's Poulenc too, but the pianist indulged in as much mugging as the need to keep hands on keys permitted. Granted, it is awkward to perform witty French songs - especially the surrealist ones - to an audience who won't really be in a position to relish what's wittiest in them; but there must be a better way.

That said, Dale nonetheless made a great impression. His tenor has gained some weight, I think (and leaps above the stage are not so easy and reliable as they were); his sung French is first-class. In serious Poulenc, like the deeply felt "Bluet", it was splendid to hear that a full-blooded sound - no "white" tone at all - can do perfect justice to the music.

David Murray

Oscar Peterson quartet

ROYAL FESTIVAL HALL

Reunited, and with the addition of a first-class drummer in Los Angeles's Jeff Hamilton for their present tour, the Oscar Peterson trio, those famous gentlemen of swing, have lost none of their panache or crowd-pulling ability.

The trio of pianist Peterson, bassist Ray Brown and guitar player Herb Ellis is a rare enduring part of jazz history.

Peterson first played alongside Brown 40 years ago at the Carnegie Hall gig which launched the avuncular piano player as the swing maestro.

Herb Ellis joined a couple of years later, following the departure of fellow "great" blues, ballad or boogie woogie - into a rolling sound that only a quartet can make.

Judging from the number of bald patches and grey hairs in the auditorium, their progress has been watched closely ever since. And with Peterson especially, one of the most recorded jazz artists ever, that has not been hard to do.

Grouped together in a clump of black ties around the kit, the trio plays through a mainstream repertoire which would leave younger men (except

Hamilton) sweating. Peterson, not surprisingly, is the boss, building each number around the same sum last year, ballad or boogie woogie - into a rolling sound that only a quartet can make.

Even in the gentlest passages, in "Night Time" for example, the number and variety of notes that Peterson teases out, keeps it exciting.

The walking and talking bass of Ray Brown, Hamilton's sizzling hi-hat and Ellis's ringing chords drive him on to even greater heights in the up-tempo numbers. Herb Ellis, as Peterson observed, is the epitome of jazz trio guitar

playing: "He does exactly what needs to be done." Brown does too and is there with Peterson at every turn, beating out full-bodied rhythm. They are all clearly happy to be back together again.

That is the most pleasurable aspect of the quartet's playing - their obvious empathy - and that is after all what swing is all about. It is best live (the quartet has a new live recording out on Telarc) and it surely doesn't come livelier than this.

Garry Booth

ARTS GUIDE

EXHIBITIONS

London

Royal Academy of Arts. Monet in the 90s: The Series Paintings. The long-awaited blockbuster exhibition has art reviewers scrambling to explain the artist's double vision. Burlington House, Piccadilly (287 9879).

Paris

Carte musées et monuments sold in museums and metro stations enable visitors to avoid queues at 60 museums and monuments, including the Louvre, Musée d'Orsay and Versailles.

Grand Palais. Simon Vouet (1590-1649). The exhibition brings together paintings, drawings and tapestries by the Paris-born artist whose vast compositions decorated palaces and churches at the time of Louis XIII and Richelieu. Closed Tue, Wed late closing night.

Louvre. Recent acquisitions of the Department of Objets d'Art. 126 exhibits of medieval ivories and goldsmiths' work, of Renaissance bronzes, enamels and majolica and of 18th century furniture, tapestries and porcelain. Hall Napoleon, closed Tues, ends January 21.

Marmottan's Moets. For lovers of impressionism, the Musée Marmottan is a must. A charming town house set in greenery, it houses an important collection of paintings and drawings by Claude Monet and his friends. Musée Marmottan, 2 rue Louis-Bouilly, closed Mon.

Brussels

Musée d'Ixelles. L'Impressionisme et le Fauvisme en Belgique. A major exhibition of Belgian painting from the 1890s to the 1920s. While several artists followed the lead of French impressionists and German expressionists, others such as Claus Stobbaert, Wouters have a distinct and increasingly valued style of their own. Closed Mondays, ends December 16.

Cologne

Some 268 international art dealers offer paintings, graphic works, sculptures and photographs from the classic modern and the newcomers, which are carefully divided into the two different sections on two floors. Ends Nov 21. Koeln, Messe, Messplatz 1.

Madrid

Centro de Arte Reina Sofia. After undergoing seven months of major reforms the centre reopens as Spain's "national" contemporary art museum. Memory of the Future. Italian art 1900-1964 is the most comprehensive show organised to date on 20th century art.

from Daimler-Benz in Stuttgart. Ends January. Museo del Prado, ends December.

Barcelona

Museo de arte Moderno. Modernism as a comprehensive view of modernism as "total art". Organised by Olimpia Cultural, the aim of the exhibition is to show off Barcelona's rich modernist inheritance in all its aspects. Ends December 20.

Museo Picasso. Homage to Jacqueline - between 1954 and 1970 Jacqueline Roque was a constant source of inspiration for Pablo Picasso, they married in 1968. The exhibition brings together some 150 works including portraits, paintings, sculptures, prints and pottery, in an important retrospective of the last 30 years of Picasso's artistic life. Ends January.

Rome

American Academy: Giovanni Battista Piranesi: 135 engravings of Rome, made around 1770, the year of Piranesi's first visit to Rome, and the beginning of his long love-affair with the city. Ends December 16.

Milan

Castello Sforzesco. The People of the Sun and the Moon: treasures of ancient Peru. Nearly 300 ceramics, gold objects, textiles and gems, together with a small but precious collection of erotic ceramics of the Moche civilisation, lent by museums in Lima. Ends December 9.

Venice

Palazzo Grassi. From Van Gogh to Picasso - from Kandinsky to Pollock. Opening with Picasso's 1931 Woman with Yellow Hair and closing with Fernand Léger's 1950 Builders with Rope, this exhibition centres through modern art from the late 1870s. Ends December 8.

Dresden

Albertinum, Georg-Treu-Platz 1. Some 350 works by 170 artists who were expelled by East Germany during 1949-1989. This presentation aims to explain the difficulties of working under the communist dictatorship. Among the artists are Georg Baselitz, Gotthard Graubner, Bernhard Heister, Gerhard Richter, Günther Rambow and Rolf Szymanski. Ends December 2.

Berlin

Martin-Gropius-Bau, Stresemannstrasse 110. Bismarck's Prussia, Germany and Europe. This exhibition in Berlin will be the first organised by the German History Museum, with 1,000 pieces from 250 museums from Europe and the US. Until November 25.

Frankfurt

Staedel Museum has opened its new extension: display of 20th century art ranging from Picasso to Max Beckmann and Anselm Kiefer. For the opening ceremony there are four special exhibitions on the ground floor concentrating on Max Beckmann with works which have only been seen before in Leipzig, the hometown

of the painter. Among the other artists are US sculptors Richard Serra, Anselm Kiefer, as well as sculptures in the garden by Per Kirkeby, Stedelijk, Schaumburg 63. Ends January.

Cottbus

The art of collage from 1945-1990: The German artist Joseph George Braque established paper collages in 1912 this has become part of modern art. This exhibition shows a variety of 160 works. Among the artists are: Hermann Goeckner, Willy Wollf, Marianne Brandt, Holm Heerfeld, Herbert Rausse and Juergen Boettcher-Strawalde. Ends Nov 25. Staatliche Kunstsammlung, Stresemannstr. 1.

Bremen

To commemorate the 100th anniversary of the constructivist painter Walter Drexel a retrospective is being held. He worked as painter, advertising manager and teacher. Ends Jan 13. Kunsthalle am Wall 307.

New York

Brooklyn Museum. From pastoral landscapes to moonstruck mature fantasies, this comprehensive exhibit makes the claim for Albert Pinkham Ryder as the first modern American painter. Ends January 6. Metropolitan Museum. Mexican art from pre-Columbian handicrafts to modern murals includes a majestic panorama with more than 300 works covering 30 centuries.

Washington

National Gallery. The 350th anniversary of the death of Anthony

Van Dyck is the occasion of this major exhibit of 90 masterpieces recorded from around the world and mixed with the gallery's own fine collection. Ends Feb 24.

Chicago

Art Institute. One of Chicago's most noted contemporary artists returns home when Ed Paschke's travelling exhibit, which first appeared at the Pompidou Centre last year, arrives with 47 of the painter's day-glo portraits and landscapes. Chicago Historical Society. A House Divided, America in the Age of Lincoln. Documents, mementos and personal effects of the Great Emancipator.

Tokyo

Masterpieces of Japanese Art. This selection of 250 major works has been drawn together to mark the accession of the new Emperor. It includes rarely seen pieces from the Shosoin Treasury in Nara, the Horyu-ji Temple, the Imperial Household Agency and elsewhere. National Museum. Closed Mondays.

Harara Annual 10. Since its establishment ten years ago, this museum has held an annual show of young and emerging Japanese artists: an opportunity to observe new developments and directions in Japanese art. Harara Museum.

Treasures of the British Museum. Highlights from the civilisations of Mesopotamia, ancient Egypt and Greece, India, Meso-America and Polynesia. Setagaya Museum. Closed Mondays.

SALEROOM

'Mendelssohn' sets record

So far, this week in the saleroom has been like the good old days with record following record with pleasing regularity. Yesterday Christie's set a new record for a musical instrument when the "Mendelssohn" Stradivari, named after the German banking family rather than the composer, sold for \$902,000, nicely above forecast. The violin was made by Stradivari in 1720, towards the end of his "Golden Period" and was sold on behalf of Jewish charities in New York. A Strad cello held the previous record of \$882,000.

After a new high of \$128,361 for an object of pre-Columbian art on Monday Sotheby's set a record for tribal art on Tuesday when a Fang reliquary guardian head, carved in what is now Gabon some time in the 19th century, sold for \$737,500 (\$408,578), well within its estimate. It is one of only a handful of this type known and had fetched \$15,000 when Parke-Bernet sold it as part of the famed Helena Rubinstein tribal art collection in 1968.

Meanwhile in London yesterday Sotheby's equalled the record for a single musical manuscript when it sold Mozart's autograph manuscript for two of his greatest solo piano works, (which are usually performed together), the Fantasia and Sonata in C Minor, for \$880,000 to the London dealer Otto Haas, bidding on behalf of

a continental collector. (A Schumann piano concerto fetched the same sum last week but a booklet containing nine autograph Mozart symphonies holds the overall record in this sector at £2,355).

The 14 pages comprise Mozart's working manuscript and it was unearthed in July in the Eastern Baptist Theological Seminary in Philadelphia, which had forgotten it owned it. The price was above forecast. In the same auction, which totalled \$1.6m with 6.4 per cent unsold, a previously unknown fragment of Mozart's music, part of a 1783 quintet, sold for \$49,500, also to Haas. Haydn's working manuscript of the final chorus of his Cantata "Qual Dubbio Ormai", also found in the Seminary, went for \$74,000.

Ava Gardner spent her final years living quietly in an elegantly furnished flat in Ennismore Gardens, Kensington. Sotheby's sold its contents yesterday for \$246,066. There was keen bidding for a memento of the movie queen. The top price was the \$37,400, double the estimate, paid for a Louis XVI mahogany bureau plat carrying the stamp of Martin Carlin. A Meissen porcelain topographical snuff box with views of Dresden and Warsaw, of around 1760, far exceeded its \$2,000 top estimate at £14,300.

Antony Thorncroft

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Europe's
Magna Carta

AMID all the pomp which accompanied the adoption in Paris by 34 nations of a Charter for a New Europe, the Gulf crisis has acted as a cold shower. This latest threat to world peace tended to overshadow the real purpose of a conference which had been organised to mark the end of the Cold War in Europe, the unification of Germany and the most far-reaching conventional arms agreement ever reached.

Yet the intrusion of the Gulf conflict was not without relevance to the subject matter of the Paris conference. It came as a reminder to the participants of the fragility of peace, whether in Europe or elsewhere in the world.

Indeed, it was significant that, at the very time that the heads of state and government were proclaiming "the end of the era of confrontation and division in Europe," the US, the Soviet Union and some of the European countries were agreeing on the next steps to be taken against President Saddam Hussein.

In many ways, the Paris summit of the Conference on Security and Co-operation in Europe was overtaken by events. The collapse of the communist systems in eastern Europe, the disintegration of the Warsaw Pact and the unification of Germany has already changed the nature of the "common European home," as first conceived by Mr Mikhail Gorbachev, the Soviet President.

The common European home has become a western building in which the east Europeans, as they reform their economies and adopt democratic practices, want to live. Most of them want close ties with existing western organisations, such as the European Community, and some, like Hungary, are even contemplating membership of Nato.

Limited effectiveness

Given these developments, the CSCE cannot provide answers to all the problems which will face the new Europe. Its effectiveness will be limited by the fact that its decisions have to be taken by consensus, which will be very difficult to achieve between 34

nations.

Nor will it provide its members with Mr Gorbachev's much-cherished collective security system, under which all member countries would have given each other mutual security guarantees. The western countries consider such a concept to be unrealistic. They have thus expressed their intention to maintain the Nato Alliance as their only effective security shield.

East-west co-operation

That does not mean, however, that the CSCE is an irrelevance. It will still be the only organisation dealing specifically with the whole range of problems facing the new Europe, from security to human rights and, to some extent, economic co-operation, which will associate North America and the Soviet Union with both western and eastern Europe.

It will have an institutionalised structure, with regular meetings of heads of government at least once every two years, annual meetings of foreign ministers, a small secretariat based in Prague, a conflict prevention centre, and a special office to help newly democratised countries to organise free elections.

One of its most important elements is what Mrs Margaret Thatcher has described as Europe's new Magna Carta, a charter which sets out the principles which should guide the policies and behaviour of the 34 member countries.

It is a reaffirmation and elaboration of the same principles first set out in the 1975 Helsinki Agreement. They have proved their worth. Western insistence that they should be implemented as a condition of arms control and economic co-operation agreements contributed to the progressive liberalisation of the communist regimes.

The Paris Charter for a New Europe is, therefore, more than just a symbolic document marking the end of the Cold War, in spite of its limitations. It provides Europe with a clear code of conduct, conciliation machinery and institutions which should set the stage for much closer east-west co-operation in the years to come.

The Pru breaks
an egg

OVER the past four years the accelerating pace of deregulation in Britain's financial markets has ruthlessly exposed weaknesses in strategic thinking at the top of several well-known institutions. Even so, the abruptness with which Prudential Corporation, the biggest UK life assurance group, this week reversed its earlier decision to invest in a network of estate agents came as something of a shock. The upheaval in retail financial services has generated fewer press headlines than the predominantly wholesale revolution in the City, but the losses have also been smaller in relation to capital employed. But when the company that boasts the largest amount of funds under management in the UK acknowledges error on a formidable scale, the investing public is entitled to sit up and take note.

Unlike the securities business, where brokers and market makers seek to earn the greater part of their living from a handful of sophisticated institutional investors, the retail financial services sector is a mass market which still contains obvious pockets of unsatisfied potential demand. There is more elbow room for those who choose to compete for the nation's savings, even if the barriers between the traditional categories of savings institutions have been substantially eroded, thereby increasing competition. The problem, at its simplest, is to find a profitable route to customers with whom lifetime relationships can be forged. Any misjudgement over strategy or implementation can be relied on to emerge quickly because of the cyclical nature of the business.

Institutional access

Deregulation in retail finance holds the promise, for any given class of financial institution, of access to customers who have hitherto been off-limits. Insurers can contemplate moving into deposit banking, securities brokers offer bank accounts with cheque facilities to rich individuals, banks and insurance companies together see attractions in estate agency, which has traditionally been regarded as no more than a cottage industry.

Compulsion risk

Yet there is also a risk, in the absence of effective regulation, that the conglomerators will seek to compel individuals not to shop around, once they have stumbled into a one-stop shop. Above all, there are managerial challenges for the would-be conglomerator in establishing the extent of the potential and in implementing the strategy. Cultural constraints, inadequate training and skills, poorly-designed incentives, all militate against effective cross-selling.

The thinking behind the Prudential's original move into estate agency was that those who had first access to the customers in the most important financial transaction of their lives - home purchase - would establish a competitive edge not only in selling mortgages but everything else besides. Having lost £48.3m on estate agency operations last year after sinking £230m into the business, the big insurer has now concluded that the scope for cross-selling a wide range of products was overestimated.

Many of the Prudential's competitors disagree, despite mounting losses. Only time can provide a verdict. But the saga underlines, once again, the difficulty of moving from familiar business into new and unfamiliar territory - especially when management has hitherto been cushioned by a regulatory ring fence. But at least in the Prudential's case, unlike that of the clearing banks, there is no ownership protection. At a time of deregulation, the proverbial omelette cannot be made without breaking an unusually large number of eggs. The important thing is that discipline should apply to the more clumsy chefs.

GROWTH IN US ADVERTISING REVENUE



TOP TEN US AGENCIES

US billings 1989 (\$ billion)	
Leo Burnett	1.95
J. Walter Thompson	1.79
Saatchi & Saatchi	1.71
DDB Needham	1.60
Fox, Cone & Belding Comm.	1.58
Young & Rubicam	1.45
Grey Advertising	1.43
Ogilvy & Mather	1.42
DDN Needham	1.32
McCann-Erickson	1.30

American advertisers
pull in their horns

Alice Rawsthorn reports that US agencies are struggling with structural change in the industry as well as pressure on margins

These are troubled times on Madison Avenue. The US advertising agencies are cutting costs and shedding staff. The headline splashed across the front page of last week's Advertising Age magazine said it all: "Unemployed".

Earlier this week CBS, one of the largest US media groups, forecast a fourth-quarter loss, and WPP, the UK company which owns two of the biggest US agencies, issued a profits warning - both partly thanks to the weakness of the US advertising market.

Ogilvy & Mather, one of WPP's agencies, recently announced a round of redundancies in New York. Other agencies - Young & Rubicam, N.W. Ayer and D'Arcy Masius Benton & Bowles - have also shed staff.

This is no parochial matter. The US is the world's biggest advertising market, and accounted for almost half - \$80bn (£40bn) - of the money spent worldwide on media advertising last year. All the global marketing groups depend on the US for a high proportion of their income. The problems there have already prompted Saatchi & Saatchi, another UK group with significant US advertising interests, to accelerate its proposed re-financing programme.

The US is also important in that it trends set tend to be replicated in other countries. Agencies in the other major advertising markets - notably Japan, the UK and France - are watching the US to gauge whether its present problems reflect short-term recessionary pressures or longer-term changes in the structure of the advertising market.

Advertising is one of America's most successful exports. For decades the international advertising industry was controlled from New York and

Chicago. But in the mid-1980s the US market weakened and British agencies, led by Saatchi and WPP, made the most of the strong pound and their high share prices to stage acquisitions in the US.

By the beginning of this year the tide had turned. The UK ad industry had slid into recession and the US agencies returned to the ascendant. The Madison Avenue ad men have relished the spectacle of Saatchi and WPP struggling with the debts amassed by their US acquisitions. The US agencies even started to make acquisitions in the UK.

The Americans are now, however, back on the defensive. After a period of sluggish growth in the late 1980s, the advertising market has become much weaker since the start of this year.

The market has become very competitive, said Mr Philip Geier, chairman of Interpublic. "Some large companies are spending more to build share for major brands. But they have cut budgets for secondary brands. Small and medium-sized companies are cutting back across the board."

Nor is there any immediate prospect of improvement. "So far we have not seen really dramatic cut backs," said Mr Bruce Crawford, chairman of Omnicom, which owns BBDO and DDB Needham. "But there is no doubt that the next two or three quarters will be tough."

This slowdown could scarcely have come at a worse time for the US agencies. They have just emerged from a period of radical restructuring after the acquisitions in the mid-1980s.

The US industry is also struggling to adapt to structural changes in the advertising market. One of the main trends of the 1980s was the shift of marketing expenditure

away from media advertising into tactical promotions such as coupons and price cutting.

This trend partly stems from increasing consumer sophistication, which has created a need for "niche" rather than mass marketing, but also from the fragmentation of the US media, with the growth of cable television and consequent erosion of the power of the networks. This has made it more difficult, and also more expensive, for advertisers to conduct conventional mass-marketing campaigns.

In the late 1980s the trend towards tactical promotions accelerated as the wave of leveraged buyouts intensified the financial pressure on companies. In theory, this should have created opportunities for the agencies to diversify into new areas. In practice, the agencies are still struggling to find ways of servicing their clients in these new disciplines.

Some companies, such as Foote Cone & Belding, are experimenting with ways of offering fully-integrated marketing services which encompass advertising, sales promotion and all the other disciplines. Others, like Leo Burnett, still have comparatively small interests outside advertising.

At the same time, the ad industry is under political attack. A plethora of legislative proposals - everything from taxes on ad revenue, to curbs on tobacco advertising - has surfaced in recent months. The industry has quashed almost all of them, but the onslaught shows no sign of stopping.

To make matters worse, agency remuneration has come under intense pressure as a result of client cost-cutting in the 1980s. The old system of a 15 per cent commission on media billings is now an anachronism. It has been replaced by a potage of fees,

commissions and sliding scale, which in almost every case add up to less than 15 per cent.

This means that agencies are operating on lower margins than in the late 1970s. Moreover, most agencies have been cutting costs steadily since the mid-1980s and have little scope for further cuts.

Mr John O'Toole, president of the Association of American Advertising Agencies, is concerned that this could cause serious problems particularly for "smaller, undercapitalised agencies". The AAAA has already seen 20 members, mainly small companies, go under this year.

One of the chief concerns for the US advertising industry is that a prolonged period of recession could create an opportunity for foreign predators to prey on American agencies, just as the British did in the mid-1980s.

The British, bruised by their own recession, are scarcely in a position to make more acquisitions in the US. But a number of French and Japanese agencies are eager to do so.

Earlier this year Boulet Dru Dupuy, Paris-based French boss of a sizeable minority stake in Wells Rich Greene, one of the oldest New York agencies, Eurocom, another ambitious French agency, recently made an offer for BBDO, one of the Saatchi agencies. The offer was rebuffed but Eurocom is still intent on US expansion.

Like other ambitious European and Japanese agencies, will have to act quickly. The US agencies may be bracing themselves for another grueling year in 1991, but they still have 1992 to look forward to - election year and Olympics year, both times when American companies have always spent lots of money on advertising.

BOOK REVIEW

Vignettes from
the minorities

In 1949 there were only about 100 Asians in Birmingham. Although there were pockets of immigrant communities scattered around the country, they were the exception rather than the rule. At least until the mid-1980s, Britain on the whole was a country that people left rather than settled in. There were exceptions, to be sure, like intellectual refugees. But in general seekers of a new life tended to prefer the new world to the old.

Shortly after the Second World War, all that began to change. Britain - which in this context means mainly England - has been the recipient of immigrants not just from the old and new Commonwealth, but also from eastern Europe, south-east Asia and even the US. The most obvious waves were from the Caribbean and India and Pakistan. In 1954 some 10,000 West Indians arrived; the inflow in 1961 was about 75,000. By that time, there were also more than 40,000 Asian arrivals a year. The wave of East African Asians came shortly afterwards.

There are now about 4m immigrants (first and second generation) altogether, which Jonathon Green curiously miscalculates as 2 per cent of the national population. The figure given in the latest edition of *Social Trends* is 4.5 per cent, about two-thirds of whom are from the West Indian/Guyanese and Indian and Pakistani ethnic groups. Whether that is a large or a small number overall depends on which end of the telescope you look through. Certainly it is big enough to make many English cities look remarkably cosmopolitan and therefore quite different from the past. It is also small enough to suggest that Britain has not been swamped, though problems tend to be concentrated in particular areas.

In gathering a selection of vignettes from the immigrant communities, Mr Green has taken what in opinion polls terms is called the random approach: there is no attempt at surveying statistical quotas. He has also gone for the articulate intellectuals rather than (say) the young blacks without a job. And he has stuck basically to two questions: why did you come, and how did you find it?

His book consists of interviews with 103 first generation immigrants, mostly conducted last year. His method is to do about from one interviewee to another, while avoiding making direct comments himself. At the very least, such a format makes for some interesting anecdotes and a few rough generalisations.

To take the latter first. The West Indians came because economic conditions at home were depressed and they wanted jobs. Pakistanis came mainly because they liked the prospect of making money. The East African Asians came because they had British pas-

VOICES FROM THE
IMMIGRANT COMMUNITY
IN CONTEMPORARY
BRITAIN

By Jonathon Green, Secker & Warburg, £16.99, 421 pages

ports and because of the political conditions in parts of East Africa in the late 1950s they had almost nowhere else to go. The English language had a good deal to do with it.

By and large, however, it was not an idealistic pilgrimage to the mother of democracy. Immigrants came more because of the place they wanted to get away from rather than a specific admiration for Britain. Many of them - white as well as black - have found that only the climate is cold. On the evidence of this book, the British do not often take warmly to foreigners in their midst.

Nguyen Duc Phuong is an engineer from Vietnam and was one of the boat people. "To us all foreigners were the same," he said. But since it was a British ship that picked him up, he was sent to England where he seems to have settled happily enough, though he would like to go home if the Vietnamese regime ceases to be communist. Po-Yee Wong came because there was no Chinese medical school in Hong Kong, but had to settle for nursing.

Yet there are exceptions to the relative British lack of hospitality. The country has been particularly welcoming to Czechs, to some South Africans and even to Latin Americans during the Chilean and Argentinian dictatorships. Perhaps that is because Britain is more sympathetic to political refugees than economic migrants.

There is, too, a curious British eccentricity. Few immigrants can have been better treated than those interned during the war. The now Sir Clams Moser had a university in his camp "with Nobel prize-winners among the teachers". There was a bank and camp currency; someone set up a camp statistics office and that was how Moser set off on his statistics career.

Other interviewees include Bryan Gould, the member of the Labour shadow cabinet who made his way on a Rhodes scholarship from New Zealand. He says that he accepts the stereotype of an Oxbridge graduate: dark-skinned Englishman. "You don't need to wear jeans to the office to demonstrate your racialism," Bernie Grant from Guyana has also settled down as a Labour MP, even though his initial heroes were Che Guevara and Fidel Castro and he says he originally came here only to get some education before going home. The book is worth reading for these vignettes alone.

Malcolm Rutherford

Back at
the bank

There will be sighs of relief at the Royal Bank of Scotland now that George Younger has stepped down from leading Mrs Thatcher's less-than-glorious re-election campaign.

Although the bank insisted to the last that there was nothing inherently wrong in having its deputy chairman engaged in political activities, he is, after all still MF for Ayer. It was evident, and he is expected to succeed Sir Michael Herries as chairman of the group in due course.

When the bank accepted that he would continue to play a role in politics, it was thinking more in terms of issues such as the future of the threatened Prestwick airport in his constituency than the national leadership.

The bank claims that there was always far more concern in the media than there was within its own walls about Mr Younger's role in the contest. But it was nevertheless dismayed at the fact that his relationship with Mrs Thatcher was attracting a good more attention than its latest cross-border electronic banking system.

"The number of man-hours we've spent fending off the camera crews..." someone at the bank grumbled yesterday.

Apparently, yesterday should have been the busiest day of the year for Mr Younger - not because of any prime ministerial post mortem into the conduct of the campaign, but because it was the day the boards of the group (of which Younger is deputy chairman) and its subsidiary, the bank (which he chairs) finalised

their annual accounts in Edinburgh for presentation next week.

"He was dealing with much more important matters than the leadership of the country," said a Royal Bank official, recalling memories of the "Aberdeen man lost at sea" headline which appeared in an Aberdeen newspaper after the sinking of the Titanic.

Unstuck

Relations between the United Nations and the European Community appear to be coming unstuck; and all on the question of a postage stamp.

Fresh back from saying goodbye to the cold war in Paris, the 17 European Commissioners will today discuss an allegedly anti-semitic postage stamp issued by the UN and the even more bizarre allegation that the UN is trying to cover up the whole story.

The stamp, which was issued to celebrate the eighth UN congress on crime prevention, was described a few weeks ago by socialist MEPs as anti-semitic because it appeared to show a group of three orthodox Jews making away from the scene of a crime with bags of booty slung over their backs.

Now MEPs are talking darkly of cover-ups by the UN, claiming that UN sources said the stamp was a fake issued by an angry official in an attempt to discredit the organisation. The European Commission, usually only too happy to ignore the parliament, is taking the matter surprisingly seriously and has squeezed it on to the agenda for today's meeting.

Strange, seeing as the UN has already attempted to explain itself in the letters column of the Financial Times. It said the caricature was

OBSERVER



"It's the nightmare scenario - we've run out of Beaujolais Nouveau."

intended to represent three 10th-century robber barons in top hats and had been specifically chosen by an international panel so that no particular racial or ethnic group would be identified.

Few sparks

Excitement over Impact Day - yesterday's announcement of the electricity privatisation share price - was somewhat dampened by the fact that the figure of 240p had been widely predicted in the national press over the weekend.

There was disappointment, too, for anyone who thought events within the Conservative party might spice things up by putting a spanner in the works of the well-oiled privatisation machine.

City brokers have been saying among themselves for some time that an outbreak of hostilities in the Gulf was in danger of burning Impact Day into an unfortunate choice of phrase. But no ominous noises, either from Iraqi tanks

or from the Conservative bunker, were permitted to penetrate yesterday's hushed and slickly-orchestrated gathering at London's Cumberland Hotel.

The climax came when, at the press of a button, John Wakeham, Energy Secretary, set a screen alight with flashing images of kettles and table lamps which finally resolved themselves into that magical 240p figure. Had it not been for the assembled hacks' determination to ask Mr Wakeham about the Conservative party crisis, guests might have been forgiven for thinking they had strayed into the set of *The Price is Right*.

Mr Wakeham was prepared for the questions and deftly fended them off. One thing on which all potential Conservative party leaders were united, he pointed out, was the privatisation of the electricity industry.

Fashion victim

Following yesterday's style note on the growing acceptability of the rucksack, I now have to report that readers sporting blue jeans with six-inch slashes at the knees - the so-called distressed look - are about to make that all-too-swift transition from avant-garde to passé.

My wardrobe advisers tell me that the latest craze about to sweep across the Atlantic from the US is for jeans that have been blasted with a 12-bore shotgun. The first pairs, made by the Jet Clothing Company of Wakefield, have already gone on sale in Britain at £50 apiece.

Kevin Burton, Jet's sales director, says the hefty price tag will not deter buyers because the pellet-peppered jeans are bound for "high-class, up-market shops". The first pairs are tailored for men, but a women's version is also planned.

Fashion tip: readers seeking to economise by applying the US-bore treatment to their existing jeans should take care to remove them first.

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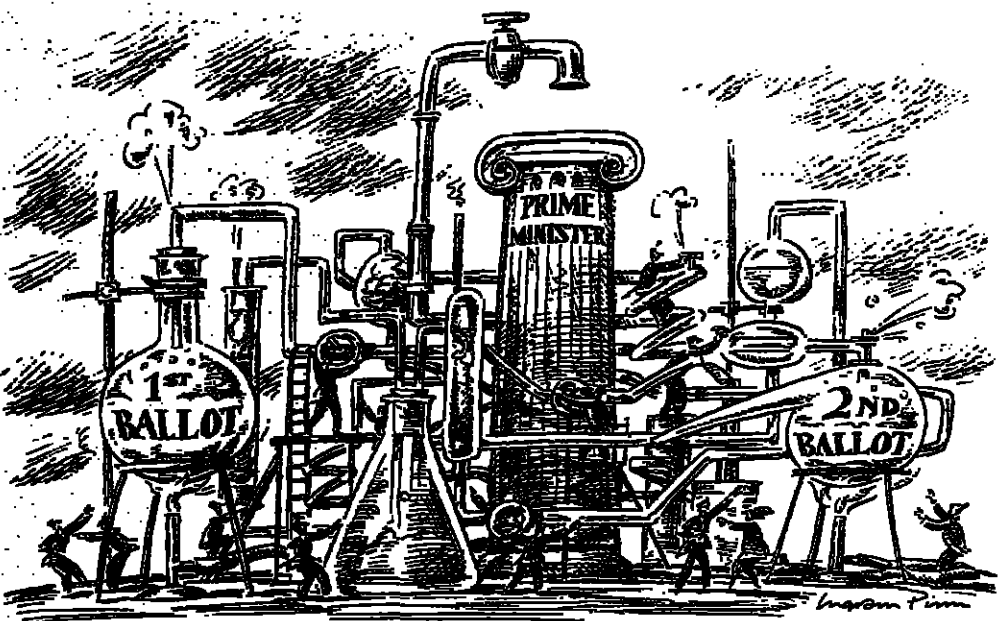
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ECONOMIC VIEWPOINT

Prime ministers: a case for fixed terms

By Samuel Brittan



fixed in 1951, was introduced after President Franklin Delano Roosevelt had died in harness after nearly four consecutive terms, leaving an inexperienced Harry Truman to pick up the baton.

The arguments for a roughly similar provision in Britain are overwhelming. In the present context, Mrs Thatcher would have retired full of honours after winning the 1987 election, young enough to take other national or international posts if she so wished. If a three-term variant had been adopted, Conservatives would know that they would be fighting the next election under a new leader, without the need for cabals and plots. Members of her cabinet would have been able to stand for the leadership without accusations of disloyalty; and the choice of serious successors in the first ballot would have extended far beyond Michael Heseltine.

Moreover, most of Mrs Thatcher's most fervent supporters would probably concede that her main achievements - such as the taming of union power, the acts of deregulation and even the renegotiation of the British budgetary contribution to the European Community - belong to her first two terms.

But the arguments for a two-term limit do not depend on immediate specifics. If they did they would be suspect. The fact is that very few people indeed know when the time to go has arrived. The longer they stay, the more they think they are indispensable, that no successor has yet emerged, and all the rest of it. My own concern is to limit the powers of an activist prime minister goes back to the days of Harold Wilson. (I did not know that Wilson would spring a surprise resignation in 1976, just into his second spell of office.) But this is the exception that proves the rule.

Obviously, there are many variants of the proposal for a fixed number of terms. Should it apply only to the prime minister or to a leader of the opposition as well? Should it relate to continuous terms in office, so that a prime minister could come back after being out of office for several years? These important details can be discussed once the principle is accepted. There is no need to follow the US precedent slavishly.

The main argument against limited terms is that on occasion an outstandingly good prime minister will have to give way to a less good successor, because of an arbitrary

time limit. This brings us to the fundamental question of whether the object of a political system is to achieve perfection or to minimise harm. The case for limited government, including a limited government role in the economy, depends on the minimising harm proposition.

One advantage of limited terms is that a start can be made without passing laws. Indeed either of the main political parties could decide to build such a limit into its rules; and if it worked well, the other would copy it. Thus the approach can be evolutionary, without a timetable and grand declarations, thus embracing all the virtues on which the so-called British so pride themselves.

Ultimately it needs to be part of a much wider series of reforms designed to limit elective dictatorship. The ultimate shortcoming of Mrs Thatcher's period of office is the lack of interest in the constitutional dimension - not that Michael Heseltine has shown much interest in limiting government.

The superiority of the market over political process lies in the market being a continuous referendum, in which people purchase the services they want in quantities and qualities of their choice, subject to their budget constraint. Voting at general elections is by contrast a choice between two large bundles of all-or-nothing variety. In a real market, no one would say that a majority of one is enough, as both majority and minority are able to satisfy their preferences independently.

Nevertheless, political choice is a necessary evil in all those areas where markets alone will not suffice. Majority voting is not a Holy Grail, but a particular decision rule. Requirements such as a 15 per cent lead over other candidates, which have been so much criticised in the current contest, do not eliminate the coercive element; but they do reduce it by requiring the winner to build up a larger coalition in support before a majority can impose its will on a minority.

There can be no reasonable objection to members of parliament, who have a much better knowledge of the candidates, selecting their leader rather than the party faithful or the mass electorate. The place to give the wider electorate a role might be in primaries for the selection of candidates, which could help to protect them from the pressures of local activists. But I had better stop or I shall alienate potential supporters of limited leadership terms by bringing in too many other issues.

Wage bargaining

How to survive the ERM and avoid recession

By Richard Layard

We are moving into an extended recession. And for what? Simply because we can think of no more intelligent way to reduce inflation from 8 to 3 per cent.

Given Britain's entry into the exchange rate mechanism of the European Monetary System, de-escalation is inevitable. But there must be a better way of achieving it than through mass unemployment and ravaged profits.

To find a way, one must understand our present predicament. Everyone agrees that it would be far better to have 5 per cent wage growth (and 3 per cent inflation) than 10 per cent wage growth (and 8 per cent inflation). So why not move at once to 5 per cent settlements?

If everyone agreed to do this, everyone would gain. But under present arrangements, there is no mechanism for producing such an agreement. Instead, the government exhorts companies to do it on their own.

But there is no chance this will happen, without a recession. For why should one set of bargainers settle for 5 per cent, with no guarantee that others will do the same? It would be madness. The workers would refuse because they could not rely on price inflation falling. And the company would not want it either because, if other companies continued to settle at 10 per cent, they would lose workers and face a hostile workforce.

There are two alternatives. Either we continue our present ways and de-escalate painfully and slowly through a prolonged recession; or we co-ordinate the de-escalation. I suggest that the government invite the Confederation of British Industry to develop an immediate plan for the reduction of wage settlements to the German level. To produce an effective plan, they would doubtless wish to involve the Trades Union Congress. But in the last resort pay must be the responsibility of those who pay it.

There will be many objections to this proposal. First, that the CBI does not have the credibility to perform the task. I disagree. Organisations, like

people, can acquire credibility remarkably fast when they are given a job to do.

The proposal will of course require the CBI to recommend a maximum level of settlement which should not be exceeded except for acceptable special reasons. This provokes a second objection: that everyone's position is special. This is untrue.

Contrary to the standard claptrap, the vast majority of settlements at present lie within a range of 2 percentage points. The main factors affecting individual pay settlements are the level of other settlements and the rate of price inflation. It is precisely this which makes a co-ordinated de-escalation feasible.

We cannot afford to continue the rhetoric to the effect that "everyone is different". The Germans understand clearly the logic of collective action on pay. They know that there will be a going rate (as there is in Britain), and therefore they act to secure a rate that is in the national interest. If we are to compete with them, we must take the lead from their more centralised approach.

We shall never be competitive if we continue to assert that high wage growth is justified in high-productivity growth companies, provided unit costs do not rise. This is a fallacy. Where productivity growth is high, unit labour costs (and thus prices) should fall - as they do in the countries with which we compete.

A third objection is that a rapid de-escalation would reduce real wages, which will upset the unions. Price inflation, it is said, will fall later than wage inflation. This is true in any de-escalation. But the key point is that the lag can be reduced if the de-escalation is co-ordinated. With uncoordinated de-escalation and prolonged recession, the fall in real wages would be worse.

It is, of course, true that Britain is already uncompetitive. Our relative unit labour costs in manufacturing are now 47 per cent higher than they were on average in the 1970s, which explains our external deficit. At some stage we will have to become more competitive by inflating less

than the rest of Europe, with resulting consequences for the real wage. But this, too, will be easier if we co-ordinate.

If we do so we shall have less recession and hence a larger tax base. We can thus finance our public expenditure with lower tax rates. This in turn will offset the real wage effects of de-escalation, making hair shirt talk less necessary. So in every way a co-ordinated de-escalation is best.

But then we meet the fourth objection to my proposal - that this is a short-term remedy to a long-term problem. Not at all. This is the basis of a long-term solution. We need a radical transformation of our bargaining system, which currently encourages wage leapfrogging. We ought to move to a more co-ordinated system of bargaining as prevails elsewhere in Europe. But changes of this kind do not happen gradually. They happen in jumps when people are sufficiently worried. Now is the time to worry - and to jump.

Some will argue that this means a return to the bad old-fashioned ways. Not so. We are not talking about an incomes policy imposed by government. We are talking about self-regulation by employers, in consultation with the unions. When City firms find they have a common interest, they regulate themselves. UK industry should do the same.

Entry into the ERM makes this imperative. It also makes it easier. For it is more difficult to secure a common approach to wages when you are guessing about the level of foreign prices. In 1976 the pound's depreciation shattered any consensus about wages. We now have the anchor of the fixed exchange rate.

Let us use it as the fulcrum for a new consensual approach exactly as it is used by our European competitors. And let us not adopt the most old-fashioned approach of all - protracted recession.

The author is director of the Centre for Economic Performance at the London School of Economics. His views appear more fully in Britain and EMU by Karl Otto Pohl and others, obtainable from the Centre.

LETTERS

New funds for unemployed 'just a fig leaf'

From Dr John Philpott.

Sir, At first glance, the announcement that the government is to spend more on helping long-term unemployed people find jobs by way of Job Clubs and the Job Interview Guarantee Scheme (JIGS) appears to be good news ("Extra funding announced to help skilled jobs", November 13). Important though training undoubtedly is, it has for long been recognised as only one of several ways to combat long-term unemployment, and official acknowledgement of this is to be welcomed.

On closer examination, however, the news is far less good, since the additional £15m to be spent on Job Clubs and JIGS must be set against the £200m to be slashed from the Employment Training (ET) budget between now and 1991-92. If the government were really interested in helping the long-term unemployed back to work, spending on employment programmes would be raised in tandem with higher spending on ET. As it is, the relatively small additional sums for Job Clubs and JIGS are nothing but a fig leaf to disguise the reality of the government's spending plans.

With unemployment rising, spending on employment and training programmes should be raised to counter a re-run of the early 1980s when the level of long-term unemployment rose above 1m. In particular, Britain should aim to emulate competitor countries of the European Community, the governments of which are increasingly aware of the economic costs imposed by a build-up of long-term unemployment.

France and Germany, for example, currently spend £12,000 and £7,000 per trainee per year on training programmes for the long-term unemployed, compared to only £5,000 spent on each ET trainee. The UK government's decision to cut expenditure on ET is even more depressing in that context. In due course we will undoubtedly come to see the proposed cuts as a false economy - and almost certainly late to regret them.

John Philpott, Employment Institute, Southbank House, Black Prince Road, SE1

UK fails Thatcher's own tests of democracy

From P. Devlin.

Sir, In an article by the prime minister ("My vision of Europe - open and free", November 19) she claims to be in the vanguard of the European democratic process.

She goes on to cite two tests to prove this: namely, that governments should be accountable to their parliaments, and that within the EC there are "few which are more accountable to their parliament than ours".

Surely the proper test, as seen recently in eastern Europe, is that governments should be accountable to the people they profess to govern.

Within the EC there is no more undemocratic govern-

ment than ours - an unelected second chamber and voting rules that allow huge majorities on minority popular supports.

Her second test is that of "subsidiarity" of decision making. Here she again fails her own country - there is no more centralised government within the EC. Local government in Great Britain is essentially just another department of Whitehall. Britain is by both standards the least democratic nation within the EC.

Before she points the finger at others she should put her own house in order. P. Devlin, 22, Fonthill Road, Islington, N4

Steel has been featherbedded long enough

From Mr Martin Clarke.

Sir, I read the profile of developments in the steel industry with great interest ("A veteran warhorse keeps pace", November 1).

Most interesting was the statement that the European Steel Design Education Programme is financed by the EC. May I ask how much and why? What is the EC playing at in using public money to subsidise an industry that has been featherbedded long enough?

The concrete industry was horrified at the multi-million-pound pre-privatisation advertising programme for British Steel, a subsidy that has played a major part in increasing steel's market share of building frames. All we ask is to play to the same rules.

Employment losses equivalent to Ravenscraig's numbers at risk are occurring every week in the construction industry without triggering parliamentary debates.

The graph of comparative costs of concrete versus structural steel (supplied by British Steel) was a classic example of distortion. There is firm evidence that concrete, precast or in situ is cheaper and quicker to build in than steel, coupled with a growing feeling that concrete has reversed the market share trend.

Martin Clarke, director of marketing, British Cement Association, Wexham Springs, Slough

Why so frightened by Emu?

From Glyn Ford and Carol Tongue.

Sir, You report Mrs Thatcher's view that the majority of the British people agree with her in opposing the imposition of a single currency on Britain ("Prime Minister claims wide support for stand on one currency", November 19).

We are surprised that she has so easily deceived you for, as you well know, no aspect of Emu will be imposed on the UK.

Any future measures will be decided after negotiations between the 12 EC countries.

They can be implemented in Britain only with the consent of the British government.

What is certain is that Mrs Thatcher's belligerent and obstructive approach has marginalised the UK in negotiations so crucial to our future prosperity. A Labour government, committed to positive and constructive negotiation, would not allow British interests to be so severely damaged.

Glyn Ford and Carol Tongue, leader and deputy leader, European Parliamentary Labour Group, Strasbourg

Criticism of Treasury's Ecu scheme was unjust

From Mr Paul Temperton.

Sir, The Congdon ("Why a parallel currency is a contradiction in terms", November 14) unjustly criticises certain aspects of the Treasury's hard Ecu scheme but also fails to emphasise the very important loss of sovereignty that the scheme would imply.

The unjust criticism comes at several levels.

First, the hard Ecu proposals, as discussed in the Treasury's Autumn 1990 Bulletin, set out quite clearly the differences between hard Ecu created by the European Monetary Fund (EMF) and the

banking sector as well as the distinction between Ecu notes and deposits.

The questions of legal tender status and the composition of the EMF's balance sheet are also addressed.

The loss of sovereignty is more pronounced than Mr Congdon claims.

Specifically, the powers of the EMF would go beyond the ability to issue currency in Britain and to override the monetary sovereignty of the British government: in the Treasury's proposal, the EMF would have pre-set limits on the size and composition of its

balance sheet.

If it were offered an amount of national currency in excess of these limits, it would have to ask the monetary authority concerned to repurchase from it its national currency in return for hard Ecu.

Thus, far from just providing a competing currency, the EMF would actually have powers to restrict national money creation.

Paul Temperton, manager, European economic and fixed income research, Merrill Lynch Europe, Ropemaker Place, 25 Ropemaker Street, EC2

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INTERNATIONAL COMPANIES AND FINANCE

Polly Peck fruit export unit promised more cash

By Richard Donkin in London and John Murray Brown in Nicosia

THE ADMINISTRATORS of Polly Peck International, which collapsed four weeks ago following a liquidity crisis, have promised a new source of cash to support the company's exports from northern Cyprus.

While some £2.5m to £3m (\$5.9m) is being made available, however, payment will only be made against shipments of fruit. The cash is being put up by banks as part of a trade finance package negotiated by the administrators from Coopers & Lybrand Deloitte, Mr Michael Jordan, and Mr Richard Stone.

Mr Stone returned to north-

ern Cyprus yesterday to assure management of Sunzest Trading, the Polly Peck fruit exporting subsidiary there, that the cash would be made available for citrus fruit shipments to western Europe.

He said the money would allow Sunzest to meet obligations to growers on the islands who had already received some advance payments. He said: "I would have thought it would resolve any problems that the growers have, and it should demonstrate what we have been trying to tell them for the last four weeks: that our intention is to be constructive and to keep the business operational."

Payments will be made using letters of credit, released upon fruit shipments by Sunzest Trading.

The administrators are hoping the gesture will pave the way for a lifting of a court injunction preventing access to

Polly Peck companies on the island. The injunction was obtained by growers worried that the administrators would dismantle the northern Cyprus operations, leaving them without an outlet for their produce.

The administrators expect Sunzest's citrus crop this season, which will be harvested between now and next May, to equal those of recent years. These were valued in the most recent official northern Cypriot export statistics at less than \$20m.

However, this figure does not include the handling, packaging and shipment costs of the fruit. According to one independent source, this is likely to put the cost of Sunzest's products at about \$45m, before a profit margin is added.

Mr Nadir said yesterday he was in Cyprus to build morale, by "explaining to people the role of the administrators".

Intergraph launches bid for Dazix

By Louise Kehoe in San Francisco

INTERGRAPH, a leading US manufacturer of computer-aided design systems, has launched a bid to acquire Dazix, a one-time leader in the field of electronic design automation which filed for Chapter 11 bankruptcy protection in August.

Intergraph proposes to acquire the assets of Dazix for \$10m in cash plus \$1m stock. Mr Jim Medlock, chairman and chief executive of Intergraph, said he has sent a letter of intent to the Dazix bankruptcy trustee.

The offer is expected to be formally presented at a bankruptcy hearing early next month. Dazix's bankruptcy filing lists almost \$200m in debts and assets of \$131m.

Dazix's current difficulties stem from its acquisition of rival Cadnetix in December 1988, which left the company overburdened with debt.

For Intergraph, one of the few CAD companies that continues to offer its products on its own proprietary computer systems, the proposed Dazix acquisition may signal a move toward industry-standard hardware. Dazix software is designed to run on Sun Microsystems workstations.

B&O to reduce labour force on drop in demand

BANG & OLUFSEN, the Danish top-of-the-range consumer audio and video equipment maker, announced a cut in the labour force by 255 to 3,288 following softening demand at home and abroad, writes Hilary Barnes.

B&O said said the weak business climate would push it into the red for the sixth month of this financial year - ending November, 1990 - despite relatively strong sales throughout the summer. Weak demand has been noted everywhere since the onset of the Gulf crisis, with the exception of the German market, a B&O official said.

Manpower agency buy-out fails due to finance snag

By Maggie Urry in London

THE PROPOSED \$106m (\$207.8m) sale by Manpower, the US-based employment agency group, of five UK agency chains has been called off after the purchaser asked for a cut in price. The failure of the deal illustrates the current difficulties in raising finance for leveraged bids. Manpower shares dropped 5p to 43p on the news, but recovered to close down 1p at 47p yesterday.

The deal would have ended Manpower's unhappy connection with Blue Arrow, the company which bid for Manpower in 1987. Criminal trials connected with the £37m rights issue which financed that deal have yet to come to court.

The buyer of the five agencies, including Brook Street and Blue Arrow Personnel Services, was Brook Opportunities, a management buy-out team. Two days before the deal was due to be completed on October 12, the team admitted last-minute snags in putting together finance for the

buy-out at the original \$106m price.

A week later it asked Manpower for a reduction in the price. Manpower was then in a difficult position as it already had shareholder approval for the sale at the original price.

Mr Paul Brooks, managing director of Prudential Venture Managers, which was organising the buy-out, said yesterday finance had been raised for the bid at the lower price.

"We had everything in place, but the price was unacceptable to Manpower," he said. He refused to disclose what the lower price was.

Mr Mitchell Fromstein, the chairman and chief executive of Manpower, who resigned in December 1989 but who, in turn, ousted Mr Tony Berry of Blue Arrow a month later, said yesterday the MBO team had asked for a "substantial" reduction in price. The cut reached a point where we felt better off keeping the businesses and running them."

He added: "It was a close call at the original price."

Mr Fromstein said the five chains were all profitable and the loss of the \$106m proceeds of the sale was not crucial to Manpower. The businesses which were to have been sold made pre-tax profits in the nine months to the end of July, 1990, of \$8.1m out of a group total of \$38.8m. He said the group's interest cover was between four and five times and the lack of the money was not a problem.

The failure to sell the five chains - which did not include the Manpower business in the UK - gave the group "a good opportunity to rethink our global strategy and particularly our European strategy".

Manpower said yesterday it would not try to sell the businesses to any other purchaser. The five chains would continue to be run by the management behind the buy-out and would remain as individual businesses.

Dutch insurer down 13% at nine months

By Ronald van de Krol

NATIONALE-Nederlanden, the Dutch insurer planning to merge with NMB Postbank, reported flat profits for the third quarter of 1990, after declines in the first six months of the year.

Third-quarter net profit was Fl 237m (\$144m), little changed from Fl 230m in the corresponding period last year. Taking the first nine months together, net earnings fell 12.9 per cent to Fl 540m.

The company repeated predictions that full-year results would be around Fl 900m, a decline of 7.5 per cent against 1989 figures.

In contrast to the previous two quarters, Nat-Ned posted a profit of Fl 38.6m on non-life activities in the third quarter, helping to narrow the sector's overall net losses in the nine-month period, to Fl 98.8m. In the same period of 1989, it turned in net profit of Fl 143.6m on non-life insurance.

VNU may withdraw from Fl 850m print operations

By Ronald van de Krol in Amsterdam

VNU, the Netherlands' largest publishing group, said yesterday it was considering pulling out of printing in order to concentrate its efforts and resources on core publishing.

The company said it may decide to withdraw only partially from its printing business. Further details are expected in May when McKinsey, the management consultants, complete a study of VNU's printing group.

Printing currently accounts for around Fl 850m (\$515m), or about a third, of VNU's annual turnover of Fl 2.6bn.

Roughly two thirds of the printing turnover is generated by orders from third parties, including such magazines as The Economist, Time and Business Week, which have part of their weekly editions printed at a VNU offset plant in the southern Netherlands.

"We are increasingly running into strains at the group level between the investment funds we need to keep our

printing works up to European standards and the funds we want to invest in publishing," VNU said. Any withdrawal from printing would be a long-term move over several years.

VNU, which is the largest publisher of consumer magazines in Belgium as well as in the Netherlands, is currently devoting more than half of its investment to printing. In the four-year period between 1980 and 1993, it has earmarked Fl 350m for new printing presses, out of a total investment budget of Fl 850m.

The company said it had already tentatively decided to limit a planned modernisation of its rotogravure printing operations in the mid-1990s to only two of VNU's three rotogravure plants, in the Dutch towns of Deventer, Eindhoven and Haarlem.

"The printing sector does not include VNU's extensive domestic daily newspaper operations."

Renault and Volvo step up push for Skoda stake

By William Dawkins in Paris

RENAULT and Volvo are to step up their competition against Volkswagen of Germany to take a substantial equity stake in Skoda, the Czechoslovak car maker.

Mr Raymond Lévy, the Renault chairman, and Mr Christer Zetterberg, Volvo's chief executive, will visit Prague tomorrow as part of a French business delegation led by Mr Roger Fauroux, minister of industry. A decision is expected early next month, said Renault.

This follows an apparent setback last month when Mr Marian Čalka, the Czechoslovak prime minister, suggested a preference for the Volkswagen offer, later reversed when Prague emphasised it had not yet made up its mind.

The Franco-Swedish bid for a 40 per cent stake in Skoda is their first joint offer since the pair announced a far-reaching alliance and share exchange last February. It is crucial to their hopes of gaining a foothold in eastern Europe, through the region's most modern car group, at a time when car demand in western Europe is falling.

They envisage a total investment of between FF15bn (\$2.6bn) and FF14bn over the next nine years in a mixture of new capital, borrowings and cash flow, as against the Daimler (\$4.7bn) being put forward by Volkswagen.

Mr Fauroux will meet the Czechoslovak economics and engineering ministers and plans to discuss the country's energy policy. Prague may relaunch its nuclear power programme to reduce dependence on coal-fired power stations, a move of interest to the French Government as the majority shareholder of Framatome, the world's leading producer of nuclear reactors.

● The French insurance group AXA has boosted its stake in the Suez financial group from 1 to 3 per cent.

AXA said the move was a "pure financial investment" that did not change its strategic alliance with other French institutions.

Obligentia Finance goes into receivership

SWEDEN'S finance company crisis claimed another casualty when Obligentia Finance went into receivership, although its Obligentia parent company avoided sharing a similar fate, writes John Burton in Stockholm.

Under a deal approved by Obligentia's main shareholder,

the Mercurius Group headed by Swedish financier Mr Peter Gyllenhammar, the finance company's main bank creditors, Nordbanken, Gotabanken and Forsta Sparbanken, will assume control over its lending. Obligentia will write off its SKr300m (\$54.1m) shareholding in Obligentia Finance.

Obligentia will receive a fresh capital injection of SKr170m by its shareholders and the property development company Accura, which will merge with Obligentia. A portion of the capital will also be raised through certain unspecified actions demanded by the banks.

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INTERNATIONAL COMPANIES AND FINANCE

Japan's credit banks hit by high interest rates

By Ian Rodger in Tokyo

COMBINED pre-tax profits of Japan's three long-term credit banks tumbled 31.5 per cent in the six months to September 30 because of a squeeze on spreads caused by rising interest rates and the weakness of securities markets.

The slump in Japanese stock prices this year also undermined the banks' capital ratios, with all three slipping below the 8 per cent guideline set by the Bank for International Settlements and due to be met by 1993.

Industrial Bank of Japan (IBJ), the largest of the three, said its capital ratio was 7.4 per cent at September 30, while Long Term Credit Bank of Japan and Nippon Credit Bank both reported a 7.6 per cent ratio.

Latent unstated profits in the three banks' securities portfolios, one of the main sources of capital, plunged.

IBJ reported that the value of its unstated profits on securities dropped to ¥1,990bn (\$15.4bn) from ¥5,518.5bn (\$42.5bn) at September 30. LTCB's fell to ¥1,563.4bn from ¥4,677bn and Nippon's plunged to ¥610bn from ¥2,146.4bn.

All three are forecasting substantial profit declines for the full year to March 30 next.

IBJ said its full-year pre-tax profit might be down 27.5 per cent to ¥115bn, while LTCB was looking for a 22 per cent slump to ¥90bn and Nippon Credit Bank was anticipating a 20.4 per cent drop to ¥85bn.

JAPANESE LONG-TERM CREDIT BANKS

Company	Revenue		Pre-tax profits	
	Ybn	% change	Ybn	% change
IBJ	1,527.4	20.7	95.9	(37.2)
LTCB	1,066.6	22.9	51.8	(28.4)
Nippon Credit	899	27.9	29.4	(19.3)

Figures in brackets show loss

Minebea reports 6.6% rise to ¥16.8bn for year

By Robert Thomson

MINEBEA, the Japanese maker of miniature bearings, yesterday reported a 6.6 per cent increase to ¥16.8bn (\$130.3m) in pre-tax profits for the year to end-September, although the company said unfavourable foreign exchange rates were behind a 7.4 per cent fall in operating profits.

Sales for the year rose 14.5 per cent to ¥195.48bn, with steady demand for bearings and electronic equipment in domestic and foreign markets, though the company said a

generally weak yen increased the cost of purchasing products from the company's overseas production bases.

The company partly blamed appraisal losses in stock holdings, prompted by the slump in the Tokyo stock market, for a 2.2 per cent fall to ¥8.9bn in after-tax profit.

For the current year to end-September, the company expected sales of ¥220bn, a marginal increase in pre-tax profit to ¥17.5bn and an after-tax profit of ¥9.5bn.

Japanese dairy producers see fall in pre-tax profits

By Emiko Terazono in Tokyo

THREE JAPANESE dairy producers announced pre-tax profit falls for the first six months to September 30. The companies said that higher labour and distribution expenses and an increase in oil prices and other materials costs depressed profits for the period.

Snow Brand Milk Products said demand for ice cream and milk contributed to the overall sales gain of 4 per cent. Cost increases wiped out a surplus in the balance on financial items, and after-tax profit also dropped 5.3 per cent.

For the full year to end-March, the company estimated a 3.7 per cent decline in pre-tax profits to ¥16.3bn (\$12.6m) on annual sales of ¥513bn, an

increase of 3.3 per cent. Hot summer weather buoyed sales of beverages and ice cream for Meiji Milk Products, contributing to a modest 5.5 per cent increase in overall sales. For the full year, the company sees a further increase in operating costs and has revised its pre-tax profit estimate downward to a 9 per cent decline at ¥6bn and a 4.3 per cent increase in sales to 4.3 per cent.

Morinaga Milk Industry reported that new desserts and beverage products contributed to a 5.3 per cent rise in sales. It forecast a full-year pre-tax profit down 3.3 per cent to ¥5.8bn and sales of ¥343bn, an increase of 4.3 per cent on last year.

JAPANESE DAIRY GROUPS

Company	Sales		Pre-tax profits	
	Ybn	% change	Ybn	% change
Snow Brand Milk	286.3	4.0	8.0	(11.4)
Meiji Milk	215.5	5.5	3.3	(27.5)
Morinaga Milk	186.9	5.3	4.2	(11.8)

Figures in brackets show loss

Golden Hope posts third consecutive half-year fall

By Lim Siang Hoon in Kuala Lumpur

GOLDEN HOPE, Malaysia's second largest plantation group previously known as Harrisons Malaysian Plantations, has suffered a 50 per cent fall in pre-tax profits in the six months to September. It is the third consecutive decline in half-year results.

The sharp fall was attributed to poor commodity prices which led to a 16 per cent fall in turnover to M\$191m (US\$77m) from M\$225m a year ago. This was in spite of an 11 per cent increase in the palm oil harvest, the group's main crop.

Operating profits fell 56 per cent to M\$25m, while pre-tax profit dropped to M\$30m from M\$80m. Attributable profits emerged at M\$18m compared with M\$36m. Again, no interim dividend was proposed. However, the group looks to an improvement in profitability in the second half because of the recent surge in palm oil prices.

The group's planned diversification into property development is underway.

Last month, Kundong Tanjong Pau, one of the group's smaller estates, agreed to an acquisition, through a share issue, of three property companies.

The M\$125m deal will lift its capital base from almost M\$4m to M\$35m.

Video equipment sales lift Sony

By Robert Thomson in Tokyo

SONY, the consumer electronics maker, announced a 60.5 per cent increase in first-half pre-tax profits to ¥66.6bn (\$516.8m) to end-September, as sales of video and audio equipment increased significantly in foreign and domestic markets.

Sales for the period rose 23.3 per cent to ¥887.5bn, with sales of video equipment up by 33.1 per cent, audio equipment 13.5 per cent and televisions 16.8 per cent. Sony said production levels of CD players and 8mm camcorders had risen substantially to cope with greater demand, and sales increases were also reported in semiconductors and computer displays.

Consolidated sales rose 42 per cent to ¥1,745bn during the period, with operating profit 44.3 per cent higher at ¥164.8bn, although net profit for the second quarter rose only 6 per cent due to amortisation and interest expenses arising from acquisitions.

The company said efforts to expand software business would be intensified, with the focus on CBS Records and on Columbia Pictures Entertainment, which contributed ¥133.2bn in sales to the consolidated result. Meanwhile, revenues from exports increased by 26 per cent and domestic revenues increased by 19 per cent.

"Despite such destabilising factors as steep interest rate increases and plummeting stock prices, the Japanese economy firmly stayed on its course toward demand-driven growth, supported by strong personal consumption and capital investment," Sony said.

For the full year, the company expected a non-consolidated pre-tax profit of ¥120bn, up 29 per cent, on sales of ¥1,820bn, an increase of 18 per cent. The company noted deepening fears of a recession in the US, where sales rose 53.1 per cent during the half to ¥45.3bn, surpassing domestic consolidated sales of ¥44.9bn.

Orix improves to ¥21.7bn as revenue surges

By Robert Thomson

ORIX, Japan's largest leasing company, yesterday posted a 4.4 per cent rise in consolidated pre-tax profits to ¥21.71bn (\$168.4m) for the first half-year to September from ¥20.5bn a year earlier, AP-DJ reports from Tokyo.

Revenue surged 55.9 per cent to ¥214.06bn from ¥137.32bn. Net income rose 7 per cent to ¥10.61bn from ¥9.91bn, but earnings per share fell to ¥156.04 from ¥160.41.

Orix said its domestic operations were under pressure from higher interest rates.

Strong domestic orders help raise Komatsu results

By Robert Thomson

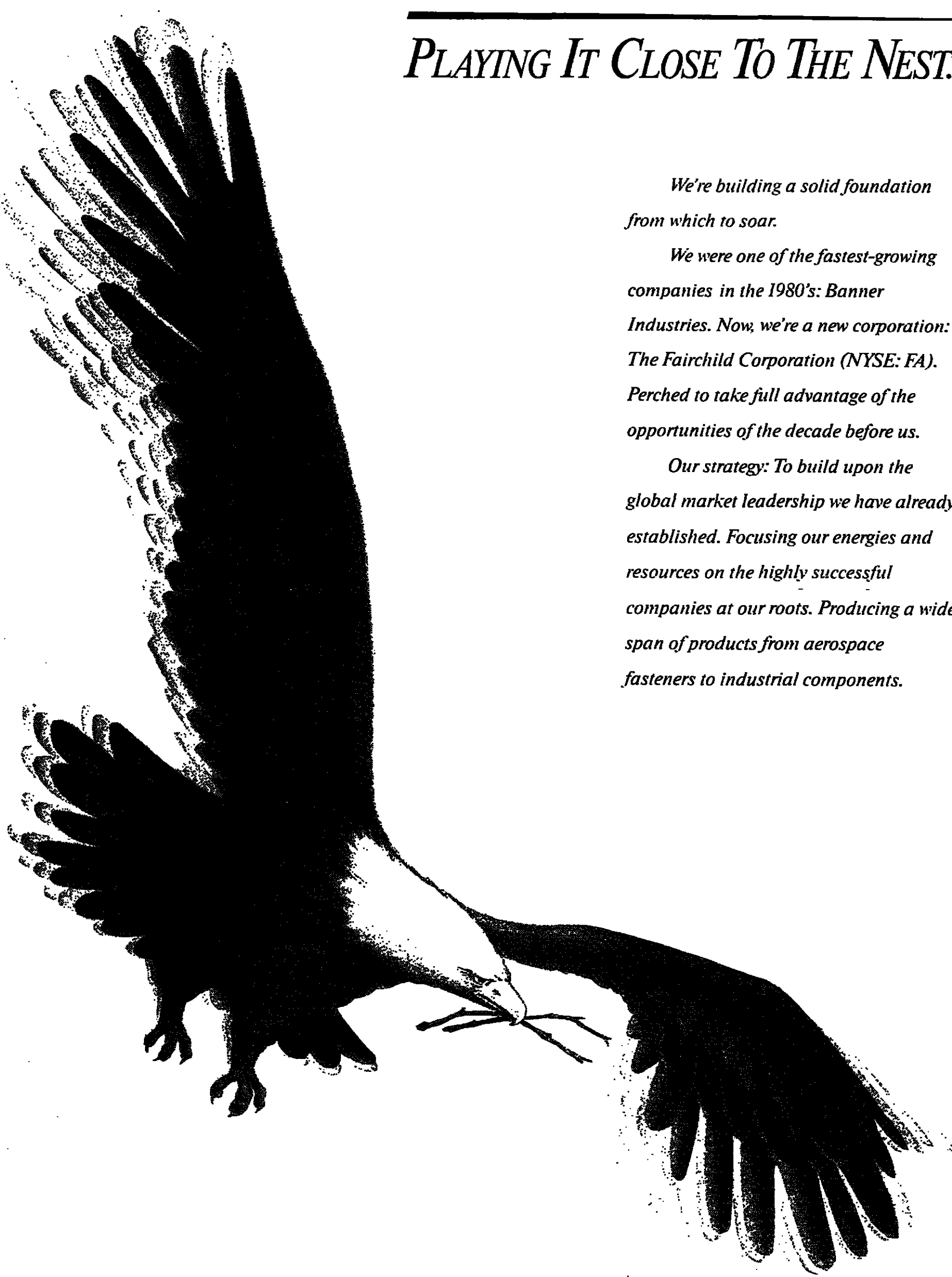
KOMATSU, the Japanese construction machinery manufacturer, yesterday released consolidated results for the first half to end-September showing a 38.9 per cent increase in pre-tax profit to ¥27.2bn (\$211m) on strong orders from the domestic construction industry.

Sales for the period rose 14.1 per cent to ¥479.2bn, with a 12.7 per cent increase in sales of construction equipment - for which demand was strongest within Japan and in south-east Asia - and a 24.6

per cent increase in sales of industrial machinery. The company said domestic demand for construction equipment had probably peaked.

Higher domestic interest rates, rising oil prices, prospects of slower US growth and the crisis in the Gulf were "clouding the future outlook" for sales and profits.

Komatsu expected consolidated net sales for the full year of ¥980bn, a 10.5 per cent increase on last year, and a net profit of ¥34bn, up 24.6 per cent.



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INTERNATIONAL COMPANIES AND FINANCE

Japanese acquire Control Data unit

By Martin Dickson in New York

CONTROL Data, the US computer services group which has been through a drastic restructuring, is selling Micrognosis, which supplies trading room systems for the financial services industry, to CSK, Japan's largest independent computer services company.

For CSK, the deal is a significant first step in a planned international expansion, while for Control Data it represents a further step in a shake-up designed to turn the company around after years of losses.

The terms were not disclosed, but Micrognosis had revenues of about \$100m last year. Mr William Miller, Control Data's chief financial officer, said that although the sale was above book value, the company would record a modest loss on the deal.

Control Data announced some months ago it planned to sell Micrognosis because the Minneapolis-based group did not have a strong presence in the financial services industry and it felt it best to invest in other businesses.

Micrognosis, based in Connecticut, serves 250 banks, insurance companies, securities firms and companies around the world and employs some 430 people.

CSK, with over 12,000 employees and consolidated revenues of \$2bn, has a strong presence in the Japanese financial services industry and sees Micrognosis as a means of building up its international presence.

Mr Isai Okawa, the chairman, said: "Globalisation is essential if CSK is to achieve its goal of generating \$10bn in revenues by the year 2001. CSK intends to expand internationally in fields such as financial services, manufacturing, facilities management, networking and database management."

The sale is the latest in a long series by Control Data as the company tries to concentrate on two main businesses - mainframe computers and technology-based data services. After suffering \$1.5bn of losses over the past year, it is now modestly in profit.

Superchannel buys TV cable rights from MGM

By Alan Friedman in New York

MGM/UA, the Hollywood studio that has just been bought for \$1.36bn by Mr Giancarlo Parretti's Pathe Communications, has sold a series of European satellite and cable television rights to Superchannel, the European satellite channel.

Superchannel, which is 58 per cent owned by the Marucci family of Italy and 42 per cent by Mr Richard Branson's Virgin group, is paying around \$30m (\$89m) for the European and Soviet satellite and cable rights to 100 MGM films and television programmes.

Mrs Mariolina Marucci, managing director of Super-

channel, said in Los Angeles yesterday that she was also in talks with Mr Parretti about the possibility of MGM acquiring a minority shareholding in Superchannel.

"We have a three-part discussion under way," said Mrs Marucci, adding: "The first part is the satellite and cable rights deal. The second is that we will explore over the next three months MGM's buying a Superchannel share stake, and the third part is we are talking about joining forces with MGM to form co-productions in Europe for made-for-television movies."

Mrs Marucci said that

before concluding the deal with MGM/UA, she and other Superchannel executives had held exploratory conversations with other US entertainment groups including Paramount.

Time Warner, the media and entertainment giant, is taking the unusual step of merging The American Courtroom Network, its cable television network that would cover trials, with In Court, the cable equivalent owned by Cablevision Systems.

The new cable channel, to be called Courtroom Television Network, plans to offer 24-hour live and taped coverage of American trials.

National Semi sells plant to Matsushita

By Louise Kehoe in San Francisco

MATSUSHITA of Japan has agreed to acquire National Semiconductor's Washington state chip production plant for approximately \$98m in cash.

The Japanese electronics and electrical manufacturing group will also assume certain debts associated with the plant, bringing the total value of the deal to over \$100m.

National, one of the leading US semiconductor producers, announced its intention to close the site and discontinue manufacture of high-speed, static random access memory (SRAM) chips in August.

The sale allows National to reduce the excess manufacturing capacity that results from the decision to exit the high-end SRAM business, said Mr Charles Spork, National Semi's president and chief executive. "We are pleased with this agreement, which will allow the plant to continue to be operated as a semiconductor manufacturing facility, providing continued employment opportunities."

Matsushita will acquire a fully-operational chip production facility including manufacturing equipment. The sale will not, however, include the transfer of technology.

Matsushita said it planned to manufacture memory and logic devices in the Washington facility. The factory will become Matsushita's second semiconductor production plant outside Japan. The other is in Singapore.

National Semi said it planned to manufacture memory and logic devices in the Washington facility. The factory will become Matsushita's second semiconductor production plant outside Japan. The other is in Singapore.

Citicorp home loan default rate up to 3.6%

CITICORP, the largest US bank, has disclosed that its delinquency rate for domestic home mortgage loans rose to 3.6 per cent in the third quarter, up from 3 per cent in the second quarter and 2.9 per cent in the first three months of 1990, writes Alan Friedman in New York.

The rise means that some \$1.1bn of the bank's \$30.4bn domestic residential mortgage portfolio is now more than 90 days overdue.

Citicorp said last night its portfolio was heavily concentrated in the north-eastern region of the US, the hardest hit by recession and the real estate crisis.

The bank claimed its delinquency rate was in line with other US banks, and that it had been pursuing a policy of selling off parts of the loan portfolio throughout the current year.

Downturn at James River

JAMES RIVER, the US integrated manufacturer and converter of pulp and paper which is selling 30 mills with combined sales of about \$1.3bn in a major restructuring move, yesterday said its net income fell 7 per cent in the second quarter.

Actual net income in the three months to October 28 was \$61.8m, or 69 cents a share, on net sales of \$1.2bn, which compared with net profits of \$66.5m, or 75 cents, on sales of \$1.53bn in the corresponding period a year ago.

On a pro-forma basis, James River turned in second-quarter net earnings of \$66.5m, or 81 cents a share, on sales of \$1.2bn, compared with net income of \$71.2m, or 88 cents, on sales of \$1.21m a year earlier.

The company, based in Richmond, Virginia, said its pro-forma calculations, where each quarter includes the same operations, provides a more meaningful year-to-year comparison of its restructured results.

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By: The Deutsche Bank, N.A.
London, Agent Bank
November 23, 1990

Elders confident of quick agreement with GrandMet

By Kevin Brown in Sydney

ELDERS IXL, the Australian brewing conglomerate, yesterday appeared likely to reach a quick agreement on a proposed pub-for-breweries deal with Grand Metropolitan of the UK after finally getting the go-ahead from the UK government.

Elders' shares moved up 3 cents to A\$1.59 on the Australian stock exchange after Mr Peter Bartels, chief executive, said he was confident the final round of negotiations with GrandMet could be brought to a "satisfactory conclusion".

Brokers said the decision was likely to herald a return of confidence in Elders shares, which were languishing at A\$1.54 in mid-September, compared with a high of A\$2.44.

Elders is understood to regard the deal struck by the two companies with the UK Office of Fair Trading as a significant advance on existing negotiations by Mr Peter Lilley, the UK trade and industry secretary, following a report by the Monopolies and Mergers Commission.

GrandMet and Elders will now have to negotiate an adjustment to the deal to reflect limits on beer supply agreements and market share.

However, few difficulties are expected, and the deal should be signed before the end of the year.

The two companies proposed a complex \$2.5bn (US\$1.2bn) asset-swap deal in March involving the transfer of GrandMet's breweries to Cour-



Peter Lilley: has approved pub-for-breweries deal

age, Elders' UK subsidiary, and the injection of all of GrandMet's pubs and many of its breweries into a new joint venture to be called Intreprenuer Estates.

Under the revised deal, Courage will have an exclusive right to supply beer to the Intreprenuer pubs for seven years instead of the 19 years the companies had originally agreed.

However, Mr Lilley had earlier proposed that the supply agreement should be phased out over five years.

Analysts said Elders' success in negotiating a longer supply agreement would make the deal more attractive, although Courage would eventually become the first of the UK's

major brewers to start operating without an exclusive supply agreement, or "tie".

Final negotiations between the companies will revolve around the price to be paid by Courage for GrandMet brewing interests.

The original agreement provided for Courage to pay \$300m, of which around \$100m reflected the benefits of the 10-year beer supply arrangement.

Elders and GrandMet had already accepted Mr Lilley's earlier ruling that the proportion of Courage-distilled pubs in any licensing district should be restricted to 25 per cent, and that the number of pubs controlled by Intreprenuer should be reduced.

The revised deal will add strength to Mr Bartels' claims that Elders is on target to complete a restructuring programme involving the sale of non-core assets and the refocusing of the group as a pure brewing group around the Foster brand in Australia, Courage in the UK and its interest in Molson in Canada.

It will also help to stabilise Harlin Holdings, the private company controlled by Mr John Harlin, which is Elders' largest shareholder with 37 per cent of the stock.

Harlin recently announced the sale of a 17 per cent stake in Elders to Asahi Breweries of Japan for A\$750m (US\$385m), but remains unable to finance its debts from Elders' dividends, its only source of income.

Allied back on growth tack

By Philip Gawth in Johannesburg

ALLIED, one of South Africa's leading building society and banking groups, overcame a period of squeezed margins and big development costs to record earnings growth in the six months to the end of September.

Net interest income rose by only 0.8 per cent to R174.1m (\$68m) from R168.5m, reflecting the squeeze on margins which was particularly severe in the April to June period. Non-interest income advanced 52 per cent to R70.4m from R46.3m, following improvements in

the sale of home insurance.

The latter increase was partially offset by a 244 per cent rise in operating costs which related mainly to costs incurred in diversifying from a building society to a bank offering a wider range of services. Particularly costly was the introduction of cheque accounts from which negligible income benefits accrued during the period under review.

Attributable income rose by 14.5 per cent to R36.3m from R31.7m. Earnings per share rose to 12.3 cents from 10.7

cents and the dividend was lifted to 6 cents from 5.5 cents a share.

The group said in a statement that "a deterioration in economic conditions, with a tight monetary policy being upheld longer than originally anticipated, indicates a further difficult six months ahead."

An improved second half was possible, though, given benefits flowing from diversification, improved interest rate margins, cost-cutting measures and the possibility of lower money market rates.

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NOTICE is hereby given, pursuant to the provisions of Section 175 of the Companies Act 1985, that the Phibro-Salomon Limited ("the Company") has resolved by special resolution in general meeting a payment out of capital for the purpose of redeeming 250,000 £0.05 Redeemable Preference Shares of £1 each in its issued share capital. The amount of the redeemable capital payment for the shares in question is £250,000. The special resolution granting approval was passed on 16th November 1990. The statutory declaration of the directors of the Company and the auditors' report both required by Section 173 of the Act are available for inspection by any member or creditor of the Company at the Company's registered office during normal business hours. Any creditor of the Company is entitled at any time within the period of five weeks commencing 16th November 1990 to apply to the court under Section 178 of the Act for an order cancelling the resolution and prohibiting the payment.

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Principal Paying Agent

ROYAL BANK OF CANADA

CORPORATE SECURITY

The FT proposes to publish this survey on December 13 1990. It will be of particular interest to the tens of thousands of Directors & Managers who make decisions regarding the purchase of security services who are also regular FT readers. If you want to reach this important audience, call Jessica Perry on 071 873 4611 or fax on 071 873 3062.

FT SURVEYS

GEC Alstom in Fiat deal

By Michael Skapinker

GEC ALSTOM, the Franco-British engineering group, is to acquire a majority stake in the railway equipment business of Fiat of Italy.

The deal is part of the share-swap agreement between Fiat and Compagnie Generale d'Electricite of France, announced last month. CGE and the General Electric Company of the

UK are joint owners of GEC Alstom.

GEC Alstom will acquire 50.1 per cent of Fiat Ferroviaria Savignano, which had operating income of £17bn (£42.3m) last year on turnover of £308bn. The company has 1,500 employees.

Fiat declined to say how much GEC Alstom would pay

for the stake.

Fiat Ferroviaria manufactures at three sites in Italy and has minority stakes in two Spanish railway equipment manufacturers, Intermetro and Sepsa.

GEC Alstom said the company hoped to benefit from Fiat Ferroviaria's research into tilting trains.

LVMH
MOËT HENNESSY, LOUIS VUITTON

LVMH to raise interim dividend by 10 %

The Executive Board of LVMH Moët Hennessy Louis Vuitton, the Paris-based luxury products group, declared a 1990 interim dividend of FF 16.50 per share, before "Avoir fiscal" tax credit of FF 8.25. The dividend represents a 10 % increase over the 1989 interim dividend. As last year, the interim dividend will be paid out in November and not in February of the following year, as had been the practice before 1989.

The company also reported that its sales for the first nine months of 1990 totalled FF 13.5 billion. This confirms the pattern seen in the half-year performance, of a steady increase in local revenues largely offset by unfavourable exchange rate movements. On a comparable exchange rate basis, sales would have increased by 11 % in the first nine months of 1990.

Consolidated sales should record stronger growth in the fourth quarter of the year, reflecting such favorable trends as a sizable increase in the sales of Louis Vuitton Malletier and the higher exchange value of certain currencies, notably the Japanese yen, against the French franc in recent months.

Paris, November 15, 1990

ALBERT FISHER FINANCE NV

NOTICE OF EXTRAORDINARY GENERAL MEETING

Notice is hereby given that an extraordinary general meeting of ALBERT FISHER FINANCE NV (the "Company") will be held at 15 Ptermaat, Curaçao, at 10.00 am local time on November 28, 1990.

The meeting is being called to present and adopt the balance sheet and the profit and loss account for the fifteen month period ended 31 March 1990 and to conduct certain other routine business.

The agenda of the meeting is deposited for the shareholders for inspection at the office of the company at 15 Ptermaat, Curaçao.

By Order of
The Board of Managing Directors

CORPORATE SECURITY

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FT SURVEYS

Golden Hope Plantations Berhad

(Incorporated in Malaysia)

Golden Hope

Directors:

Tan Ismail bin Mohamed Ali (Chairman)

Dato' Abdul Halim bin Ibrahim

Zam Azhar bin Zaidi Abdul

Mohammad bin Abdullah

Hoare Yoon Chong

Dr. Ng Chong Kim

Abdul Rahman bin Razali

To the Members.

INTERIM REPORT FOR THE SIX MONTHS TO 30TH SEPTEMBER, 1990

The Directors announce that the unaudited results for the six months to 30th September, 1990 were:

	1990	1989	1990	1989	%
Turnover	190,778	226,167	16,049	16,745	44
Investment and other income	4,108	11,392	2,675	4,572	(41)
Operating profit	24,870	56,439	2,928	8,097	(64)
Associated Companies	5,378	3,672	—	—	—
Profit before taxation	30,248	60,111	2,928	8,097	(64)
Taxation	11,595	22,964	996	2,637	(62)
Profit after taxation but before extraordinary item	18,653	37,147	1,932	5,460	(65)
Minority interests	1,187	725	—	—	—
Extraordinary item	17,466	36,422	1,932	5,460	(65)
Profit attributable to shareholders	17,466	36,422	1,932	5,460	(65)

NOTES

1) After charging

— Interest 151 157

— Depreciation 12,397 11,646

2) Taxation includes

— Current 9,529 19,384

— Deferred 1,830 3,354

— Associated Companies 236 226

3) The extraordinary item comprises:

West Malaysian tax credit 156 30

4) There were no pre-acquisition profits included in the results for the half year.

Profit after taxation but before extraordinary item as a percentage of turnover.

Profit after taxation but before extraordinary item as a percentage of shareholders' funds

Net earnings per share (in sen)

Net tangible asset backing per share

The significant decrease in profits is mainly attributable to the decline in palm product prices, compensated slightly by the improved results from our non-plantation activities. Production of rubber and cocoa are higher due to the increase in hectareage acquired towards the end of last year. Prices for palm products have recently recovered from the year's low levels and if this trend continues profits for the second half are expected to be better.

HARVESTED CROPS - TONNES

	1990	1989
FFB	590,504	535,898
Palm oil	119,861	112,113
Rubber kernels	35,381	32,751
Rubber	19,206	22,671
Cocoa	3,327	3,332
Copra	4,368	4,025

COPIES OF THE COMPANY'S INTERIM REPORT

A copy of the Company's Interim Report will be posted to shareholders on 26th November, 1990. Copies will also be available from the Company's registered office and the Branch Registrar, Barclays Registrars, Bourne House, 34, Beckett Road, Kent BR3 4TU, United Kingdom.

KUALA LUMPUR, 21st November, 1990

By Order of The Board
Mohd. Nazzar Mahmud
Secretary

INTERNATIONAL CAPITAL MARKETS

Money brokers step into the financial limelight

Stephen Fidler looks at the man in the middle

Legal questions about stock lending have brought into the limelight the little-understood role of money brokers in the London financial markets.

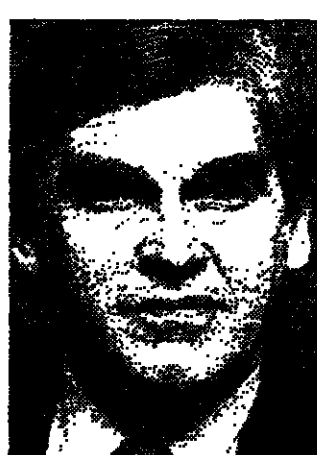
Stock lending plays an essential role in providing liquidity in the UK bond and equity markets, since it allows marketmakers to cover short positions by borrowing stock from investment institutions. The moneybrokers stand as middle folk between the institutions and the marketmakers.

The legal questions concern the title to the collateral which is pledged against the borrowed shares and bonds. They have been enough, amid a general anxiety about credit problems, to lead a minority of investment institutions to pull back from stock lending.

Although this seems to have no tangible effect on the amount of stock available for lending in either the gilt or UK equity market, some marketmakers appear to have reduced the size of lots in which they are willing to deal at quoted prices. Some arbitrageurs of shares against the FT-SE futures contract appear to have unwound positions, helping both the equity and gilt markets to rise this week on technical buying.

A working party headed by the Bank of England is urgently looking at the technical issues raised, and said yesterday it had come up with possible solutions.

The expectation is that a solution, once agreed by the Stock Lending and Borrowing Committee which is headed by Mr Ian Plenderleith of the Bank of England, can be introduced as early as next week. The changes would make watertight the title of stock lenders to collateral, and not involve significant changes to market practice.



Ian Plenderleith: may agree a solution next week

in equities, regulated by The Securities Association.

In the UK system, the brokers act not as agents but as principals. They borrow stock from more than 100 investment institutions and lend it to marketmakers which need it to cover short positions in stock. In return, the marketmakers provide the brokers with cash collateral, which the brokers then convert into earning assets such as bank certificates of deposits and pledge these

The issue has stirred up the question of the role of the money brokers, through which those borrowing or lending stock are compelled to operate if they deal in gilts or shares.

back to the investment institution as collateral.

This process seems convoluted to many even to those involved - and there have been calls for the money broking role to be abolished. "Why can't we deal directly with the institutions?" asked one marketmaker yesterday.

It has brought claims that London's domestic markets are being restricted, and criticism of the Bank of England for preserving what is seen in some quarters as unnecessary intermediaries that make a

tidy sum from their activities. The rules seem particularly odd since stock lending through the moneybrokers is only required for UK stocks and bonds and not for international stocks. It means that a marketmaker can borrow stock directly from an institution, but only when non-UK stocks are involved.

The Bank of England last reviewed the gilt market system ahead of Big Bang in 1986, and the TSA subsequently reviewed the system for equities. These two reviews are usually cited for having preserved stock lending as it stands.

● The brokers are efficient finders of stock and provide the benefit of anonymity in dealings, which would be lost if the borrower and lender dealt direct.

● More significantly, they provide a convenient point at which the market can be regulated. The UK authorities believe that any alternative system would have to be more bureaucratic.

The view is that the system of regulation that the Federal Reserve had to introduce following problems in the New York repo market - the US equivalent - in the early 1980s takes more effort.

This is because keeping track of transactions among so many parties is more difficult when they are not centralised.

● The brokers also provide a framework by which stock lending can be treated favourably by the Inland Revenue. Lending stock by institutions is not considered a disposal for capital gains purposes. Some in the market expect a tax ruling soon which would reduce the importance of the brokers from a tax point of view.

Barclays, NatWest in preference share deal

By Simon London

CMB Packaging Holdings, a subsidiary of the Anglo-French conglomerate CMB Packaging, has placed £200m of preference shares with Barclays and National Westminster banks.

Each bank is subscribing for £100m of preference shares. The proceeds will be used by CMB to pay off existing bank debt resulting from the merger of packaging competitors Metal Box of the UK and Carand of France last year.

According to Mr Peter Collier, CMB group treasurer, group borrowings stood at £Fr5.9bn at the end of June and would be reduced to about £Fr3.5bn as a result of this transaction. The structure of the transaction reflects the difficulties of issuing preference shares in the public stock markets, he added.

The preference shares are redeemable after seven years. Although CMB can suspend dividend payments under certain circumstances, the shares are cumulative - meaning that passed dividend payments mount up for payment at a later date.

Although the banks are effectively taking on risk capital, the dividend income counts as franked investment income and is untaxed.

Barclays is syndicating a portion of its credit risk to a group of CMB's relationship banks including Société Générale, Crédit Lyonnais, Crédit Commercial de France and Banque Paribas de Commerce Extérieur. Essentially this involves raising guarantees from these banks on a portion of the preference shares.

Australia alters closing date

By Simon London

AUSTRALIA has brought forward the closing date of its offer to repurchase US\$400m worth of outstanding paper in four dollar collar bond issues. It will close on November 26 and results announced the following day.

Crédit Local in FFr1bn offering

By Simon London

THE FIFTH big French franc deal in three weeks was launched into the international bond markets yesterday, suggesting that investors are beginning to recognise the much-heralded value of franc-denominated securities.

Following substantial offerings by issuers including the European Investment Bank and the Republic of Spain, Crédit Local offered a FFr1bn eight-year deal with a coupon of 10 1/2 per cent.

Priced at 101.90, the paper offered a yield of 10.52 per cent, or 46 basis points over equivalent French government bonds. The issue traded at less 1.95 bid, just inside full fees of 2 per cent.

Both the EIB and Spain issues were launched at a spread of 40 basis points over government bonds, but the yield on French government paper has fallen sharply over the last few days.

For example, the 9 1/2 per cent

INTERNATIONAL BONDS

eight-year French government OAT was yesterday yielding 10.06 per cent, against 10.22 per cent at the end of last week.

The rally has come against a background of receding prospects of war in the Gulf. Analysts suggest that, Gulf crisis aside, French franc bonds offer

Japanese brokers allow market forces to set rates

TO crown the liberalisation of Japan's short-term money market, brokers have stopped setting collateralised call money rates and now allow market forces to determine them, money brokers said, Reuters reports from Tokyo.

The rates, which had been set daily at about 10am local time and remained the same throughout the day, were allowed to float freely from yesterday in response to the best bid and offer.

The change was proposed by a government advisory panel last June, which said the rate-setting system was difficult to understand. US officials have also criticised the lack of transparency in the Tokyo money market.

"We hope that the change will make the market easier to use, and rate movements more understandable," said an official in the Bank of Japan's credit and market management department.

But some market-watchers said participants in the market - borrowers, lenders and the Bank of Japan itself - liked the old system.

Some bankers fear the change could lead to higher short-term interest rates. "It adds to uncertainty, and that adds to the cost of money," said a short-term dealer at a big Japanese bank.

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NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Coupon %	Price	Maturity	Fees	Book runner
SWISS FRANCH	185	7 1/2	98 1/2	2002	-	Zurcher Kantonalbank
SWISS CANTONAL BANK (S)	185	7 1/2	98 1/2	2002	-	Zurcher Kantonalbank
FRENCH FRANCH	1bn	10 1/2	101.90	1996	2 1/4	Credit Lyonnais
STERLING	75	13	103.75	1993	-	CSFB
BRITISH GAS (G)	50	26 1/2	101 1/2	1995	1 1/2	Barings Brothers
ALSK-OGER IFICO (A)	300	9 1/4	101.25	2000	-	ABN AMRO
WORLD BANK	300	9 1/4	101.25	2000	-	ABN AMRO
DANISH KRONER	300	10.30	101.90	1995	1 1/4	Kreditbank NY
PROV. OF NOVA SCOTIA	300	7.7	100.80	2000	-	Yamachi Int.
MINERCO INC.	275	7.8	101.00	1996	-	Yamachi Int.

Final Terms: a) Coupon payable on 13.03.91 stepping down to 10% semi-annually thereafter. b) Early call after 10 years at borrowers option. c) Deal becomes fungible with outstanding £75m bond from 22.01.91.

an attractive combination of currency stability and relatively high yields against a background of stable inflation.

A further FFr1.5bn bond issue from the Republic of Finland is expected to be launched in the next few days, possibly today.

Late in the day, British Gas reopened its outstanding £175m three-year issue, adding a further £75m in an offering lead managed by Credit Suisse First Boston. The name and general 13 per cent coupon should ensure smooth placement today.

With sterling towards the lower end of its European mon-

etary system band, overseas investors are beginning to show interest in sterling-denominated assets. However, syndicate managers suggest that investors have been switching to longer maturity paper over the past few days, as the market has begun to regain some semblance of confidence.

Barings broke syndicate on Monday's £400m mortgage-backed deal from Stars, a special purpose vehicle for Citicorp. Launched at par, the bonds were quoted yesterday at 99.77 bid, against the fixed rate of 99.75 and full fees of 25 basis points.

The World Bank has issued a FFr300m Eurobond, said lead manager ABN AMRO, the Dutch bank, Reuters adds.

The bond is due December 27, 2000, pays a 9 1/4 per cent coupon and is priced at 101.35 per cent.

Free total 1 point. Payment date is December 27 this year.

Mr Jose Cuisa, central bank governor, said preferred areas would include public sale of state firms and bank rehabilitation.

Manda hopes to sell \$300m worth of central bank debt paper annually or \$900m over three years.

The debt swap scheme was introduced in 1986 with similar programmes to help reduce its \$28bn foreign debt and attract foreign investment. It was suspended in 1988 after it was found to be fueling inflation.

The central bank said it had taken into account the inflation impact of debt swaps when it decided to revive the scheme.

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LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

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Figures in parentheses show number of stocks per section											
	Index No.	Day's Change %	Est. Yield (%) (Mar./Jun.)	Div. Yield (%) (Oct. to Dec.)	P/E Ratio (Wt.)	Adj. Div. Yield to date	Index No.	Index No.	Index No.	Index No.	
1	CAPITAL GOODS (195)	717.37	+0.6	14.96	6.63	8.17	34.18	712.74	704.43	691.95	857.50
2	Building Materials (26)	962.28	+0.1	15.11	6.35	8.13	41.09	961.37	944.05	926.43	1025.92
3	Contracting, Construction (34)	1149.50	+0.6	16.38	6.97	7.93	59.48	1143.05	1135.69	1116.77	1383.30
4	Electricals (10)	1887.05	+0.1	14.87	7.14	8.23	99.22	1886.28	1861.98	1821.66	2622.73
5	Electronics (26)	1626.73	+0.2	10.36	5.28	13.14	60.29	1623.72	1603.25	1583.08	1882.42
6	Engineering-Aerospace (8)	415.83	+1.6	16.13	5.86	7.43	17.27	409.30	405.47	399.38	0.00
7	Engineering-General (47)	354.88	+0.3	16.35	7.28	7.37	18.02	353.89	352.25	347.71	0.00
8	Metals and Metal Forming (8)	386.25	+0.8	24.00	8.84	5.12	24.83	383.07	387.32	392.91	455.75
9	Motors (13)	289.25	-0.4	17.27	8.32	6.75	17.45	290.28	286.84	276.37	331.02
10	Other Industrial Materials (23)	1212.35	-1.7	15.91	6.73	8.31	62.04	1192.59	1172.76	1141.50	1609.33
21	CONSUMER GROUP (177)	1203.54	+0.2	10.14	4.26	12.22	35.49	1200.74	1195.81	1182.27	1233.56
22	Brewers and Distillers (22)	1531.15	-0.1	10.35	3.86	11.71	35.88	1533.19	1531.67	1505.09	1393.12
23	Food Manufacturing (19)	1012.08	-0.1	11.43	4.87	10.79	31.65	1013.36	1008.14	996.36	1085.21
24	Food Retailing (16)	2256.33	+0.5	9.63	3.27	13.55	58.72	2255.76	2232.82	2213.49	2222.12
27	Health and Household (18)	2393.46	+0.4	7.43	3.17	15.96	59.14	2384.47	2364.33	2349.98	2499.98
29	Leisure (31)	1222.25	-0.8	12.47	5.44	9.75	44.64	1221.51	1201.19	1212.60	1551.50
31	Packaging & Paper (12)	499.44	+0.4	12.89	6.97	9.53	23.79	497.61	482.19	478.88	530.95
32	Publishing & Printing (13)	2693.48	+0.7	12.22	6.49	10.28	139.89	2677.17	2671.03	2652.67	3402.66
34	Stores (34)	824.18	+0.9	10.37	4.42	12.53	25.63	816.87	812.39	799.49	747.92
35	Textiles (12)	422.50	+0.9	13.98	8.40	9.07	26.32	418.93	415.52	415.52	498.67
40	OTHER GROUPS (107)	983.89	+0.7	12.76	5.85	9.50	33.65	977.41	970.32	955.95	1108.86
41	Agencies (12)	506.11	-2.0	11.88	3.72	10.58	32.55	502.56	500.21	500.44	1000.58
42	Chemicals (24)	1031.67	+0.4	13.14	6.53	8.98	59.97	1027.35	1013.58	1001.92	1149.60
43	Conglomerates (14)	1295.57	+2.3	13.12	7.73	9.15	41.19	1266.85	1252.95	1225.89	1599.41
44	Transport (10)	1827.68	+0.7	14.06	5.98	8.77	72.05	1815.71	1802.30	1762.47	2105.19
46	Telephone Networks (3)	1135.95	+0.1	11.77	4.41	11.04	25.69	1135.08	1122.71	1099.96	1089.51
47	Water (10)	2054.76	+1.1	14.22	6.29	8.03	68.12	2053.88	2009.21	1973.15	0.00
48	Miscellaneous (26)	1495.38	+0.8	12.51	6.03	9.29	63.59	1489.10	1490.41	1487.54	1838.87
49	INDUSTRIAL GROUP (479)	1018.20	+0.5	12.01	5.28	10.21	35.60	1013.57	1006.75	992.06	1114.36
51	Oil & Gas (21)	2297.11	+0.2	9.76	5.49	13.38	95.39	2296.04	2250.45	2229.25	2185.16
59	500 SHARE INDEX (500)	712.74	+0.4	11.66	5.31	10.59	40.42	1118.02	1108.97	1094.42	1204.06
61	FINANCIAL GROUP (102)	716.41	+0.9	6.66	-	-	34.02	709.74	703.04	697.73	774.54
62	Banks (9)	176.59	+0.8	21.31	7.51	6.15	42.00	174.84	172.77	170.80	81.90
65	Insurance (7)	1299.58	+0.6	8.88	5.97	-	25.95	1274.49	1271.06	1265.94	1282.88
66	Insurance (Composite) (6)	623.84	+2.4	-	6.85	-	32.08	609.06	604.74	603.61	642.21
67	Insurance (Brokers) (8)	950.49	+0.3	7.96	6.77	16.45	48.39	948.03	939.39	930.40	1065.15
69	Merchant Banks (7)	343.72	+0.2	5.61	5.92	23.77	14.24	343.42	336.30	335.02	422.81
69	Property (44)	276.22	+0.4	7.59	5.01	17.92	35.55	274.47	274.61	267.41	1162.09
70	Other Financial (21)	244.43	+0.6	11.56	7.38	11.11	13.00	243.07	243.91	243.73	315.69
71	Investment Trusts (70)	1004.44	-	-	4.01	-	28.74	1004.25	1001.48	999.79	1218.38
91	Overseas Traders (3)	1163.81	+0.4	12.06	7.80	10.97	70.90	1178.98	1162.27	1110.91	1396.29
99	ALL-SHARE INDEX (677)	1022.31	+0.5	5.48	-	-	38.46	1017.38	1009.06	996.49	1103.79
	Index No.	Day's Change	Index No.	Day's Change	Index No.	Day's Change	Index No.	Index No.	Index No.	Index No.	Index No.
	FT-SE 100 SHARE INDEX	2126.3	-0.1	2141.6	2102.7	2115.2	2072.9	2086.0	2060.0	2045.0	2132.2

UK COMPANY NEWS

'Unacceptable' position as Eagle Star underwriting losses mount BAT dives to £41m in third quarter

By David Owen

BAT INDUSTRIES yesterday blamed greater than expected underwriting losses and substantial investment depreciation at Eagle Star, the general insurance business, for a 90 per cent decline in taxable third quarter profits to only £41m.

"There is really no point in trying to disguise the disappointing nature of these figures," said Mr Patrick Sheehy, chairman of the tobacco-based conglomerate. He added that insurance claims had been "far higher" than the group had anticipated.

The meagre third-quarter contribution means that BAT has made just £590m before tax in the first nine months of 1990 compared with £1,070m in the corresponding period of the previous year. Turnover, at current exchange rates, was up from £12.89bn to £13.47bn.

In spite of the poor figures, BAT shares closed ahead 4p in the reasonably buoyant market at 561p. Analysts attributed this partly to the group's stated commitment to at least maintain last year's final dividend. This would produce a sizeable real increase on a pro-forma basis. Earnings per share in the year to date fell heavily from 39.75p to 12.75p.

Eagle Star's overall nine-month loss was £51m, against record profits of £226m in 1989, with underwriting losses rising to £316m. The group is attempting to rectify

the "unacceptable" underwriting position by "aggressively seeking rate increases."

Because of the group's accounting policy for investment appreciation, Eagle Star was also the source of an exceptional deduction of £212m from financial services division profits stemming from the low level of stock markets at September 30.

The third quarter included a further £36m strengthening for property finance indemnity, bringing total reserves on this account to £206m. Eagle Star is no longer writing new property development guarantees business. Management said that the need to set aside further reserves would depend on the level of confidence in the sector.

The group's other financial services businesses - Partners, the US insurance operation, Allied Dunbar, the UK life assurance and unit trust group, and the life side of Eagle Star - all registered "good" profit increases.

BAT's tobacco businesses registered a 13 per cent increase from £621m to £703m in nine months trading profits, demonstrating some resilience to the economic downturn. The third quarter performance was less impressive, however, with profits edging up from £224m to £222m.

The group was hit by an unusually high 58.9 per cent effective tax rate, the product



Patrick Sheehy: Insurance claims "far higher" than anticipated

principally of Eagle Star's hefty underwriting investment depreciation and of ACT write-offs.

Mr Sheehy said that he expected the ACT problem to persist for three-to-four years. The group was "constantly" looking at ways to maximise its UK income, he added.

Below the line, there was an

extraordinary credit of £439m (£197m), consisting largely of the estimated gains on disposal of Eurotec and VG Instruments, the US retailing subsidiaries.

In April, the group escaped from a potential £13m hostile takeover bid from Sir James Goldsmith's Hoylake.

See Lex

John Foster falls into the red with £0.9m loss

By Alice Rawsthorn

JOHN FOSTER, the Yorkshire wool textile group, yesterday saw its shares plunge by 10p to 31p when it announced it was passing its interim dividend after falling from pre-tax profits of £711,000 into a loss of £928,000 in the first half.

Mr David Allen, who became managing director last month as part of a change in the senior management team, said the new team would "review every aspect of the business" to develop a new strategy to turn Foster into "a completely different company".

Foster, like other wool textile groups, has suffered from depressed domestic demand and a highly competitive export market. It was also hit by the loss of a major order at the beginning of the period.

As a result turnover fell to £12.75m (£16.53m). Mr Allen said the lost order accounted for the biggest part of the fall in business. It made an operating loss of £684,000 (profits of £857,000) and paid higher interest of £244,000 (£146,000). Foster made a loss per share of 8.3p (earnings of 6.3p).

Mr Allen said there would be some improvement in the second half but trading was still "very difficult" and Foster was unlikely to achieve more than break-even for the full year. The board is passing the interim dividend and will wait until the end of the year before deciding whether to pay a final dividend.

The new management team is still in the process of reviewing Foster's operations. The group, which is involved with spinning and weaving, employs 850 people mainly at its Black Dyke Mills site.

Mr Allen said the future direction of the group was likely to concentrate on its weaving and specialist spinning activities, rather than commodity areas of production. Foster plans to emphasise quality and service in the future and has stopped subcontracting production.

Mr Allen said announcements would be made about the restructuring at Christmas and early in the new year.

Courtaulds advances 23% but warns of second half slowdown

By Clive Cookson

COURTAULDS performed strongly during its first half year as a specialist chemicals and fibres company, following the demerger of the textiles business. Pre-tax profits for the six months to September 30 were up 23 per cent to £87.1m.

However, Sir Christopher Hogg, chairman, warned yesterday that the growth would not continue at the same rate during the second six months. "Many of our businesses are now experiencing more difficult trading conditions," he said. "Furthermore the results for this year against last are being materially impacted by exchange rate movements."

Although the interim results were above City expectations, analysts were taking a cautious view of the prospects for the whole year, after the chairman's warning.

"The anticipated beneficial consequences of the demerger, in focusing management and imparting additional momentum, have been felt strongly and will continue," Courtaulds is making good progress towards becoming a higher margin and more specialised company," Sir Christopher said. "We now face a battle

between recessionary influences in the world at large and the inherent growth potential in our business."

Turnover for the first half of the year rose 5 per cent to £948m. Trading improved in all its businesses - with traditional fibres showing the best performance.

Rayon is a particularly profitable product for Courtaulds at the moment, according to Mr Sipko Huismans, managing director. Demand is very strong with rayon in fashion among American clothes designers; Courtaulds has more than 60 per cent of the US market following the withdrawal last year of its main competitor, Avtex; and the price of wood pulp, the raw material for rayon, is falling.

Acrylic fibres have long been a problem area for Courtaulds, with persistent manufacturing overcapacity in Europe in the face of declining demand. Mr Huismans said Courtaulds had reduced its own acrylic capacity from 210,000 tonnes to 85,000 tonnes since the beginning of 1989, through plant sales and closures, and was now operating profitably.

Earnings per share for the

six months were 17.8p (14.6p) and the interim dividend is raised to 3.4p (3.1p).

● COMMENT
The market could not decide whether to be more impressed by Courtaulds's sparkling first half results or the warning of a slowdown in the second half - and the share price ended 1p up at 318p. Last year the company made 58 per cent of its profits in the second six months. Judging by the chairman's comments, the second half will produce about the same pre-tax profits as the first half this time. If so, Courtaulds will make £175m before tax for the full year, giving it a prospective p/e ratio of 9.3. That is an undemanding rating for what is now a growth-oriented specialist chemicals company. Courtaulds seems to have dealt successfully with its main problem area, acrylic fibres, and the prospects for future growth in fibres made from wood pulp such as rayon do not depend entirely on the vagaries of the US fashion trade. Even if up-market clothes designers suddenly go off rayon, there is the prospect of growing industrial demand.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Company - pending dividend	Total for year	Total last year
Brown Shipley	9	Jan 19	4.5	-	12
Cable & Wireless	3.7	Feb 28	3.1	-	10
Courtaulds	3.4	Jan 31	3.1	-	11.1
Fleming High Inc.	1.45	-	1.3	-	5.25
Forward Group	1	Dec 28	1	-	5.6
Foster (John)	2.25	Jan 18	2	-	5.3
Hogg Robinson	1.8	Jan 18	1.8	-	5.5
JS Pathology	5	Feb 15	4.75	8.25	7.5
Radio Clyde	0.92	Jan 25	0.92	12.74	12.74
Rankie Hovis	0.63	Feb 15	0.63	-	3.44
Readcut Int'l	2.4	Jan 17	2.4	-	4
Shand	3.5	Jan 15	3.5	-	7.9
Sketchley	4.5	Jan 4	3.6	-	14.8
Weddington (J)	4.5	Jan 4	3.6	-	14.8
Whitbread	4.5	Jan 4	3.6	-	14.8

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock. ‡Second interim, making payment for year so far 2.85p.

Brown Shipley reduces interim as earnings drop

BROWN SHIPLEY, the City of London merchant banking and financial services group, was forced to cut its interim dividend yesterday after reporting a sharp fall in earnings, writes David Lascelles.

The group gave no details of profits for the six months to September 30, but directors said that the results were "significantly below" the previous first half. The dividend is down by one third from 4.5p to 3p.

Brown Shipley had warned that profits for the year as a whole would be significantly lower than last year, when it

earned £7.5m before tax. Mr John van Kuffeler, the chief executive, said three areas of the group had borne the brunt of the decline in the first half.

Investment management and stockbroking had been hit by the downturn in the stock market, and had produced a loss, while another difficult area was merchant banking, where corporate finance fees fell by one third. And profits from leasing activities were also down.

By contrast, profits from insurance broking activities were significantly higher.

BAA plc results for the six months to 30 September 1990

- Revenue increased by 13.9% to £491m.
- Pre-tax profit increased by 10.2% to £205m.
- Earnings per share up by 16.7% to 30.0 pence.
- Interim dividend up 16.7% to 5.25 pence.
- Expenditure on safety and security at £54.8m up 13.9%.
- Capital expenditure at airports of £152m.
- 5.6% growth in passenger traffic.
- Superb new terminal complex at Stansted with direct rail link opening on schedule in March.
- Traffic for full year expected to grow at 3-4%.

Quality growth in a world market.

CABLE & WIRELESS INTERIM REPORT

£million (unaudited results)	6 months to 30 Sept 1989	6 months to 30 Sept 1990	% growth
Turnover	1,089	1,264	16%
Profit before taxation	241	301	25%
Attributable profit	150	161	7%
Earnings per share	14.4p	15.1p	5%
Dividend per share	3.1p	3.7p	19%

- Profit before tax has increased by 25% to £301m - an increase of £60m.
- UK and Europe trading profit almost doubled from £31m to £61m and now represents 21% of Group trading profit.
- Mercury's trading profit increased by 127% to £50m against a cumulative investment of £1.1 billion.
- Net gearing at 30 September only 3.6%.
- Interim dividend increased by 19% to 3.7 pence per share.

Cable and Wireless plc
THE WORLD TELEPHONE COMPANY
New Mercury House, 26 Red Lion Square, London WC1R 4UQ.

BAA
The world's leading international airports.

HEATHROW • GATWICK • STANSTED • GLASGOW • EDINBURGH • PRESTWICK • ABERDEEN • SOUTHAMPTON

UK COMPANY NEWS

Whitbread rises 16% but warns of difficult period

By Andrew Hill

WHITBREAD, the UK beer, food and leisure group, yesterday unveiled a 16 per cent increase in interim pre-tax profits, but warned that it faced a difficult second half, particularly in its family restaurant operations.

The company, which announced the £115m acquisition of 150 Bernal Inn pubs and restaurants from Grand Metropolitan two days ago, reported profits of £149m in the six months to September 1, compared with £129m in the equivalent period.

However, Mr Peter Jarvis, group chief executive, said September and October had been "very poor months", with consumers buying fewer meals and cancelling hotel bookings.

"It's going to be more difficult for us to achieve our profit forecast in the second half of the year than it was in the first half," he said. Whitbread 'A' shares slipped 6p to 425p in a strong market.

Mr Jarvis said the number of meals served at Whitbread's family restaurants - which include the Beefeater chain - had probably declined by 5 per cent in the first half.

He added: "This is a very, very successful concept with a very high return on investment, but the typical user of a Beefeater restaurant is 35 years old with a wife, a mortgage and two kids, and he's the one who's suffered most in the credit squeeze."

However, Whitbread said sales of beer - including Heineken, Boddington's Bitter and Stella Artois - were still growing faster than the market and the Pizza Hut restaurant chain and Thresher off-licences were performing well.

Having sold its wines and spirits business, Whitbread has now split its remaining operations into three divisions.

In the first half, the beer division increased trading profit by 12 per cent to £42.3m (£37.8m); the pub partnerships division - set up to manage the tenanted pub estate and put government legislation on tied houses into action - pushed up profits to £32.4m (£30.6m); and managed retail estate, which includes the food, drink and leisure retailing businesses, made £67.8m (£59.3m).

Overall turnover rose from £984m to £1,045m. Adjusted for acquisitions and disposals, Whitbread said that was an

increase of 15.6 per cent. Earnings per share rose 16 per cent to 24.58p (21.23p) and the company declared an interim dividend of 4.3p (3.8p).

COMMENT

The sale of the spirits business to Allied-Lyons at the end of last year has helped Whitbread reduce interest charges from £24.5m to £8.3m in the first half, and continue a 26m-a-week capital expenditure programme. That is a strong argument for holding Whitbread shares for the longer term, as the benefits of refurbishment and upgrading come through.

In the short run, however, the company admits that it is dependent on a list of great impermanences, from the winter weather to the state of the economy. At the moment the beer, pub and off-licence businesses are holding up well against the rest of the market, but it is difficult to predict how trading will be affected if the Chancellor is forced to maintain the squeeze on consumer spending through Christmas. Assuming Whitbread makes £280m in the full year, its 'A' shares are on a prospective p/e of around 9, which looks about right.

Guinness' £533m offer wins Spanish ayes

Philip Rawstorne and Tom Burns on the takeover of leading brewer Cruzcampo

EIGHTEEN months ago, nobody at the Seville headquarters of Cruzcampo had given even a passing thought to selling the company - let alone that it might become the focal point for the biggest overseas investment yet made in Spain.

Cruz was not only the country's biggest brewer, but also the most profitable and fastest-growing. Nearly half its shares were held by about 170 members of Andalusia's closely-knit, aristocratic, land-owning families.

The company's articles barred any shareholder from selling a stake without first offering it to other shareholders.

There seemed no reason why a well-established way of life should be disturbed. It was an exhaustive survey of the Spanish brewing industry by Goldman Sachs, the US investment bank, that turned Cruzcampo onto the road which led to yesterday's £533m offer from Guinness, the UK-based drinks group.

The Goldman Sachs report suggested that the Spanish brewing sector, distribution-led and regionally based, looked ripe for consolidation. Overseas brewers had already entered the market and were likely to increase their inter-

est. Cruzcampo was interested in Goldman Sachs' predictions, but reluctant to accept them. It was not until a few months later that it began to review its prospects in greater detail.

By that time, the financial troubles of Stroh, the US brewer which has a 28 per cent stake in Cruzcampo, gave further cause for a systematic study of its strategic options. After long discussions with Goldman Sachs executives, it was decided to explore the possibility of another overseas partner.

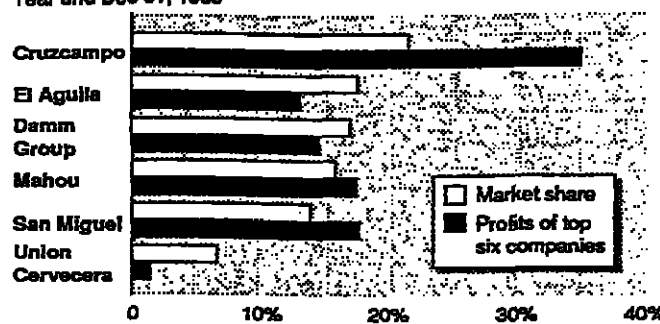
The investment bank approached a number of leading overseas brewers, including Heineken, Carlsberg, Labatt, Anheuser-Busch, Asahi and Guinness. No Spanish companies entered the reckoning - reflecting the fact that a group as big as Cruzcampo is simply, but controversially, beyond the reach of domestic pockets.

Each of the foreign brewers was given an account of Cruzcampo's operations and financial performance. Virtually all of them responded with ideas for possible deals; some were flexible in their approach, others wanted to buy the company outright.

Teams of executives trooped into Seville for a closer look at the company. Some spoke fluent Spanish, others had little knowledge either of the lan-

Top six Spanish brewers

Year end Dec 31, 1989



guage or the country.

It soon became clear that Cruzcampo's thoughts were turning towards selling the company, and that potential European buyers were more favourably regarded.

For Guinness, both Mr Anthony Tennant, chairman, and Mr Brian Baldock, head of the brewing division, visited Seville for frequent discussions.

Mr Baldock said yesterday: "We have long recognised that the world beer market is actually made up of a series of regional markets. Our strategy has been to expand market by market."

"The Spanish market is one of the fastest-growing and most profitable in Europe. Over the

last 10 years it has grown at an annual rate of 4 per cent. Yet beer consumption per head, at 68 litres, is still well below that of northern European countries.

"Cruzcampo offered us a strategic base in that market. It is a highly profitable business, with consistent sales and profits growth. There is an opportunity to expand there with Cruzcampo's brands, and to introduce other brands where appropriate."

Guinness has already reduced its reliance on its stout. Five years ago it represented 80 per cent of sales volume, now it is down to 60 per cent, and the Cruzcampo acquisition will cut it to 40 per cent.

Guinness's marketing skills appealed to Cruzcampo's management as a solution to the problems of expanding beyond its own regional confines.

Guinness's management style also established a rapport. Cruzcampo's managers found the Guinness team "knowledgeable, very clear about their objectives and sympathetic to local traditions and pride."

By the end of October, the Cruzcampo executive committee had decided to accept the offer from Guinness, which was advised by Chase Manhattan.

The next, and most complex task, was to woo the 170 family shareholders into supporting the deal. Getting the families to sit down together and agree to the 100 per cent takeover was a minor problem of the UK group's cash offer.

The real complexity came first in finding out who they were, and afterwards in explaining the tax liabilities due to each shareholder. The fiscal treatment of capital gains is punitive in Spain.

Money will, nevertheless, be pouring into a sizable group within Seville's oligarchy. Just under two years ago, small packets of shares in Cruzcampo were changing hands among the families at prices around a fifth of what Guinness agreed to pay yesterday.

Fleming High Income assets slip

Net asset value per share of Fleming High Income Investment Trust at the end of its second quarter to October 31 was 79.10p, against 84.8p at April 30 1990.

Pre-tax revenue for the quarter fell to £918,000 (£1.19m) but the interim dividend is raised to 1.45p (1.3p) on earnings per share of 2.74p (3.48p).

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official notifications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's settlements.

TODAY
Fleming High Income, Perry Properties, Govett Atlantic Inc. Trust, Wiggins Wharfedale, Inter-imp, Amer Ind, Anglo American Corp, Africa British Gas, Buhla 14 F, Co, of London RA, Day Corp, Portsmouth Water, British Culture, Hummingbird, Sandown, Scottish Asian Trust, Sims Food, Vitol

FUTURE DATES

Inter-imp
Anglo Water
European Colour
Hunter Satchel
In Shaps
Morris Ashby
Murray Smaller Mates, Tel
Progen Timber
Scott & Merr, Inc Trust
Security Archives
Wolsh Water
Dec 3
Nov 30
Nov 29
Dec 4
Dec 4
Jan 22
Dec 3
Nov 15
Dec 5
Dec 14
Finland
Greenland, Inc
Harris & Marston
London Scottish Bank
TSD
Wigan Ltd
Jan 25
Dec 10
Jan 16
Jan 9
Jan 17

British Steel acquires Tuscaloosa Steel in US

By Michael Cassell, Business Correspondent

BRITISH STEEL is to acquire 100 per cent ownership of Tuscaloosa Steel, a "state-of-the-art" plate and hot strip rolling mill in Alabama.

The deal, although relatively small-scale, represents the company's most significant acquisition to date in the United States.

Financial details of the purchase are not being disclosed

but the price is considerably higher than the £11m net asset value currently placed on the mill complex.

British Steel has held a 9.6 per cent stake in the business since 1984, when it was formed with three other partners - Tipples International, the majority shareholder and a producer of steel-making equipment, O'Neal Steel, a stock-

holding group and American Cast Iron Pipe, a steel pipe-maker.

The partnership was formed to fund and construct the plant and British Steel was contracted to supply £50m worth of semi-finished, continuously cast slabs to the mill from its Teesside works. It remains the primary supplier.

The original agreement was

struck at a time when the US government and the EC were negotiating a quota system to reduce imports of semi-finished steel and was seen as a way of ensuring British Steel would not fall foul of anti-dumping regulations. The mill has an annual capacity of 600,000 tons, with annual sales of about \$80m.

British Steel said yesterday

that the new ownership structure, which could be finalised early in the New Year, was designed to secure the future of the Tuscaloosa plant.

It was considered appropriate that the facility, which produced a very high quality product in a competitive marketplace, should now be under the control of a single operator.

"I doubt if there is another company in Scotland which has taken such vigorous steps to prepare itself for the future."

"The Bank has achieved profits before tax of £70.2m. This is a record figure and represents an increase of 20% over the figure for last year. To have accomplished such a performance during a difficult trading period reflects considerable credit on the organisation as a whole and on the individual members of the Bank's staff. It is also an indication of the success of the programme of re-organisation and progress achieved since the acquisition of Clydesdale Bank by National Australia Bank in 1987."

Sir Eric Yarrow, Chairman, Clydesdale Bank PLC

FINANCIAL HIGHLIGHTS

	1990 £000	1989 £000
Profit before taxation	70,238	58,682
Profit after taxation attributable to ordinary shareholders	44,314	36,402
Retained profit	29,314	27,402
Capital Expenditure	20,908	20,787
Total assets at the year end	4,618,307	4,315,546

Copies of the Annual Report and Accounts are available on request from the Public Affairs Department.
Clydesdale Bank PLC, 30 St Vincent Place, Glasgow G1 2HL.

Clydesdale Bank PLC



CHARITIES

The FT proposes to publish this survey on December 5 1990. It will be of particular interest to large numbers of UK Board Directors who are regular FT readers. If you want to reach this important audience, call Andy Barrons on 071 873 3201 or fax 071 873 3062.

FT SURVEYS

(This announcement appears as a matter of record only)

NSM
plc
United Kingdom

has acquired Monoliet-Beton Breda BV on behalf of its Building Products Division-Bison

MONOLIET
MB
BETON
The Netherlands

BISON
United Kingdom

The undersigned initiated this transaction on behalf of the shareholders of Monoliet-Beton Breda BV

Nederlandse

Merchant Bank nv

Weerdestein 118, 1083 GH Amsterdam.

Amsterdam, November 1990.

مكتبة الأمل

UK COMPANY NEWS

C&W rises 25% to £301m but disappoints City

By Paul Abraham

CABLE & WIRELESS, the UK-based telecommunications group, yesterday reported pre-tax profits up 25 per cent from £241m to £301m for the six months to 30 September.

Lord Young, chairman, said the results showed the first half of the year had been successful, but would have been stronger if exchange rates had not proved so volatile.

He explained that profits would have been £32m higher if the rates used for the first half of last year had prevailed. The results were at the bottom end of analysts' forecasts. C&W's shares closed down 10p at 435p.

Earnings per share had increased by only 5 per cent to 15.1p, although they had been diluted by the allocation of 1.8m ordinary shares during the six months.

Turnover increased from £1.09bn to £1.36bn, while total operating costs increased from £825m to £976m.

The interim dividend is being raised from 3.1p to 3.7p. Mr Gordon Owen, group managing director, said the company would continue with its strategy to lessen its dependence upon the US dollar and the Asia/Pacific area.

Mr Rod Olsen, finance director, pointed out that the US dollar had depreciated by 7 per cent against sterling during the six months to September compared with the same period last year.

He warned that if the currencies remained at their present rate they would continue to have an impact during the second half of the year.

The trading profit of Mercury Communications, C&W's UK subsidiary, was £50m compared with £25m for the same period last year. However, the figures included those of Telephone Rentals whose UK operations have been merged with Mercury. Mercury's turnover increased from £211m to £216m.

Reacting to the govern-



Lord Young - results held back by exchange rates

ment's recent proposals to break up the existing duopoly between British Telecom and Mercury, Lord Young said: "The review is what we have been waiting for. It presents us with far more opportunities than dangers."

With our existing telephone networks, PCNs and telepoint, as well as a seven-year lead, we have a great advantage over new entrants."

COMMENT

C&W's shares have underperformed the market in recent months and this set of results will do little to ease analysts' fears. Most analysts are less interested in the company's profit before tax than its earnings per share. The latter are looking distinctly dull, mostly because of currency problems which appear unlikely to disappear in the short term. While the government's duopoly review is likely to be more beneficial than detrimental to Cable & Wireless, there are concerns about its heavy capital investment plans in Hong Kong and for Mercury and PCNs. These will be necessary anyway to keep down the company's tax charges. With so much corporate activity in telecommunications, the market will be watching to see if C&W's ambitions to become a world telecommunications player are realistic. Meanwhile, the stock appears to be stuck in limbo.

Good position for acquisitions as decline in holiday travel is controlled and transport lifts profit Interest income helps Hogg Robinson advance 31% to £8.7m

By Jane Fuller

HOGG ROBINSON, the travel, transport and financial services group in which Sir Ron Brierley's IEP Securities has a near 17 per cent stake, increased pre-tax profit by 31 per cent to £8.7m in the six months to September 30.

The improvement, from £6.65m, came on sales of £47.73m (£44.81m) and was helped by interest income of £2.34m (£1.44m). Mr Brian Perry, chairman, said the group was cash rich with about £32m of its own money in the bank, apart from advance payments from travellers. This puts it in a good position to make acquisitions.

The bulk of turnover is derived

from the travel division and it showed a slight improvement in operating profit to £3.47m (£3.33m). More than half the business is corporate, which Mr Perry said had been growing at more than 16 per cent a year. He did, however, describe prospects as uncertain because of the potential effects of recession on business travel.

In holidays, sold through the group's 220 high street shops, the overall summer decline had been 12 per cent, but Hogg had limited the damage to a 2 per cent fall. A 10 per cent price increase had also offset part of the downturn, as had the automation of clerical work.

Transport increased its profit to

£1.9m (£1.62m) thanks to a bumper first half from the Rotterdam haulage subsidiary and to the government freight agency - taking hardware to the Gulf had kept that section busy.

Mr Perry said the European freight operation was seeing a better balance between east and west-bound legs. "Our experience is that exports from the UK have improved and we have not noticed any signs of gloom and doom."

In financial services, growth had come from the corporate pensions administration scheme and from personal lines such as household and motor insurance. That division

improved its profit to £1.56m (£941,000).

The group has three big shareholders: IEP, investment vehicle of Sir Ron Brierley, the New Zealand entrepreneur; British Airways, with 12.5 per cent; and the Kuwait Investment Office with 11.5 per cent.

Earnings grew to 7.68p (5.71p). The interim dividend rises to 2.25p (2p).

COMMENT

Hogg Robinson, not to be confused with the insurance concern Hogg Group from which it emerged in 1987, has continued to progress after last year's bounce-back in profit to £10.4m. Its recovery dates back to the

sale, negotiated in March 1989, of its state agency business to Sun Alliance, the insurance group, over which Mr Perry is entitled to feel an increasing amount of glee. The momentum built up in transport and financial services and damage limitation in travel is likely to see the full-year pre-tax profit top £12m (compared with £11m in 1987-88). The main second-half concern is that the dead skiing holiday market may well be joined by a corporate spending slide. A prospective p/e of 11.6 means that the premium factors of bid speculation, cash and good management are already in the price, which closed unchanged at 123p yesterday.

Redundancy and closure costs leave Sketchley £5.5m in the red

By David Owen

AN EXCEPTIONAL charge of £5.5m has resulted in a larger-than-expected £5.5m interim loss at Sketchley, the dry-cleaning and vending group which earlier this year evaded two takeover attempts.

The charge related to redundancies and the closure of functions and premises that have become surplus to requirements.

Some 450 jobs have been cut to date, according to Mr John Richardson, joint deputy chairman.

"We think we have tipped

everything upside down to the nth degree," said Mr Richardson, who was appointed in April along with Mr Tony Bloom a month after Compass launched its hostile bid. No more exceptional charges would be needed, he indicated.

Yesterday's loss compared with a £4.9m taxable profit for the six months to the end of September 1989. Turnover fell from £92.2m to £85.85m. The group cautioned, however, that its restructuring programme, incorporating the adoption of new accounting practices,

invalidated year-on-year comparisons.

First-half results from the core dry-cleaning business division and Mellordata, its computer sales and maintenance arm.

Net gearing was brought down from 198 per cent at the end of March to 84 per cent - reflecting £41m of debt - six months later. The board intends to reduce this level further.

The loss per share was 8.5p,

against earnings of 8.3p in 1989. No interim dividend was declared.

of a garment manufacturing unit at Basildon. The group is to sell both its vending division and Mellordata, its computer sales and maintenance arm.

Net gearing was brought down from 198 per cent at the end of March to 84 per cent - reflecting £41m of debt - six months later. The board intends to reduce this level further.

The loss per share was 8.5p, against earnings of 8.3p in 1989. No interim dividend was declared.

The shares slipped 3p to 75p.

COMMENT

It is a fair bet that Mr Bloom and Mr Richardson have been getting their hands dirty literally as well as figuratively in pursuit of better returns for Sketchley's long-suffering shareholders. With the basic form of the restructuring decided, attention is focusing more and more on day-to-day management of the dry-cleaning and textile services businesses. Recent measures have included an off-the-cuff

programme of market research during which one of the deputy chairman's suits was returned from the cleaners minus some buttons. At this early stage, analysts are reluctant to make full-year forecasts, citing a list of uncertainties and a dearth of hard information. Improvements would need to show through unexpectedly rapidly if a full-year loss at the taxable level is to be avoided, however. A decision to invest would demonstrate considerable faith in Mr Bloom and Mr Richardson's management skills.

"The Group's results have been affected by special factors but our basic financial strength enables me to be committed to at least maintaining last year's final dividend, representing a substantial real increase on a proforma basis."

Patrick Sheehy, Chairman

Takeover Panel asks BS to postpone meeting

By Richard Gourlay

THE TAKEOVER Panel has asked BS Group, the Bristol-based stadium and property group, to postpone an extraordinary general meeting planned for tomorrow at which its proposed merger with Scott's, the restaurant chain, was likely to be approved.

The postponement will allow an appeal to the Panel on Friday by aggrieved BS minority shareholders against a ruling that it could take no further action in the merger even though the terms are based on a valuation of Scott's restaurants that is nearly three times higher than a valuation commissioned independently by the minority shareholders.

The minority group, led by Abingdon Management, has already asked Singer & Friedlander, the merchant bank advising BS shareholders, to consider the lower valuation

and seek arbitration by the Royal Institute of Chartered Surveyors.

Singer & Friedlander has continued to recommend the merger, which involves the exchange of four new BS shares for every Scott's share. If a lower value for the Scott's restaurants was used, BS shareholders would have to give fewer of their shares for the Scott's shares.

The merger as it is currently priced could allow the family of Mr Isadore Karman, the chairman of BS and Scott's restaurants, to control BS.

The Panel executive is understood to have based its ruling not to take the matter further on the grounds that it believed the rules of valuation had been complied with and that therefore there was no basis in its code to force an arbitration by the RICS.

PUBLIC WORKS LOAN BOARD RATES

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Term	By RPT	AT	By RPT	AT	By RPT	AT
Over 1 up to 2	12	12	12 1/2	13	13	12 1/2
Over 2 up to 3	12	11 1/2	11 1/2	12 1/2	12 1/2	12 1/2
Over 3 up to 4	11 1/2	11 1/2	11 1/2	12 1/2	12 1/2	12 1/2
Over 4 up to 5	11 1/2	11 1/2	11 1/2	12 1/2	12 1/2	12 1/2
Over 5 up to 6	11 1/2	11 1/2	11 1/2	12 1/2	12 1/2	12 1/2
Over 6 up to 7	11 1/2	11 1/2	12	12 1/2	12 1/2	12 1/2
Over 7 up to 8	11 1/2	11 1/2	12	12 1/2	12 1/2	12 1/2
Over 8 up to 9	11 1/2	11 1/2	12	12 1/2	12 1/2	12 1/2
Over 9 up to 10	11 1/2	11 1/2	12	12 1/2	12 1/2	12 1/2
Over 10 up to 15	12	12	11 1/2	12 1/2	12 1/2	12 1/2
Over 15 up to 25	11 1/2	11 1/2	11 1/2	12 1/2	12 1/2	12 1/2
Over 25	11 1/2	11 1/2	11 1/2	12 1/2	11 1/2	11 1/2

*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. †Equal instalments of principal. ‡Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). §With half-yearly payments of interest only.

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BAT INDUSTRIES

The full quarterly report is being posted to shareholders and copies are available from the Company Secretary, B.A.T. Industries p.l.c., Windsor House, 50 Victoria Street, London SW1H 0NL.

A self-contained plasma source will help prolong the life of satellites in space. The source, part of the Flight Model Discharge System (FMDS), developed and built by Hughes Aircraft Company for the U.S. Air Force, produces a dilute low-energy plasma cloud near the spacecraft's surface. This cloud effectively "grounds" the vehicle by forming a conductive bridge that electrically couples the vehicle's outer surfaces to each other and to the plasma of space. Without FMDS, electrical charges from ionized gases could build up on the spacecraft, causing arcing that could damage delicate electronic equipment.

A new onboard signal processing chip can increase the efficiency of communications satellites. The Hughes-designed very large scale integrated (VLSI) circuit will allow satellites to sort and arrange simultaneously received signals and retransmit them in a single "downlink". Normally, a satellite returns signals to Earth in multiple downlinks, in the same configuration as the signals are received. This splits the satellite's power among the various transmissions and requires a large ground station. A single downlink enables the use of small, simplified ground stations. Without these new VLSI circuits, the electronics to perform these functions would be the size of a filing cabinet.

A state-of-the-art workstation will help improve air traffic control in the Federal Republic of Germany. Thirty-two of the workstations, developed and built by Hughes and designated the AMD 44 airspace management display, will be installed in the Karlsruhe Upper Air Control Center. In addition to the full colour, common controller workstations, Hughes has developed and installed five software test stations. The AMD 44 workstations use high resolution, 50.5 by 50.5-cm. monitors along with built-in processors that can be upgraded easily to increase the workstations' performance if more computer power is required. The displays will be fitted into console structures already in the center.

An innovative radar antenna that can look forward, back, or to the side virtually instantaneously may soon be performing reconnaissance for the U.S. Air Force. The electronically scanning antenna (ESA), built by Hughes, can position its broader beam faster than conventional antennas because it is a phased-array radar antenna that scans the radar beam electronically instead of mechanically. As a result of four years of successful testing in Europe, during which time an ESA was mounted in a United States Air Force TR-1 reconnaissance plane, the Air Force plans to install ESAs in the U-2R and TR-1 aircraft of its advanced Synthetic Aperture Radar Systems-2 fleet.

Military aircraft may stand a better chance of avoiding detection as a result of technology being developed by Hughes for the U.S. Navy. By combining an infrared sensor and a carbon dioxide laser rangefinder through a single aperture, Navy aircraft may be able to accurately locate targets without emitting signals or energy that could trigger enemy detection and countermeasures. The infrared sensors will locate targets passively, by detecting heat difference between objects and their backgrounds, while the laser will provide accurate range information over great distances and reduce the sensor's false alarm rate.

For more information write to: P.O. Box 45088, Los Angeles, CA 90045-0888 USA

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UK COMPANY NEWS

Restructuring costs and reduced property proceeds hit profits UK operations leave RHM lower

By Maggie Urry

RANKS HOVIS McDougall, the maker of Mr Kipling cakes, Bisto gravy and Hovis bread, suffered a sharp fall in profits in its year to September 1, hit by difficult trading conditions, exceptional costs and a short-fall in property disposal profits.

Pre-tax profits fell from £176.5m to £152.8m after exceptional restructuring costs of £17m.

Mr Stanley Metcalfe, the chairman, said he was confident that the current year would see a return to growth. He said the group planned to expand mainly in continental Europe and the US, largely through acquisition.

The shares fell 27p to 255p on the news but later recovered to close 4p down at 275p. Sunningdale, a company controlled by Sir James Goldsmith, Lord Rothschild and Mr Kerry Packer, holds 29 per cent of the shares. Mr Metcalfe said that RHM had "no complaints" about this shareholding.

Glass was found in some Mr Kipling's apple pies which required a £3.4m extraordinary charge, a write down in the value of the brand in the balance sheet and also affected sales.

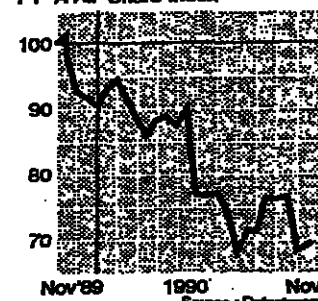
RHM said that the cost of cutting its fixed costs – which included making 1200 redundancies – should be recovered within two years through savings.

Mr Metcalfe said a warm winter and hot summer had affected sales of food. The cake division was hardest hit with profits down 24 per cent to £17.8m.

Property profits fell from £17.3m in 1988-89 to £4.9m in 1989-90. RHM said that it had included £4.8m in its interim profits relating to a property sale which later did not go through because the purchaser, a property development group, went into receivership. Other sales which were hoped for were not achieved.

Excluding those factors,

RHM
Share price relative to the FT-A All-Share Index



operating profits from continuing businesses were 9 per cent lower at £137.2m. All the UK trading divisions reported lower profits, but the US business increased operating profits by 18 per cent to £16.8m.

Profits from grocery products fell 4.6 per cent to £28.2m; milling and baking profits were 10.5 per cent down at

£62.0m and food services were down 10.4 per cent to £12.1m. Profits from businesses sold during the year were £37.6m (£25.3m).

Net interest charges were £28.6m (£26.6m) but these fell during the second half when the £200.1m profits from sales of three major businesses were coming through. These profits were treated as extraordinary items and offset a £24m debit for closure costs.

Mr Metcalfe said the balance sheet at the year end was in good shape, showing net cash of £106m (debits of £384m) and shareholders funds of £1bn.

The group's brand values were cut by £153m, £145.3m of which related to brands sold during the year, such as Shredded Wheat.

Earnings per share, excluding the exceptional item, fell 17 per cent to 28.5p.

A proposed unchanged final dividend of 8.52p maintains the total for the year at 12.74p. See Lex

Waddington suffers from slide in printing

By Jane Fuller

JOHN WADDINGTON, the packaging, printing and games group and one of the many to gain from the Teenage Mutant Ninja Turtle craze, reported an 11 per cent fall in pre-tax profit to £28.02m in the six months to September 28.

At the operating level, profit inched ahead to £3.8m (£3.2m) as a strong improvement in packaging and games offset a slide in the printing of business forms.

Interest paid fell to £1.38m (£2m) following business disposals and tighter controls on working capital. But there were no property profits to match the £1.72m made in the first half of last year.

In the past five years, Waddington has reduced its dependence on the UK from 90 per cent to 74 per cent of sales, and increased the role of packaging from 45 to 87 per cent.

Nevertheless, games – including the venerable trio of Monopoly, Cluedo and Subbuteo as well as "Turtle" products – pushed up operating profit margins to 15.1 per cent

in the first half, compared with 7.9 per cent for packaging and a disappointing 6.5 per cent for business forms and specialist printing.

Mr David Perry, chief executive, said group sales of £114.15m (£117.72m) were affected by disposals. The growth in continuing businesses was 6 per cent.

In packaging, the operating profit grew to £5.41m (£4.76m) with folding cartons performing particularly strongly. This business, mainly related to ready meals, would in the spring gain up to 30 per cent extra capacity through the opening of a 300,000 sq ft factory in Leeds. Most of this year's £22m capital expenditure was devoted to this.

The worst performance came from business form printing, where there was over-capacity in a recession-hit market. Two factories had been closed.

In spite of a good result from specialist printing, the division saw an overall profit fall from £3.1m to £2.2m, reflecting disposals as well as weak trading.

Games increased its contribution from £1.74m to £1.82m. Earnings per share slipped to 7.36p (8.49p).

The interim dividend is held at 3.6p.

COMMENT

After a welcome pruning of unsuccessful parts of the business, notably at Johnson and Jorgensen plastics and in general printing, the underlying performance of the business was quite robust. But bearing in mind the unkind climate for UK packaging and printing companies and the bulge in

capital spending, it is likely to take a year to 18 months for benefits to feed through – including, in the medium-term, further property windfalls. At this stage, the turnaround in the US and tight control of borrowing (while keeping up investment) bear witness to the effectiveness of a now-stable management team. A forecast full-year pre-tax profit close to last year's £17.6m gives a prospective multiple of less than eight. Yesterday's closing price of 122p is unlikely to move much in the short term, so there is no rush to buy.

SWITZERLAND FINANCIAL & INVESTMENT CENTRE

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FT SURVEYS

NEWS DIGEST

24% decline to £1.9m at Shani

SHANI GROUP, the USM-quoted designer and supplier of ladies' and children's clothing, suffered a 24 per cent downturn in profits to £1.99m pre-tax for the year to end-July. Turnover improved from £13.97m to £14.61m.

Mr Martin Hollis, chairman, blamed the fall on continuing difficulties in the retailing sector and warned that present indications were that trading conditions for the current year would be even more difficult.

He added, however, that Shani had maintained good liquidity throughout 1989-90 and that cash balances at year-end were £3.47m. An unchanged final dividend of 2.4p maintains the total at 4p. Earnings declined to 9p (11.3p) per 10p share.

Radio Clyde rises 11% to £2.17m

Radio Clyde, the USM-quoted independent radio station, turned in a pre-tax profit of £2.17m for the year to September 30, an 11 per cent advance over the £1.95m of the previous year. Turnover was £8.38m, compared with £7.76m.

Mr Ian Chapman, chairman, said that with substantial cash resources, the company was now well poised to exploit any opportunities which might become available. The board looked to the future with confidence.

After tax of £765,000 (£672,000) and minorities payments of £9,000 (£10,000), earnings per share improved from 20.4p to 22p. The proposed final dividend is 5p (4.75p) making 8.25p (7.5p).

JS Pathology hit by Gulf crisis

A decline in business from Middle East patients and the loss of contracts in Kuwait and Iraq resulted in a sharp downturn in profits at JS Pathology for the six months to end-September.

From a turnover little changed at £5.78m (£5.58m), profits at the pre-tax level fell from £2.04m to £1.74m after taking account of interest and other income totalling £741,000 (£561,000).

Earnings emerged at 8.6p (10.3p) and the interim dividend is a same-again 1.5p. The London-based company is an independent clinical laboratory.

Forward Group shows progress

The Forward Group's interim results to July 31 show a 6 per cent rise in pre-tax profits from £384,000 to £408,000 on turnover ahead from £4.59m to £5.09m.

For the whole of last year Forward turned in a loss of £690,000 and passed its final dividend.

Mr Ray Chamberlain, chairman and chief executive of this USM quoted company which supplies specialist services to the electronics industry, said on the basis of current trading the second half should produce a satisfactory result.

After tax of £148,000 (£138,000) earnings per share moved up from 3.4p to 3.8p. The interim dividend is maintained at 1p.

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And the toast is, Cadbury Schweppes. Because we've grown to become one of the largest soft drinks manufacturers in the world. It's an achievement we think that's worth celebrating.

Realising the potential in this fast growing market, we began to concentrate our efforts on three main areas.

The first was to make the most of our existing brands. Using the Schweppes brand name to launch new drinks onto the market. And turning the growing demand for adult soft drinks into an opportunity to show that

Soft drinks all round.

a Schweppes tonic is as good with just the ice and the slice, as with the gin.

The second was to lower the production costs. To achieve this, we've been investing in our bottling network.

And Coca-Cola & Schweppes Beverages Ltd. in Great Britain, by increasing capacity and thereby reducing the unit cost, has proved an excellent solution in this market.

The third was to build a portfolio of

soft drinks wide enough to cater for all tastes. We've achieved this in two ways. First, by acquiring new brands such as Crush, Canada Dry and Oasis. And second, by creating new brands by combining unexpected flavours. Ginger ale with raspberry or cherry for instance (well, we did say all tastes).

As a result of our efforts in these areas we've now become the world market leader in adult soft drinks, as well as the European

market leader in the still fruit drinks sector.

By turning soft drinks into hard currency, we've seen the trading profit of our beverages sector grow from £89.3 million in 1987 to £147.4 million in 1989.

All of which is evidence of the vision and success of Cadbury Schweppes' management, and cause to pop a few corks, or in our case, uncork a few pops.

Cadbury Schweppes
MANAGEMENT PROVEN IN THE MARKET PLACE

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Equities unshaken by political events

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TRADING VOLUME IN MAJOR STOCKS												
Volume	Change		Volume	Change	Day's	Volume	Change	Day's	Volume	Change	Day's	
000's	pts		000's	pts		000's	pts		000's	pts		
ADT	1,420	-1	Coca-Cola	1,810	0	MSFC	88	+3	Smith & Nephew	1,730	1974	-3
Amalgamated	1,200	+1	Comcast	1,750	0	MTB	1,000	+1	Southwest Airlines	1,610	1974	-1
Amalgam National	2,100	+2	Danbury	7,800	361	Murphy & Co.	1,000	+1	Southwest Union	1,360	207	-1
Amstar	1,000	+1	Deere	1,000	0	NOR	1,000	+1	Southwestern Bell	1,300	200	-1
Amstar Corp.	1,000	+1	Dynegy	1,000	0	ORC Group	1,000	+1	Southwest Energy	1,300	200	-1
Amstar Inc.	1,000	+1	Eastman Kodak	1,000	0	PMSC	1,000	+1	Standard Chartered	1,000	200	-1
Amstar Paper	1,000	+1	Exxon	1,000	0	PPG	1,000	+1	Standard Oil	1,000	200	-1
Amstar Textile	1,000	+1	First Energy	1,000	0	PPG Industries	1,000	+1	Standard Oil of Ohio	1,000	200	-1
Amstar Textile Corp.	1,000	+1	General Electric	1,000	0	PPG Paints	1,000	+1	Standard Oil of Indiana	1,000	200	-1
Amstar Textile Inc.	1,000	+1	General Motors	1,000	0	PPG Paper	1,000	+1	Standard Oil of Kentucky	1,000	200	-1
Amstar Textile Ltd.	1,000	+1	General Motors Corp.	1,000	0	PPG Plastic	1,000	+1	Standard Oil of Louisiana	1,000	200	-1
Amstar Textile Corp.	1,000	+1	General Motors Inc.	1,000	0	PPG Products	1,000	+1	Standard Oil of New Jersey	1,000	200	-1
Amstar Textile Inc.	1,000	+1	General Motors of Canada	1,000	0	PPG Services	1,000	+1	Standard Oil of Oklahoma	1,000	200	-1
Amstar Textile Ltd.	1,000	+1	General Motors of Mexico	1,000	0	PPG Systems	1,000	+1	Standard Oil of West Virginia	1,000	200	-1
Amstar Textile Corp.	1,000	+1	General Motors of South Africa	1,000	0	PPG Technology	1,000	+1	Standard Oil of Wisconsin	1,000	200	-1
Amstar Textile Inc.	1,000	+1	General Motors of Sweden	1,000	0	PPG Training	1,000	+1	Standard Oil of Wyoming	1,000	200	-1
Amstar Textile Ltd.	1,000	+1	General Motors of Switzerland	1,000	0	PPG Travel	1,000	+1	Standard Oil of Alaska	1,000	200	-1
Amstar Textile Corp.	1,000	+1	General Motors of Taiwan	1,000	0	PPG Vacation	1,000	+1	Standard Oil of California	1,000	200	-1
Amstar Textile Inc.	1,000	+1	General Motors of Thailand	1,000	0	PPG Visa	1,000	+1	Standard Oil of Texas	1,000	200	-1
Amstar Textile Ltd.	1,000	+1	General Motors of United Kingdom	1,000	0	PPG World	1,000	+1	Standard Oil of Colorado	1,000	200	-1
Amstar Textile Corp.	1,000	+1	General Motors of France	1,000	0	PPG Europe	1,000	+1	Standard Oil of Illinois	1,000	200	-1
Amstar Textile Inc.	1,000	+1	General Motors of Germany	1,000	0	PPG Asia	1,000	+1	Standard Oil of Missouri	1,000	200	-1
Amstar Textile Ltd.	1,000	+1	General Motors of Italy	1,000	0	PPG Africa	1,000	+1	Standard Oil of Nebraska	1,000	200	-1
Amstar Textile Corp.	1,000	+1	General Motors of Japan	1,000	0	PPG Australia	1,000	+1	Standard Oil of Kansas	1,000	200	-1
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Amstar Textile Inc.	1,000	+1	General Motors of Thailand	1,000	0							

investors were looking beyond the current turmoil within the ruling Conservative party, planning their hopes on the prospect of an attractive dividend share-out from the major water companies. The Water Package featured strongly, rising 332 to 2425 to show a 6.1 per cent gain from last Friday. Other rises included Severn-Trent, up 6 at 219p, and Northumbrian Water, 7 better at 254p.

■ **Other Market statistics, including the FT-Accuaries share index, Page 33**

LONDON SHARE SERVICE

BRITISH FUNDS

1990 High	Low	Stock	Price ±	Yield % Dist.
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BRITISH FUNDS—Contd

1990 High	Low	Stock	Price ±	Yield % Dist.
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AMERICANS—Contd

1990 High	Low	Stock	Price ±	Yield % Dist.
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99C	97	Fidelity UK Inv 1991	99C	11.60	13.64
99D	97	Fidelity UK Inv 1991	99D	11.60	13.64
99E	97	Fidelity UK Inv 1991	99E	11.60	13.64
99F	97	Fidelity UK Inv 1991	99F	11.60	13.64
99G	97	Fidelity UK Inv 1991	99G	11.60	13.64
99H	97	Fidelity UK Inv 1991	99H	11.60	13.64
99I	97	Fidelity UK Inv 1991	99I	11.60	13.64
99J	97	Fidelity UK Inv 1991	99J	11.60	13.64
99K	97	Fidelity UK Inv 1991	99K	11.60	13.64
99L	97	Fidelity UK Inv 1991	99L	11.60	13.64
99M	97	Fidelity UK Inv 1991	99M	11.60	13.64
99N	97	Fidelity UK Inv 1991	99N	11.60	13.64
99O	97	Fidelity UK Inv 1991	99O	11.60	13.64
99P	97	Fidelity UK Inv 1991	99P	11.60	13.64
99Q	97	Fidelity UK Inv 1991	99Q	11.60	13.64
99R	97	Fidelity UK Inv 1991	99R	11.60	13.64
99S	97	Fidelity UK Inv 1991	99S	11.60	13.64
99T	97	Fidelity UK Inv 1991	99T	11.60	13.64
99U	97	Fidelity UK Inv 1991	99U	11.60	13.64
99V	97	Fidelity UK Inv 1991	99V	11.60	13.64
99W	97	Fidelity UK Inv 1991	99W	11.60	13.64
99X	97	Fidelity UK Inv 1991	99X	11.60	13.64
99Y	97	Fidelity UK Inv 1991	99Y	11.60	13.64
99Z	97	Fidelity UK Inv 1991	99Z	11.60	13.64
99A	97	Fidelity UK Inv 1991	99A	11.60	13.64
99B	97	Fidelity UK Inv 1991	99B	11.60	13.64
99C	97	Fidelity UK Inv 1991	99C	11.60	13.64
99D	97	Fidelity UK Inv 1991	99D	11.60	13.64
99E	97	Fidelity UK Inv 1991	99E	11.60	13.64
99F	97	Fidelity UK Inv 1991	99F	11.60	13.64
99G	97	Fidelity UK Inv 1991	99G	11.60	13.64
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99M	97	Fidelity UK Inv 1991	99M	11.60	13.64
99N	97	Fidelity UK Inv 1991	99N	11.60	13.64
99O	97	Fidelity UK Inv 1991	99O	11.60	13.64
99P	97	Fidelity UK Inv 1991	99P	11.60	13.64
99Q	97	Fidelity UK Inv 1991	99Q	11.60	13.64
99R	97	Fidelity UK Inv 1991	99R	11.60	13.64
99S	97	Fidelity UK Inv 1991	99S	11.60	13.64
99T	97	Fidelity UK Inv 1991	99T	11.60	13.64
99U	97	Fidelity UK Inv 1991	99U	11.60	13.64
99V	97	Fidelity UK Inv 1991	99V	11.60	13.64
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99X	97	Fidelity UK Inv 1991	99X	11.60	13.64
99Y	97	Fidelity UK Inv 1991	99Y	11.60	13.64
99Z	97	Fidelity UK Inv 1991	99Z	11.60	13.64
99A	97	Fidelity UK Inv 1991	99A	11.60	13.64
99B	97	Fidelity UK Inv 1991	99B	11.60	13.64
99C	97	Fidelity UK Inv 1991	99C	11.60	13.64
99D	97	Fidelity UK Inv 1991	99D	11.60	13.64
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99U	97	Fidelity UK Inv 1991	99U	11.60	13.64
99V	97	Fidelity UK Inv 1991	99V	11.60	13.64
99W	97	Fidelity UK Inv 1991	99W	11.60	13.64
99X	97	Fidelity UK Inv 1991	99X	11.60	13.64
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99Z	97	Fidelity UK Inv 1991	99Z	11.60	13.64
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99G	97	Fidelity UK Inv 1991	99G	11.60	13.64
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99C	97	Fidelity UK Inv 1991	99C	11.60	13.64
99D	97	Fidelity UK Inv 1991	99D	11.60	13.64
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99V	97	Fidelity UK Inv 1991	99V	11.60	13.64
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99K	97	Fidelity UK Inv 1991	99K	11.60	13.64
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99I	97	Fidelity UK Inv 1991	99I	11.60	13.64
99J	97	Fidelity UK Inv 1991	99J	11.60	13.64
99K	97	Fidelity UK Inv 1991			

TRW Inc. 62 1/2	17 1/2	\$1.80
Tricon 53	22 1/2	\$3.00
Tricon 54-25	24 1/2	\$3.50
Tricon Instr. 51	13 1/2	\$2.50
Tricon Warner 52	48 1/2	72 1/2
TRIGRA Corp.		\$1.00
TRISK 51	16 1/2	\$6.00
Truwin	50 1/2	\$1.40
Tru Technologies	22 1/2	\$1.80
Truflow Inc.	5 1/2	
Tru West	1 1/2	\$3.70

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INVESTMENT TRUST - Contd

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes companies like BHP, BP, British Airways, etc.

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Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes companies like BHP, BP, British Airways, etc.

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Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes companies like BHP, BP, British Airways, etc.

MINES

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PLANTATIONS

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PROPERTY

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes companies like BHP, BP, British Airways, etc.

MINES

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes companies like BHP, BP, British Airways, etc.

OILS

Table with 5 columns: Stock, Price, % Chg, Div, Yld. Includes companies like BHP, BP, British Airways, etc.

PROPERTY

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Pound rallies against D-Mark

THERE WAS no indication yesterday that any change of UK prime minister would be bad for sterling.

After failing overnight in New York and the Far East, on Tuesday's poll for leadership of the ruling Conservative party, the pound rallied in European trading. This was despite reports that support for Mrs Margaret Thatcher among her own party might be slipping away.

Dealers said that the doubt over Mrs Thatcher's position as prime minister was unsettling for sterling, but that if opinion polls are right that her challenger, Mr Michael Heseltine, has a better chance of keeping the Conservatives in office at the next general election, this could not be regarded as bad for the pound. Sterling rose in late London trading, to finish around its highest level of the day against the D-Mark, partly on speculation that the present political uncertainty will delay any cut in UK bank base rates. Fear of intervention by the Bank of England also lifted the pound. It may face a further test today from economic news.

Data on UK trade are expected to show an October current account deficit of £1bn, widening from £345m in September.

At last night's close in London sterling had fallen 15 points to \$1.9685, against a generally strong dollar, and had declined to ¥251.35 from ¥254.00. On the other hand it had improved to DM2.9175 from DM2.9100, to FF9.8435 from FF9.8150, and to SF2.4635 from SF2.4575. Its index fell 0.2 to 94.0. The pound remained the weakest member of the European Monetary System, but was not under any pressure.

Foreign exchange trading was generally quiet, with Frankfurt closed for a public holiday. There was also inclination to take out positions ahead of today's Thanksgiving holiday in the US and a holiday in Japan tomorrow.

Within the EMS exchange rate mechanism the D-Mark was generally strong. It rose to FF9.3763 from FF9.3718 at the Paris fixing, but eased to

FF9.3763 from FF9.3718 against the lira in Milan, as Italian interest rates firmed.

The dollar gained ground against European currencies, but weakened in terms of the Japanese yen. Speculation about a possible further easing of the US Federal Reserve's monetary stance pushed the dollar lower in Tokyo, but US dealers said lower US interest rates were already discounted. Action by the Fed yesterday, adding liquidity to the New York banking system, via five-day system repurchase agreements, was regarded as technical. Fed funds were trading at the assumed target rate of 7 1/2 per cent at the time.

In London the dollar rose to DM1.4815 from DM1.4770, to FF9.0000 from FF8.9850, and to SF1.2513 from SF1.2470, but it fell to ¥127.60 from ¥128.90. Its index declined to 59.8 from 60.0.

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change	% Spread	Divergence
Spanish Peseta	100	133.631	-0.04	0.04	0.04
Portuguese Escudo	200	200.483	-0.04	0.04	0.04
Irish Punt	100	7.8756	-0.04	0.04	0.04
Italian Lira	1,000	1,376.03	-0.04	0.04	0.04
French Franc	100	6.5595	-0.04	0.04	0.04
German Mark	100	1.9363	-0.04	0.04	0.04
Dutch Guilder	100	2.2037	-0.04	0.04	0.04
Belgian Franc	100	36.363	-0.04	0.04	0.04
Austrian Schilling	100	13.7603	-0.04	0.04	0.04
Swiss Franc	100	2.0375	-0.04	0.04	0.04
Japanese Yen	100	127.60	-0.04	0.04	0.04
UK Pound	100	94.0	-0.2	0.04	0.04

Source: European Central Bank. Percentages are based on the previous day's closing rates. The divergence indicator shows the percentage deviation of the currency's market rate from its EMS central rate. Negative values indicate a discount, positive values a premium.

POUND SPOT - FORWARD AGAINST THE POUND

Period	Spot	1 month	3 months	6 months	12 months
Nov 21	94.0	94.0	94.0	94.0	94.0
Nov 22	94.0	94.0	94.0	94.0	94.0
Nov 23	94.0	94.0	94.0	94.0	94.0
Nov 24	94.0	94.0	94.0	94.0	94.0
Nov 25	94.0	94.0	94.0	94.0	94.0
Nov 26	94.0	94.0	94.0	94.0	94.0
Nov 27	94.0	94.0	94.0	94.0	94.0
Nov 28	94.0	94.0	94.0	94.0	94.0
Nov 29	94.0	94.0	94.0	94.0	94.0
Nov 30	94.0	94.0	94.0	94.0	94.0

Source: Reuters. Forward rates are quoted for delivery in London.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Period	Spot	1 month	3 months	6 months	12 months
Nov 21	94.0	94.0	94.0	94.0	94.0
Nov 22	94.0	94.0	94.0	94.0	94.0
Nov 23	94.0	94.0	94.0	94.0	94.0
Nov 24	94.0	94.0	94.0	94.0	94.0
Nov 25	94.0	94.0	94.0	94.0	94.0
Nov 26	94.0	94.0	94.0	94.0	94.0
Nov 27	94.0	94.0	94.0	94.0	94.0
Nov 28	94.0	94.0	94.0	94.0	94.0
Nov 29	94.0	94.0	94.0	94.0	94.0
Nov 30	94.0	94.0	94.0	94.0	94.0

Source: Reuters. Forward rates are quoted for delivery in London.

EURO-CURRENCY INTEREST RATES

Currency	Period	Rate	% Change
£	1 month	8.75	-0.04
£	3 months	8.75	-0.04
£	6 months	8.75	-0.04
£	12 months	8.75	-0.04
DM	1 month	8.75	-0.04
DM	3 months	8.75	-0.04
DM	6 months	8.75	-0.04
DM	12 months	8.75	-0.04
FF	1 month	8.75	-0.04
FF	3 months	8.75	-0.04
FF	6 months	8.75	-0.04
FF	12 months	8.75	-0.04
¥	1 month	8.75	-0.04
¥	3 months	8.75	-0.04
¥	6 months	8.75	-0.04
¥	12 months	8.75	-0.04

Source: Reuters. Interest rates are quoted for delivery in London.

EXCHANGE CROSS RATES

Currency	Rate	% Change
£/\$	1.9685	-0.04
£/DM	2.9175	-0.04
£/FF	9.8435	-0.04
£/¥	127.60	-0.04
DM/\$	1.4815	-0.04
DM/DM	1.0000	0.00
DM/FF	5.6558	-0.04
DM/¥	173.60	-0.04
FF/\$	6.5595	-0.04
FF/DM	1.9363	-0.04
FF/¥	203.75	-0.04
¥/\$	136.00	-0.04
¥/DM	110.00	-0.04
¥/FF	160.00	-0.04

Source: Reuters. Cross rates are quoted for delivery in London.

FINANCIAL FUTURES AND OPTIONS

Contract	Price	% Change
£/\$	1.9685	-0.04
£/DM	2.9175	-0.04
£/FF	9.8435	-0.04
£/¥	127.60	-0.04
DM/\$	1.4815	-0.04
DM/DM	1.0000	0.00
DM/FF	5.6558	-0.04
DM/¥	173.60	-0.04
FF/\$	6.5595	-0.04
FF/DM	1.9363	-0.04
FF/¥	203.75	-0.04
¥/\$	136.00	-0.04
¥/DM	110.00	-0.04
¥/FF	160.00	-0.04

Source: Reuters. Futures and options are quoted for delivery in London.

LONDON (LIFE)

Contract	Price	% Change
£/\$	1.9685	-0.04
£/DM	2.9175	-0.04
£/FF	9.8435	-0.04
£/¥	127.60	-0.04
DM/\$	1.4815	-0.04
DM/DM	1.0000	0.00
DM/FF	5.6558	-0.04
DM/¥	173.60	-0.04
FF/\$	6.5595	-0.04
FF/DM	1.9363	-0.04
FF/¥	203.75	-0.04
¥/\$	136.00	-0.04
¥/DM	110.00	-0.04
¥/FF	160.00	-0.04

Source: Reuters. London (LIFE) is quoted for delivery in London.

CHICAGO

Contract	Price	% Change
£/\$	1.9685	-0.04
£/DM	2.9175	-0.04
£/FF	9.8435	-0.04
£/¥	127.60	-0.04
DM/\$	1.4815	-0.04
DM/DM	1.0000	0.00
DM/FF	5.6558	-0.04
DM/¥	173.60	-0.04
FF/\$	6.5595	-0.04
FF/DM	1.9363	-0.04
FF/¥	203.75	-0.04
¥/\$	136.00	-0.04
¥/DM	110.00	-0.04
¥/FF	160.00	-0.04

Source: Reuters. Chicago is quoted for delivery in London.

U.S. TREASURY BONDS

Contract	Price	% Change
£/\$	1.9685	-0.04
£/DM	2.9175	-0.04
£/FF	9.8435	-0.04
£/¥	127.60	-0.04
DM/\$	1.4815	-0.04
DM/DM	1.0000	0.00
DM/FF	5.6558	-0.04
DM/¥	173.60	-0.04
FF/\$	6.5595	-0.04
FF/DM	1.9363	-0.04
FF/¥	203.75	-0.04
¥/\$	136.00	-0.04
¥/DM	110.00	-0.04
¥/FF	160.00	-0.04

Source: Reuters. U.S. Treasury Bonds are quoted for delivery in London.

U.S. TREASURY BILLS

Contract	Price	% Change
£/\$	1.9685	-0.04
£/DM	2.9175	-0.04
£/FF	9.8435	-0.04
£/¥	127.60	-0.04
DM/\$	1.4815	-0.04
DM/DM	1.0000	0.00
DM/FF	5.6558	-0.04
DM/¥	173.60	-0.04
FF/\$	6.5595	-0.04
FF/DM	1.9363	-0.04
FF/¥	203.75	-0.04
¥/\$	136.00	-0.04
¥/DM	110.00	-0.04
¥/FF	160.00	-0.04

Source: Reuters. U.S. Treasury Bills are quoted for delivery in London.

10 YEAR 10% NATIONAL FRENCH BOND

Contract	Price	% Change
£/\$	1.9685	-0.04
£/DM	2.9175	-0.04
£/FF	9.8435	-0.04
£/¥	127.60	-0.04
DM/\$	1.4815	-0.04
DM/DM	1.0000	0.00
DM/FF	5.6558	-0.04
DM/¥	173.60	-0.04
FF/\$	6.5595	-0.04
FF/DM	1.9363	-0.04
FF/¥	203.75	-0.04
¥/\$	136.00	-0.04
¥/DM	110.00	-0.04
¥/FF	160.00	-0.04

Source: Reuters. 10 Year 10% National French Bond is quoted for delivery in London.

OPTION ON LONG-TERM FRENCH BOND

Contract	Price	% Change
£/\$	1.9685	-0.04
£/DM	2.9175	-0.04
£/FF	9.8435	-0.04
£/¥	127.60	-0.04
DM/\$	1.4815	-0.04
DM/DM	1.0000	0.00
DM/FF	5.6558	-0.04
DM/¥	173.60	-0.04
FF/\$	6.5595	-0.04
FF/DM	1.9363	-0.04
FF/¥	203.75	-0.04
¥/\$	136.00	-0.04
¥/DM	110.00	-0.04
¥/FF	160.00	-0.04

Source: Reuters. Option on Long-Term French Bond is quoted for delivery in London.

BASE LENDING RATES

Contract	Rate	% Change
£/\$	1.9685	-0.04
£/DM	2.9175	-0.04
£/FF	9.8435	-0.04
£/¥	127.60	-0.04
DM/\$	1.4815	-0.04
DM/DM	1.0000	0.00
DM/FF	5.6558	-0.04
DM/¥	173.60	-0.04
FF/\$	6.5595	-0.04
FF/DM	1.9363	-0.04
FF/¥	203.75	-0.04
¥/\$	136.00	-0.04
¥/DM	110.00	-0.04
¥/FF	160.00	-0.04

Source: Reuters. Base Lending Rates are quoted for delivery in London.

FT LONDON INTERBANK FIXING

Contract	Rate	% Change
£/\$	1.9685	-0.04
£/DM	2.9175	-0.04
£/FF	9.8435	-0.04
£/¥	127.60	-0.04
DM/\$	1.4815	-0.04
DM/DM	1.0000	0.00
DM/FF	5.6558	-0.04
DM/¥	173.60	-0.04
FF/\$	6.5595	-0.04
FF/DM	1.9363	-0.04
FF/¥	203.75	-0.04
¥/\$	136.00	-0.04
¥/DM	110.00	-0.04
¥/FF	160.00	-0.04

Source: Reuters. FT London Interbank Fixing is quoted for delivery in London.

MONEY RATES

Contract	Rate	% Change
£/\$	1.9685	-0.04
£/DM	2.9175	-0.04
£/FF	9.8435	-0.04
£/¥	127.60	-0.04
DM/\$	1.4815	-0.04
DM/DM	1.0000	0.00
DM/FF	5.6558	-0.04
DM/¥	173.60	-0.04
FF/\$	6.5595	-0.04
FF/DM	1.9363	-0.04
FF/¥	203.75	-0.04
¥/\$	136.00	-0.04
¥/DM	110.00	-0.04
¥/FF	160.00	-0.04

Source: Reuters. Money Rates are quoted for delivery in London.

LONDON MONEY RATES

Contract	Rate	% Change
£/\$	1.9685	-0.04
£/DM	2.9175	-0.04
£/FF	9.8435	-0.04
£/¥	127.60	-0.04
DM/\$	1.4815	-0.04
DM/DM	1.0000	0.00
DM/FF	5.6558	-0.04
DM/¥	173.60	-0.04
FF/\$	6.5595	-0.04
FF/DM	1.9363	-0.04
FF/¥	203.75	-0.04
¥/\$	136.00	-0.04
¥/DM	110.00	-0.04
¥/FF	160.00	-0.04

Source: Reuters. London Money Rates are quoted for delivery in London.

TREASURY BILLS

13.75	13.75	12.75
13.75	13.75	12.75
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13.75	1	

CANADA

CANADA

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
TORONTO																							
2pm prices November 21																							
Quotations in cents unless marked \$																							
300 Acacia Pl	513	13				2725 Centac A	350	380	380	15		1504 Imp OH A	300	50	10 1/4			400 Rayrock I	57 1/4	7 1/4	7 1/4	24	-1 1/4
4510 Rogers E	59 1/4	1/4	1/4	- 1/4		3000 C Coast Trk	58 1/4	58 1/4	58 1/4	- 1/4		215444 Inco	52 1/4	28 1/2	28	- 1/2		2500 Rk Savins S	52 1/4	24 1/4	24 1/4	- 1/4	
9537 Alberta En	51 1/4	15 1/2	15 1/2	- 1/2		1100 CADM E	57 1/4	17 1/4	17 1/4	- 1/4		2000 Interact	170	155	155	- 15		19057 Remington	51 1/4	15 1/4	15 1/4	- 1/4	
70200 Alberta N	51 1/4	12 1/4	12 1/4	- 1/4		11400 Coughlin	250	245	250	- 3		3485 Indarhome	548	48	48	- 1/4		3800 Rogers I	55 1/4	5 1/4	5 1/4	- 1/4	
52555 Alcan	520	18 1/4	18 1/4	- 1/4		20000 Gold	51 1/4	15 1/4	15 1/4	- 1/4		11700 Inco	51 1/4	16 1/4	16 1/4	- 1/4		10200 Rk Algon	51 1/4	16	16	- 1/4	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		9812 Comenco	52 1/4	20 1/4	20 1/4	- 1/4		250 Inco B	57	7 1/4	7 1/4	- 1/4		350 Rogers B	55 1/4	5 1/4	5 1/4	- 1/4	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		8 Comstock	365	365	365	- 1/4		550 Inco C	51 1/4	12 1/4	12 1/4	- 1/4		1600 Roman	51 1/4	5 1/4	5 1/4	- 1/4	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		23400 Can TVX	52 1/4	5 1/4	5 1/4	- 1/4		218 Kary Adm	51 1/4	15 1/4	15 1/4	- 1/4		42275 Royal Bk	52 1/4	21 1/4	21 1/4	- 1/4	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		5120 Canam Gas	52 1/4	24 1/4	24 1/4	- 1/4		600 Labatt	520	20 1/4	20 1/4	- 1/4		18495 Ry Trio	51 1/4	5 1/4	5 1/4	- 1/4	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		3000 Canam Pip	52 1/4	5 1/4	5 1/4	- 1/4		7000 Leo Miera	57 1/4	7 1/4	7 1/4	- 1/4		27801 Ckt Syst	425	425	425	- 20	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		3110 TCC Bldg	51 1/4	11 1/4	11 1/4	- 1/4		9 Lakerup p	514	14	14	- 1/4		200 St. Cam's I	512	12	12	- 1/4	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		10254 Gorms A I	51 1/4	5 1/4	5 1/4	- 1/4		300 Lactone A	52 1/4	20 1/4	20 1/4	- 1/4		21545 Seaford	512 1/2	12 1/2	12 1/2	- 1/4	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		20000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		10048 Lashby B I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		21545 Seaford	512 1/2	12 1/2	12 1/2	- 1/4	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
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20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
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20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
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20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5 1/4	5 1/4	- 1/4		25000 Lashby A I	520	20 1/4	20 1/4	- 1/4		38000 Sculptor	380	380	380	- 380	
20000 Alcan	520	18 1/4	18 1/4	- 1/4		30000 Deylan	52 1/4	5															

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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Continued on Page 43

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NASDAQ NATIONAL MARKET

30m prices November 21

[illegible]

**3pm prices:
November 2**

[illegible]

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AMERICA

Rise in jobless trims share prices

Wall Street

AN UNEXPECTEDLY sharp rise in new jobless figures, higher crude oil prices, and an unwillingness to stay long of stock before what was likely to be an extended Thanksgiving weekend pushed share prices lower yesterday morning, writes Patrick Harverson in New York.

The Dow Jones Industrial Average was down 5.45 at 2,524.75. The broader Standard & Poors 500 index had fallen 2.77 to 312.54 by 1pm, while over the counter stocks were also generally lower, with the American Stock Exchange Composite index down 1.84 at 294.17.

The rise in oil prices, with a barrel of January crude up \$1.24 at \$30.15 by 1pm, depressed sentiment and undermined hopes of a peaceful resolution of the Gulf crisis is still a long way off.

The jobless figures, showing that the number of unemployed claiming state benefits rose 38,000 to 488,000 in the week-ended November 10 (compared to a rise of only 6,000 in the previous week) surprised the market. It was the largest figure for one week since May

1983, and provided yet more evidence of the extent of the economic slowdown.

The employment figures revealed that one of the hardest hit sectors has been the motor industry. The fall in demand for cars has led to a series of job losses in the industry.

Yesterday Chrysler announced that it will lay off 4,700 workers temporarily and cease production at its deep plant in Toledo, Ohio, on Monday for one week. Chrysler blamed the decision on slow jeep sales, and its shares slipped 3% to \$11.10 on the news.

Other automobile producers were also down, with the wider market trend. Ford eased 3% to \$26.5, and General Motors shedding \$1 at \$37.

Boeing bounced back from Tuesday's losses - when the stock dropped sharply on a report of a possible strike - to a record high of \$43.75. The stock was again the day's most actively traded issue, with turnover reaching 1.2m shares by 1pm.

Boeing's recovery did not stop a rise in aviation stocks, with United Technologies 3% lower at \$44, Lockheed 3% lower at \$29, and McDon-

nell Douglas 3% lower at \$49.4. MCI Communications continued to recover ground lost last week on news of restructuring plans and redundancies. MCI added 3% at \$19 on exceptionally high volume of over 5m shares.

Aldus, the Seattle-based computer software group, fell 1% to \$24 in the wake of negative comments from a sector analyst, who highlighted reports of softening domestic demand for the company's products.

Trading was active in Aldus stock, with approaching 1m shares turned over in the morning, well up on the daily average of 1/2m shares.

Concern about the electronics sector spread to other stocks. Apple Computers, one of the clients for whom Aldus develops and markets software products, fell 1% to \$35 on good turnover.

The stock declined in spite of reports of a demand for Apple's new personal computer range. Other losses were seen in Microsoft, down 1% to \$67, Borland, down 3% to \$25 and Wordstar, down 1% to \$11.

The commercial banking group fell around \$5.40m and \$10 after cutting its quarterly dividend from 35 cents to 20 cents. The group said that

uncertain prospects for the financial services industry were to blame for the cut.

Trading was halted in Georgia-Pacific with the price at \$34.1, down 3% from the opening, on reports that the employees of the paper manufacturer were considering a buyout of the company.

Eagle Food Centers jumped 3% to \$6 on the news that the company plans to buy back up to \$10m of its 11 1/2m common shares.

Canada

SHARP losses in gold shares and weakness on Wall Street sent Toronto stocks tumbling in midday trade.

The composite index lost 14.6 to 3,092.6 on volume of 11.55m shares. Declines led advances by 230 to 162.

Among gold shares, Echo Bay tumbled 13 1/2% to \$89.7, Teck class B fell 10 1/2% to \$230.1, Placer Dome slipped 10 1/2% to \$216, and American Barrick fell 10 1/2% to \$230.1.

Dofasco lost 10 1/2% to \$216, and Algoma Steel was unchanged at \$28.7. Algoma said on Tuesday that it had issued, and sold \$312m of debentures to Dofasco, its parent company.

EUROPE

SPECIAL FEATURES breathed life into several bourses yesterday, in spite of the absence of Frankfurt for the national day of prayer and repentance.

PARIS was enlivened by a batch of corporate news announcements from the insurance and publishing sectors. The CSE Tendency index closed steady at 97.6.

Elsevier, the publishing group, fell 50 cents to F178 after announcing that it had sold its remaining 38 per cent stake in publisher Wolters Kluwer to Goldman Sachs. Elsevier was said to have sold its stake in Wolters Kluwer at F148. Wolters Kluwer lost F13.10 to F148.40.

Mr Jeremy Goodman at Carnegie International said the sale of the stake would enable Elsevier's earnings next year by 17 per cent to F16.05 a share thanks to the improved interest income.

Nationale-Nederlanden, the insurer, was suspended at F149.80, down F1.10, before reporting that net profits in the third quarter rose 3 per cent, but declined over the first nine months. Analysts said the results were in line with expectations and added that there had been a better-than-expected performance from the non-life side.

But they added that the stock would remain vulnerable until the planned merger with NMB Postbank went through.

ZURICH deliberated over some forecasts from Nestlé, and was excited by prospects for the dairy products company. Immuno International, before the Credit Suisse index closed 0.8 lower at 467.6.

Nestlé indicated a profit decline for 1990, due to the strong Swiss franc and the Gulf crisis, of something less than the 5 per cent sustained at the half-year stage, compared with some analysts' forecasts.

SOUTH AFRICA

JOHANNESBURG gave up some of its gains, with gold shares leading the retreat, on renewed strength in the financial markets. The all-gold index fell 31 to 1,243 and the all-share index shed 19 to 2,590. Vaal Reefs lost R8 to R218.

Oil fears speed up carmakers' fall

Antonia Sharpe examines the sector's underperformance in Europe

THE PACE of decline in European carmakers' shares has quickened since the Iraqi invasion of Kuwait on August 2, on fears of recession, and that a higher oil price would increase pressure on already vulnerable profit margins.

It has been a depressing year. Most carmakers began underperforming their local markets early in 1990, on expectations that a slowdown in new car sales was inevitable after five years of growth.

Among the volume car producers, Volkswagen's share price has dropped by 38.7 per cent in absolute terms since August 3 and has underperformed the DAX index by 22 per cent. It is only thanks to its rise until July that its underperformance since January has been a smaller 18 per cent.

A similar fate has befallen Fiat and Peugeot, both of which have announced significant cuts in output in recent months. By the end of July, Fiat's share price had fallen to just under L8,000 from over L11,000 at the start of the year.

Peugeot came off its year's high of about Ffr220, reached in April, to just above Ffr600

at the end of July. It has now fallen to about Ffr500.

Uncertainty about what will happen in the Gulf and to oil prices, if there is a war, has led to a sharp fall-off in orders for new cars. Industry data released early this week show

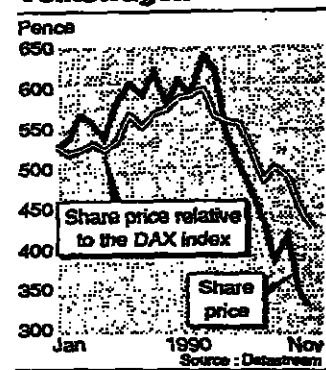
sales fell by 13 per cent in 1974, after the price of crude shot up during the Yom Kippur war in 1973; and they dropped by 6 per cent in 1980, following the outbreak of the Iran-Iraq war.

If the price of oil were to stabilise in the range of \$30 to \$35 a barrel, says Mr John Longhurst of James Capel, he would expect the European car market to fall by 4 per cent in 1991 to 12.7m units, after a forecast drop of 1.6 per cent to 13.3m this year. Mr Stephen Reitman at UBS Phillips & Drew forecasts a fall of 3 per cent in 1990 to 13.1m, and a further drop of 4 per cent to 12.6m next year.

"From a strategic standpoint, it is too soon to go over-weight on the automotive sector," says Mr Longhurst. He adds that, while the oil price has come down recently, it will go up again if war breaks out in the Middle East.

Mr Reitman points out that while the share prices of European car manufacturers have been falling heavily, their price/earnings ratios are staying relatively constant as analysts revise their earnings forecasts downwards. As a result, he fears that further downside is possible.

Volkswagen



that West European new car sales fell by 1.1 per cent in the first 10 months of the year, to 11.5m units; but in the August to October period, sales slipped by 3.4 per cent.

History shows what spiralling oil prices can do to the industry. European new car

To take an example, VW hit its peak of the year of 1989 in July after some analysts got carried away about the potential of eastern Europe as a new market place, and the benefits of VW's own cost-cutting plans.

One influential London securities house issued an earnings per share forecast of DM70 in 1990 earlier in the year, putting the stock on a rating of 8.3. But since then the share has fallen to DM32.50, and the market now expects earnings only of about DM45 a share, giving a P/E of 7.8. "Investor sentiment is still negative, especially after VW cracked," Mr Reitman says.

To add to the gloom, the dollar's weakness this year is expected to have a dampening effect on the forthcoming profits of European car companies.

Most analysts agree that, until the situation in the Gulf becomes clear, investors will continue to shun the sector. Furthermore, general agreement that new car sales will not recover until 1992 indicates that the sector is likely to continue to underperform until at least the second half of 1991.

ASIA PACIFIC

Wariness over the Gulf undermines Nikkei again

Tokyo

IN SPITE of a strong yen and rising bond prices, equities fell again yesterday. Uncertainty over the Gulf crisis kept investors out, leaving dealers and small-lot individuals alone in a thin market, writes Emiko Terazono in Tokyo.

The Nikkei average opened at 31,158.17, the day's high, and slipped on small-lot selling after the overnight fall on Wall Street. Even buying by investment funds towards the end of the day could not push the Nikkei up, and it closed down 388.49 at 22,616.99. The day's loss was 2,261.56.

Turnover remained low with volume only 50m shares higher at 260m, and many investors were apparently reluctant to enter the market before the three-day weekend. The market will be closed on Friday.

Losers outnumbered gainers by 569 to 121, with 87 unchanged. The Topix index of all first section stocks shed 31.25 to 1,685.33. In London, the ISE Nikkei 50 index rose 2.31 to 1,270.57.

Investors were still concerned about the imminent expiry of margin contracts from heavy trading in May and June. Mr Masami Okuma at UBS Phillips & Drew said that the market was wary of stocks that had been bought on margin during that period, in particular heavy industrial issues and the steel.

"Investors who are selling now are probably those who want to stop further losses of large-capital and major electrical issues bought during June and July," he said. Mitsui Zosen, Mitsubishi Heavy Industries, and NKK the steelmaker and shipbuilder, were heavily bought on margin at the end of May. Nippon Telegraph and Telephone (NTT) closed down Y64,000 at Y946,000, following a report that the government will sell 5m NTT shares in the next seven years.

Hitachi Chemical, a stock that gained sharply on Tuesday on news that it had developed a new anti-cancer drug, fell Y60 to Y1,650. Small sellers

in low-volume trade depressed the stock.

Speculative issues were actively traded, as Honshu Paper, the most heavily traded stock for the day, ended at Y2,280 down Y200. The issue fell Y310 on Tuesday, on worries that it had attracted a high level of outstanding long margin positions. Rumours of the death of the president of a company that had speculatively bought the stock added momentum to the slide.

Kyosan Electric, also a favourite among speculative investors, gained Y30 to Y1,570, rebounding after three successive days of falls. The issue has been attracting buyers, in spite of its price being well above a new railway signal system.

Some non-bank financial institutions were higher on hopes of lower interest rates, following the renewed strength of the yen and higher bond prices. Nippon Shuppan was Y42 higher at Y770, and Hitachi Credit added Y40 to Y1,310.

In Osaka, Nintendo declined Y800 to Y23,500. The stock was a Y500 loser on Tuesday in spite of healthy half-year results. The OSE average closed at 26,205.63, down 607.21, on volume of 46.9m shares, down from 70.2m.

Roundup

WEAKER showings in New York and Tokyo were largely ignored on the Pacific Rim yesterday.

AUSTRALIA rose for the third day in a row, encouraged by Tuesday's announcement of a further cut in personal taxes to replace a scheduled wage rise. The move was seen as heralding lower inflation and an easing in monetary policy.

The All Ordinaries index ended 8.5 higher at 1,374.1. Turnover rose to A\$263m from A\$181m. CSR, a sugar and building products concern, rose 7 cents to A\$4.92 on turnover of 15m shares. Brokers said the large turnover was part of the sale, which began on Tuesday, of around 71m CSR shares by New Zealand's Fletcher Challenge.

NEW ZEALAND firmed as strong Australian debt and equity markets underpinned dual-listed stocks. The Barclays index rose 9.92 to 1,308.61. Volume rose to NZ\$7.2m from NZ\$5.5m. Fletcher Challenge gained 8 cents to NZ\$3.35 after saying that it had sold its 9.7 per cent stake in Australia's CSR for around A\$540m and would use the proceeds to repay debt.

MANILA saw both profit-taking, in Philippine National Bank and Philippine Long Distance Telephone Co, and speculative buying in the oil sector. The composite index fell 13.41 to 663.89 on volume of 104.56m pesos after 116.9m pesos.

TATUNG's capabilities, by the release of some favourable economic data, including a rise in export orders. The weighted index, which has risen 13.1 per cent since Friday, ended 71.74 higher at 4,349.69. Volume rose to NT\$71.38bn from NT\$69.79bn.

SINGAPORE was steady in quiet trade. The Straits Times Industrial Index was unchanged at 1,126.93. Turnover eased to S\$63.49m from S\$85.62m.

KUALA LUMPUR had its slowest day of the year as volume dropped to 15.8m shares from 20.7m shares. The composite index fell 1.98 to 475.71.

SEOUL fell for the seventh consecutive session, though prices came off the day's lows thanks to support from the stock market stabilisation fund. The composite index closed at 671.70, down 2.55, on a slow volume of Won125.9bn.

HONG KONG recouped about half of the day's sharp losses on bargain-hunting in the afternoon. The Hang Seng index ended 18.26 lower at 2,013.66. Turnover stood at HK\$758m after HK\$820m.

BANGKOK retreated for the second day on uncertainty arising from a delay by Prime Minister Chatchai Choonhavan in reshuffling his cabinet. The SET index fell 8.56 to 843.96.

BOMBAY fell broadly on doubts about the capabilities of the new prime minister, Mr Chandra Shekhar, and his cabinet. The BSE index fell 55.55 or 4.21 per cent, to 1,265.19.

Corporate activity enlivens some bourses

HAVAS, the French media group, and Eurocom, its advertising subsidiary, were among the biggest fallers in the Paris market yesterday with falls of more than 5 per cent, writes George Graham in Paris.

The two companies suffered on fears for the sector sparked off by the difficulties of WPP, the UK advertising group, which saw its shares more than halved in value on Tuesday after it issued a warning about its profits outlook. Havas, which yesterday fell

Ffr28.80 or 5.7 per cent to Ffr451.50 in active trading of 576,251 shares, rejected the comparison with WPP. It said it was maintaining its 1990 profits forecast.

The French group also noted that it had net cash of Ffr30m; WPP's main problem is the \$315m debt mountain it amassed during a acquisition spree in the late 1980s.

British fund managers, nevertheless, led the selling yesterday. Eurocom fell Ffr48 or 5.5 per cent to Ffr650, on 6,500 shares.

Dealers said that investors were reluctant to sell at present price levels. Among the most active stocks, Astra free Be fell SKr5 to SKr505 and Skanska free Be lost SKr3 to SKr20.

OSLO fell sharply to a further 1980 low, depressed by the Gulf crisis and high domestic interest rates. The all-share index lost 11.24 to 448.76 on turnover of NKr435.9m.

MADRID was subdued, with the general index closing 0.9 down at 231.91, recovering slightly from the end of the morning session. Turnover rose from Ptas8m to Ptas7.5m. Among the winners, La Seda de Barcelona added Ptas15 to Ptas300, while losers included Tubacera, down Ptas2 to Ptas450.

MILAN was expected to reopen today after the traders' committee recommended the suspension of the strike until November 30.

The Dai-ichi Mutual Life Insurance Company

has acquired an interest in

Compagnie Financière du Groupe Victoire

from

Compagnie Financière de Suez

Morgan Guaranty acted as financial advisor to

The Dai-ichi Mutual Life Insurance Company

in this transaction

JPMorgan

JPMorgan

FT-ACTUARIES WORLD INDICES																								
Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries																								
NATIONAL AND REGIONAL MARKETS					TUESDAY NOVEMBER 20 1990					MONDAY NOVEMBER 19 1990														
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yes Index	DM Index	Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Day's Change %	Pound Sterling Index	Yes Index	DM Index	Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Day's Change %	Pound Sterling Index	Yes Index	DM Index	Currency Index	Local % chg on day	Gross Div. Yield
Australia (76)	125.67	+2.4	94.58	102.40	96.51	108.33	+1.3	7.32	122.74	82.35	100.09	94.06	106.99	158.31	118.98	144.63								
Austria (19)	189.48	+1.5	150.12	163.24	153.18	158.08	+0.9	1.79	182.60	152.43	165.21	155.26	154.50	285.63	178.57	145.83								
Belgium (61)	139.89	+0.8	105.28	113.97	107.42	105.22	+1.3	5.51	138.74	104.39	113.13	108.32	103.84	160.02	147.57	144.80								
Canada (120)	124.85	-0.4	93.96	101.72	95.87	104.83	-0.8	3.83	125.34	84.30	102.20	98.04	105.51	153.61	121.45	140.28								
Denmark (53)	253.48	+1.0	190.76	206.54	194.64	195.30	-0.5	5.32	255.10	192.69	208.84	198.26	196.98	277.62	224.05	228.43								
Finland (25)	104.92	-0.8	78.98	85.49	80.57	78.18	-0.3	3.90	105.75	79.57	86.24	81.04	78.38	152.29	98.91	119.91								
France (122)	140.83	-0.4	105.99	114.74	108.13	110.07	-0.2	3.76	141.39	115.28	108.34	110.34	108.85	124.98	108.53	124.56								
Germany (91)	119.10	-0.3	88.63	97.06	91.46	91.46	-0.1	2.49	119.44	89.67	97.41	91.53	144.63	101.39	99.22									
Hong Kong (48)	123.66	-0.1	93.08	100.77	94.96	123.87	-0.1	5.35	123.78	93.13	100.93	94.98	123.84	147.49	112.24	119.41								
Ireland (17)	155.20	+1.4	116.80	126.48	119.18	120.66	+2.1	4.35	153.02	115.13	124.77	117.26	118.21	198.57	138.93	160.63								
Italy (81)	79.82	+0.0	59.92	64.87	61.14	66.06	+0.0	3.72	79.66	59.93	64.95	61.04	66.06	100.00	79.41	90.28								
Japan (454)	126.76	+1.1	85.40	103.29	97.35	103.28	-1.2	0.83	128.59	96.45	104.83	98.25	104.53	197.28	108.98	186.90								
Malaysia (36)	186.51	+0.5	147.89	160.11	150.35	203.51	+0.4	3.08	185.59	147.16	159.48	149.88	202.79	250.89	182.96	197.73								
Mexico (12)	556.71	+0.7	418.97	453.80	427.49	479.90	+0.7	0.38	562.94	416.02	450.88	423.73	177.39	561.41	324.53	285.43								
Netherlands (41)	135.19	+0.7	101.74	110.15	103.81	102.74	+0.9	5.23	134.19	100.96	109.42	102.84	101.82	149.03	127.56	125.95								
New Zealand (18)	49.61	+1.6	37.33	40.22	38.09	42.95	+1.0	7.82	48.91	36.72	39.80	37.41	42.51	75.36	47.90	73.93								
Norway (27)	214.22	-0.3	161.21	174.56	164.50	188.35	+0.2	1.84	214.80	161.61	175.16	164.81	168.06	276.79	202.34	170.44								
Singapore (25)	188.22	+0.0	117.57	127.29	119.96	123.00	-0.0	3.59	186.16	117.49	127.34	119.67	122.95	209.24	169.11	159.11								
South Africa (60)	170.70	+0.4	128.46	138.04	131.07	131.84	+0.6	4.14	169.94	127.68	130.57	130.23	131.04	251.39	160.60	161.21								
Spain (42)	149.06	+1.0	112.18	121.49	114.49	106.57	-0.9	5.25	150.52	112.25	122.76	115.35	109.51	182.26	128.54	154.07								
Sweden (27)	163.85	-1.5	123.31	133.51	126.82	134.44	-1.3	3.02	166.32	125.14	135.63	127.46	136.22	224.93	158.07	164.36								
Switzerland (68)	91.96	-0.7	69.21	74.93	70.82	71.09	-0.6	3.01	92.63	69.70	76.54	71.00	109.77	55.00	86.82									
United Kingdom (280)	186.50	+0.9	125.38	135.73	127.92	125.35	+0.9	5.53	185.17	124.27	124.67	126.96	124.27	176.18	139.87	139.89								
USA (533)	127.28	-1.2	85.79	102.82	97.75	127.28	-1.2	3.58	128.84	96.94	105.66	96.74	128.84	148.95	119.06	137.83								
Europe (862)	136.66	+0.2	104.38	112.98	106.48	106.65	+0.3	4.29	138.97	104.10	112.83	108.04	105.29	155.25	124.91	124.35								
Europe (11)	177.18	+1.1	112.12	135.22	109.81	109.81	+1.1	0.23	179.13	104.77	146.09	137.27	136.41	233.22	173.38	167.19								
European Basin (694)	136.66	+0.9	95.05	102.91	96.99	103.81	-0.1	4.36	138.97	95.05	102.83	96.74	105.29	155.25	124.91	124.35								
Europe - America (1618)	131.68	+0.4	99.10	107.29	101.11	106.37	-0.5	2.96	132.26	99.92	107.85	101.36	105.51	192.75	107.82	102.62								
North Pacific (653)	127.05	-1.2	86.61	103.55	97.98	126.51	-1.1	2.67	128.54	86.71	104.82	96.22	127.30	148.43	119.26	136.46								
North Pacific (UK) (624)	121.21	-0.5	86.61	103.55	97.98	126.51	-1.1	2.67	128.54	86.71	104.82	96.22	127.30	148.43	119.26	136.46								
Pacific Ex. Japan (200)	120.19	+1.3	90.46	97.85	82.31	107.05	+0.6	3.56	121.80	91.49	99.18	93.21	94.62	145.62	119.44	113.79								
Pacific Ex. US (180)	132.08	+0.4	96.40	107.53	101.43	106.05	-0.4	2.84	132.65	99.59	101.81	95.81	105.98	163.37	146.22	116.03								
World Ex. UK (2043)	125.75	-0.9	84.84	102.47	96.58	111.36	-0.9	2.74	128.95	85.47	103.48	97.25	113.05	173.77	117.12	159.18								
World Ex. UK (2241)	125.75	-0.9	84.84	102.47	96.58	111.36	-0.9	2.74	128.95	85.47	103.48	97.25	113.05	173.77	117.12	159.18								
World Ex. Japan (1887)	132.03	-0.5	96.36	107.58	101.40	111.6	-0.5	4.07	132.67	96.82	108.19	101.69	118.33	151.24	134.21	133.31								
The World Index (2341)	129.38	-0.7	97.37	105.42	99.36	112.75	-0.7	3.16	130.29	98.08	106.24	89.85	113.56	155.08	118.33	160.54								
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Note: Prices were not updated 2011, Mexican market closed November 20. Latest prices were unavailable for this edition.																								